

FT Weekend tomorrow Do the Scots know who they really are?



Advertising to children Big growth in volume becomes a worry Page 12



NATO SUMMIT TO ASSESS SUCCESS OF AIR STRIKES AS UK PM SETS SCENE FOR GROUND FORCE

Boat building UK entrepreneur restores Riva's luxury models Page 24

Israel's arms exports Shipments to China could boomerang Page 4

ALC: NO. WORLD NEWS

Jewish groups warn of crisis on Holocaust deal

Jewish organisations warned that the international commission set up to resolve Holocaust survivors' insurance claims will face a crisis if it cannot reach compromises on several issues, including the valuation of policies and inflation allowance. The commission is to meet in London next month for what one Jewish leader called a "critical moment" for the scheme. Page 14

Premier accused over crash probe Dutch prime minister Wirn Kok failed to ensure that the 1992 crash of an El Al cargo jet into an Amsterdam apartment block was adequately investigated, a parliamentary inquiry found. Europe, Page 3

Gaudlists act to fill gap France's main rightwing opposition party, the Gaullist RPR, has moved swiftly to fill the gap created by last Friday's surprise resignation of Philippe Séguin, its leader, by confirming Nicolas Sarkozy, secretary-general, as interim leader. Europe, Page 3

China and US resume WTO talks China and the US sought to recover lost momentum on talks to secure Chinese entry to the World Trade Organisation following the near-miss on an agreement earlier this month. World Trade, Page 4

World Bank doubts on debt relief The president of the World Bank warned industrial countries not to demand greater debt relief for the world's poorest nations without being prepared to pay for it. International, Page 4

Warning over dollar adoption Alan Greenspan, chairman of the US Federal Reserve, and Larry Summers, deputy US Treasury secretary, warned that a country adopting the US dollar as its currency could not automatically expect enhanced economic ben-

Jamaica begins clear-up Heavily armed police and soldiers patrolled sections of Kingston and other Jamaican towns as municipal workers cleared debris which had been used to block roads during three days of violent protests against new taxes on petrol. Caribbean, Page 6

Page 6,

東西 はまま

Move to promote 'cleaner coal' British ministers announced a "cleaner coal" research programme in a bld to help industry win overseas contracts worth about £30bn (\$48bn) over the next 10 years. Britain, Page 9

Nationalists on the defensive The Scottish National party was forced to relaunch its faltering campaign for the Scottish parliament yesterday, amid evidence that the nationalist vote was coilapsing. Britain, Page 11

Judicial body ruled out The UK government has ruled out the creation of an independent, publicly accountable committee to appoint the country's most senior judges, despite pressure from its own MPs and predictions the judiciary will be increasingly involved in politically sensitive decisions. Britain, Page 11

Ericsson's profits plunge 50% while rival Nokia's double

first quarter to €758m, up from €387m, while Ericsson, its Swedish rival in the global mobile phone market, posted a profits plunge of more than 50 per cent to SKr1.3bn (€146m). Companies and markets, Page 17; Philips eyes US standards, Page 18; Lucent rise beats expectations, Page 20; Turbu-lent telecoms, Page 25

High-technology stocks roared back into favour on Wall Street. The sector rebounded after a brief sell-off, powered by strong first quarter results from international Business Machines. Companies and markets, Page 17; Lex, Page 16; World stocks, Page 38

SKF, Swedish engineering group and the world's largest producer of rolling bearings, is planning to (\$833m) in the latest stage of a panies, Page 22

international bank, agreed to buy a controlling stake in Bank Ball, one of Indonesia's largest private sector banks. Page 16

McDonald's, the world's largest burger restaurant chain, shrugged off the worst of the economic crises in Brazil, Russia and Asia to report a 12 per cent rise in first quarter earnings. Companies and markets, Page 17

The American Stock Exchange is to cancel a planned merger with the Philadelphia Stock Exchange in the lastest upheaval to hit the US options industry. Companies and markets, Page 17

Turin-based San Paolo-IMI banklargest banking group with assets totalling about L550,000bn (\$4.6bn). PepsiCo defied turbulence in the

soft drinks market with a 4.5 per cent rise in North American volume sales in the first quarter. US companies, Page 20

Association is to meet western bankers who are seeking clarification of the government's attitude towards secretive bond trades at artificial prices. Asia-Pacific news, Page 8

Orascom Technologias, Egyptian information technology company, plans an international listing for its operational arm. International companies, Page 22

Korean Air's chairman resigned over the national carrier's poor safety record and Korea Electric Power said its reformist president was expected to quit after losing a power struggle with the industry ministry. Asia-Pacific companies, Page 21

The letest trends and data from more than 50 national markets at a glance

BUSINESS NEWS

sell assets worth SKr6bn-SKr7bn restructuring. International com-

Standard Chartered, UK-based

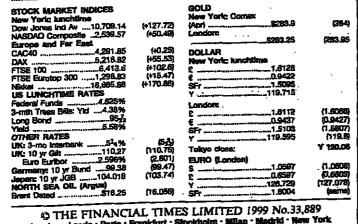
Banca di Roma rejected a share

Japan's Securities Dealers'

World Equity Markets

Nokia of Finland reported a near doubling of pre-tax profits in the

swap merger proposal by the



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Blair hawkish over Kosovo troops

stop him later," Mr Blair said. In a sign of Britain's willing-Britain yesterday emerged as the

most hawkish country in Nato on the issue of introducing ground troops into the alliance's military campaign against Yugoslavia, an option resisted by most other

Tony Blair, the UK prime min-ister, in a speech in Chicago last night before today's Nato summit in Washington, issued an impassioned statement of his determination that Nato action should continue until Kosovar Albanians are returned home.

"We cannot let the evil of ethnic cleansing stand. We must not rest until it is reversed ... If we let an evil dictator range unchallenged we will have to spill infi-

nitely more blood and treasure to

ness to use ground troops, Mr Blair said: "Milosevic will have no veto on the entry of this international force." The UK prime minister, emerg-

ing as a potentially pivotal figure in a manner reminiscent of Lady Thatcher's encouragement of President George Bush following Iraq's invasion of Kuwait in 1990, yesterday discussed the Kosovo crisis by telephone with Boris Yeltsin, the Russian president.

In a clear attempt to steel the alliance for a long campaign and a possible ground offensive ~ Mr Blair said: "Success is the only exit strategy I am prepared

are due today to assess the success of their month-long bombing campaign. Though the issue of an invasion force is not officially on the agenda, they are expected to

discuss the option but not take any decision. A senior US official said Washington did not agree with widespread impatience among commentators about the lack of effectiveness of the bombing. "We don't think that the proposition is proven that we can't bring Milosevic to heel with air

strikes," he said. An official from a Nato government said that only Britain was pushing for the alliance to consider an opposed entry in Kosovo. while other European govern-

this option.

Nato governments have previously said they would only send ground troops into Kosovo in a "permissive environment", without defining this. Robin Cook, UK foreign secre-

tary, said: "There may be circum-stances in which Belgrade has not signed a formal treaty in which it may be appropriate to

"third way" between a Yugoslav surrender and any other scenario which the US military would regard as hostile.

The senior US official recognised there could be a grey area between "going through an open An uneasy anniversary, Page 15

"busting the door down". Military analysts said a possiin the second se

ble consensus would be that, perhans after two more months of bombing, Nato would declare Kosovo a "permissive" environment in the sense any force would meet little resistance. Meanwhile, Russian envoy Vic-

tor Chernomyrdin was still in Belgrade last night after nine hours of talks with Mr Milosevic. But US officials said there was Reporting by Stephen Fidler resistance in the Pentagon to a and David Buchan in Washington, George Parker in Chicago and Alexander Nicoll in London

Kosovo crists, Page 2 Philip Staphens, Page 14 Editorial Comment, Page 15

Rome casts doubt over telecoms merger

Ministers press for meeting with Bonn amid concerns over €172.8bn link-up

By James Biftz in Rome, Ralph Atkins in Bonn, David Owen in Paris and Alan Cane in London

Europe's biggest merger came under threat last night when it emerged that the Italian government - whose approval is critical for the merger to go ahead - still had serious objections to Deutsche Telekom combining with Telecom Italia.

Europe's largest and fourth largest operator respectively yesterday chose the neutral territory of London to announce a "merger of equals" to create a group with a market capitalisation of €172.8bn, and to create a European champion capable of competing in world markets.

-The Italian government was bilateral meeting amid signs that senior ministers in Rome had objections to the deal. Italian ministers said they could not back the plan unless the German government made a precise commitment to start selling its 72 per cent stake in Deutsche Telekom. A senior Italian Treasury official. "It is a point on which both Treasury Minister Carlo Azegliol Ciampi and Massimo D'Alema [the Italian prime minister] are completely agreed."

Meanwhile, France Telecom,



last night pressing Bonn for a Connecting Telecom Italia chief executive Franco Bernabè (left) and Deutsche Telekom head Ron Sommer announcing the €172.8bn merger deal

allied with Deutsche Telekom in part, Hans Eichel, he wants to market conditions, but that Bonn a number of ventures, issued a statement describing the Italo-German telecoms tie-up as an "explicit violation" of its agreements with the German operator, raising the prospect of legal action. Ron Sommer, Deutsche Telekom's chief executive, said he had told Michel Bon. France Telecom chief, the merger would not damage their relationship.

Mr Ciampi is understood to have told his German counter-

convene a meeting of top government officials to set out in more detail the speed at which Bonn reduces its remaining stake in Deutsche Telekom. Mr Eichel indicated Bonn was

unwilling to revise the basic orlnciples it set out this week in a letter sent to the Rome Treasury. These were that the German government would sell its shares in Deutsche Telekom at its own tempo and according to financial

would not seek to influence the forge them together," he said. business strategy of the new

72m domestic telephone lines, 33m wireless subscribers and more than one-fifth of the euro region's internet subscribers. The intention was to create a pan-European operator with global

best parts of both companies and

The venture, which is expected to face huge cultural, commercial In London, Franco Bernabė, and regulatory hurdles, is also Telecom Italia chief executive aimed at blocking a hostile bid said the new venture would have for Telecom Italia by Olivetti, the operator's smaller Italian rival. The Olivetti bid was last night approved by Consob, the Italian telecoms regulator.

Lex, Page 16 ambitions. "We want to take the Merger hopes, Page 18

US gun group told to keep out of Denver

The mayor of Denver called on America's most powerful gun conference in the Colorado city next week following the high school massacre that left 15 dead. Mayor Wellington Webb said

the National Rifle Association was not wanted in the city. The Columbine High School killings were the latest in a series of school shootings over the past two years. But in spite of the outrage, gun control advocates do not believe the killings will lead to tighter restrictions on US citizens' right to bear arms.

indications that Tuesday's shootings may have broader political ramifications, with several states shelving pro-gun bills. In Colorado, two bills that would have eliminated city and county gun controls and made it

easier for people to carry con-

cealed weapons were withdrawn

by their sponsors. Florida also

There were, however, some

postponed a bill to insulate gunmakers from lawsuits. In Illinois, George Ryan, the Republican state governor, cited the shooting when he asked legislators to act quickly to pass a measure that would punish parents who allowed young children access to guns.

Meanwhile, Texas brought for ward a vote on anti-firearm legis-lation. The bill's sponsor Debra Danburg, a Democrat, suggested lobby group yesterday to cancel a it may have been deliberately voted out of committee on the evening of the massacre to avoid a backlash against gun liberalisa-

> In Denver, Mr Webb urged residents to call the NRA, which has already scaled down its annual meeting and tell it not to come. In a letter to the NRA, he said: "As you know, I cannot force you to cancel your event. However, 1 am requesting that the NRA voluntarily cancel this convention." In a letter to NRA members,

Charlton Heston, the film star who is its president, said: "We must stand in sombre but unshakable unity, even in this time of anguish. That's why we need you, more than ever, to attend [next week's] gathering." Senator Edward Kennedy said he would refine the Children's

Gun Violence Prevention Act, a federal bill that would hold parents responsible if their children got hold of guns, and bring it forward for debate in Congress in the next few days. "It is long past time to stop allowing the NRA to dictate what is right and what is wrong on gun control," he said.

Denver tribes, Page 6

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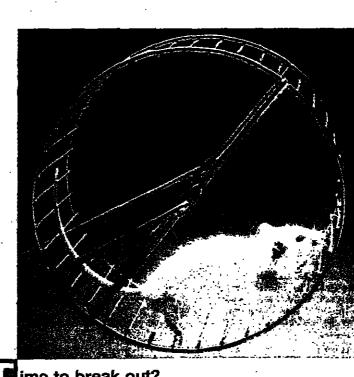
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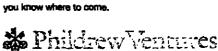


ime to break out?

if you have the feeling your company is going nowhere fast - and you along with it - it might be time

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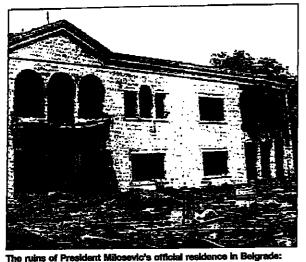
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A MEMBER OF THE UBS CAPITAL GROUP Philidrew Ventures, Trition Court, 14 Firebury Square,

WAR IN EUROPE RELIEF AGENCIES STRUGGLE TO COPE STRIKES UNSETTLE GERMANY'S RED-GREEN COALITION OIL SUPPLIES ARE PRIME TARGET IN NEW MEMBERS PONDER NATO ACTION

Milosevic's villa with a history succumbs to bombs



By Guy Diamore in Belgrade

The German SS used it as their headquarters in 1941. Tito lived there until his death in 1980. More recently the elegant, whitewashed villa on the edge of Belgrade was the official residence of Slobodan Milosevic, the Yugoslav president. Yesterday morning it was a smoking ruin.

Three laser-guided bombs fired by Nato aircraft hit a ern alliance something to bedroom, living room and dining room just before dawn, according to Yugoslav officials. State television showed the hurnt-out shell. masonry littering the grounds and curtains hang-

Nato said the villa, numlegitimate military target. the command and control centre of Mr Milosevic. But ministry spokesman and answer to Nato's Jamie Shea, said the purpose of the attack was to give the westcelebrate on its 50th anniver-

sarv todav. "Nato bombs are turning our bedrooms and living rooms into a killing field... This murderous crime can-

bizarre Christmas decora- press, denying the residence (fitted with his own coffee- forces in 1941. Tito's partihad any military function. Goran Matic, the Yugoslav

ber 15 Uzicka Street, was a minister in charge of the media, described the bombing as an "attempt to assassinate the president of a sov-Nebojsa Vujovic, a foreign ereign country". The building was empty and Yugoslavia's eloquent nobody was hurt when the bombs struck.

The villa stands in sweeping, tree-lined grounds in Belgrade's elite Dedinie suburb, guarded by troops who used to wear ceremonial blue uniforms and carry fixed bayonets but are now in full battledress with automatic rifles. The complex includes what was Tito's

ing from fir trees like some spirit." Mr Vujovic told the favourite billiard pavilion over by German occupation maker), a lodge for his hunting trophies and a circular building that contained art treasures but was converted by Mr Milosevic with fine Italian fixtures into a meeting room for his trusted inner circle.

Tito, who was obsessed with his security and always travelled with a food-taster had a bunker and command centre built there. But officials, who asked not to be named, insisted these had since been turned into underground kitchens.

1936 by a wealthy Serbian

in 1944 and then, as president, he nationalised it, along with the nearby Beli jordjevic monarchy.

It is widely believed in Belgrade that Mr Milosevic and his wife, Mira Markovic, moved out of their residence some weeks ago and spend their nights safely underground elsewhere. Yugoslav construction workers, who built bunkers for the Iraqi regime of President Saddam Hussein, have plenty of experience from the Cold

The villa was first built in trading family, but taken

sans "liberated" the building bombs gutted the Belgrade headquarters of the ruling Serbian Socialist party, as another sign that Nato has Dvor palace that was once little interest in striking a the property of the Karad- deal with Mr Milosevic and is trying to personalise the conflict.

kok blam

More worrying from the military standpoint from Belgrade's point of view is the steady destruction of Serbia's infrastructure. Six bridges over the Danube have been wrecked or badly damaged, leaving just one on the outskirts of Belgrade linking central Serbia with the northern province of Voj-

Mixed views from the new members

Robert Anderson in Prague, Chris Bobinski in Warsaw a Stefan Wagstyl in London

Poland, Hungary and the Czech Republic had hoped this weekend's Nato 50th anniversary ceremonies would be a celebration of their entry into the alliance. Instead of a party, the three countries' leaders face

some difficult choices. Only in Poland is public opinion solidly behind the air campaign, Hungarians are divided and Czechs are mostly opposed to their own government's decision to

HERE LETTER

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support the bombing. When it comes to ground troops, Hungarians and Czechs are dead against, particularly if their own troops are to be involved. Poles are somewhat less opposed, with 36 per cent of those asked in a recent survey saving they

would support the use of ground troops. The arguments are particularly heart-felt in Hungary, which borders Yugoslavia and which is concerned about a large Hungarian minority of 340,000 in Yugoslavia's northern province of foreign minister, has criticised the bombing of Subotica, a 50-per-cent Hungarian

town near the border. The government has made it clear no Hungarian troops will be committed to Kosovo the only Hungarians involved so far are army doctors sent to Albania after a long parliamentary debate.

Hungary's skies are protected by foreign aircraft since Hungary's former Warsaw pact force would be completely inadequate. Hungarian air bases are not being used for air strikes.

The government has also insisted that Hungary will not be a launching point for any land invasion. Mr Martonyi said yesterday he did not expect Hungary to be asked at the Washington summit to permit ground attacks from its territory. With Hungarian armed forces clearly out of the conflict, the factor most likely to sway public opinion would be a big offensive against the Vojvodina Hungarians or a big influx of ethnic Hungarian refugees beyond the 500 or so who

have so far arrived. After early wobbles the

any ground offensive. Jan Kavan, foreign minister, said: "I cannot imagine the Czech government agreeing to the Czech army's participation in any kind of ground force operation of Nato member states on the against the will of the Yugo-

In Poland, the government presents the conflict as a human rights issue which demanded a response from Nato. Aleksander Kwasniewski, the president, says, "The fact that what is happening outside our borders

Ominously, many Poles.

After the exodus, refugees must suffer the squalor of the camps

RECEPTION AREAS RELIEF AGENCIES ARE STILL STRUGGLING TO BUILD NEW FACILITIES

The squalor of the disused tobacco factory among the wilderness of wrecked and abandoned industrial buildings on the edge of Shkodra, the main town in the north of Albania, is unspeakable.

barracks young faces peer through the rusted bars of gaping, broken windows on to a dirt yard that has become a sea of mud mixed with diarrhoea. There is no sanitation for around 3,000

This abandoned factory is one of the reception points for refugees coming into north-west Albania through the Yugoslav republic of Montenegro. The nearby in long dark rooms on bare crossing at Hani I Hoti is the forgotten border of the refu-

Most of the huge refugee influx of the past four weeks

tains in the north-east, esti- barely present as yet except mated vesterday to total now

more than 325,000. For the moment that tide has ebbed, although some 640 crossed yesterday saying that larger groups were behind them.

The flow through Monte-On four storeys of a brick negro, however, is still growing, reaching 3,000 on Wednesday, the highest daily total to date.

The refugees are being brought from the border to Shkodra by bus, and as the international relief agencies struggle to build new facilities there, many have little choice but to stay in the abandoned factory buildings. On floor after floor, families of all ages are crammed

concrete floors, the air thick with dust, with makeshift beds made just from the slatted shelves and filthy straw matting once used to dry

for a small team of doctors and nurses from Northwest Medical Teams from the US, trying to dispense first aid and medicine inside an open

A middle-aged woman lies waiting, propped against the wall, her leg raw from open

One woman said she was hiding for eight months in the open in the woods in Kosovo," said Maureen O'Keefe, an American nurse. "Another said she lived in a cave for weeks. Some say they have seen their husbands shot in front of their eves, their houses burned. These are not good conditions here, but there is nowhere else to go."

Security fears are expected to accelerate the flow from Montenegro, where there is tern government and is already sheltering more than 70.000 refugees from Kosovo and some have begun to flee again following the reported killing of six refugees in the mountain village of Kaludjerova Laz in the Rozaje area early this

According to sources in Montenegro, Yugoslav army and paramilitaries are operating in the Rozaje area inside the Montenegro border against fighters of the KLA, the Kosovo guerrilla

The Yugoslav army command centre in Montenegro said it had liquidated a terrorist group in the village and had killed four.

Witnesses told local news igencies in Montenegro that the dead included a 70-yearold woman and a 13-year-old boy. No bodies were found. Witnesses said the bodies had been removed by Serb

Border clash

Serb forces and Albanian border guards exchanged fire for one hour near the remote village of Dobrune, 115 km north of the Albanian capital Tirana, according to the Organisation for Security and Co-operation in

Europe. it was the second such clash, although less serious than the first on Tuesday. Yugoslavia broke off diplomatic relations with Albania last Sunday, accusing it of siding with

More routes

Romania's parliament, determined to keep alive the country's hopes of ioining Nato, agreed to allow unrestricted use of its airspace to alliance aircraft running bombing missions in Yugoslavia. A special session of both houses voted 225 to 21 to grant the Nato request, with 99 abstentions. The issue had prompted anguished

discussion about balancing the drive to join Nato with centuries-old links with Romania's fellow Orthodox Serb neighbours.

KOSOVO UPDATE

The former Yugoslav republic of Slovenia said it would allow Nato forces to cross its territory if the decision to send in ground troops should be taken.

Nuclear Security

Bulgaria said yesterday it had taken special security measures at its nuclear power plant on the Danube, 100km from the Yugoslav border, due to the possibility that Nato aircraft would use Bulgarian airspace for strikes against

Border reopened

Montenegro's border with Croatia was operating normally after the Yugoslav army closed it for two days, although the army has kept a post inside the border and is denying access to foreigners without valid Yugoslav visas. Nato warplanes had roared over

aid agencies and journalists for three days. One child was said to have died at the camp.

the border area in the

morning in what local

officials described as a:

clear warning to the army.

UN access given

The United Nations said

yesterday it had just been

ranted access to some

6,000 Kosovo refugees stranded on a wind-swept

ridge in Macedonia after

police had blocked entry to

Refugee Update Population of Kosovo: 1,956,196 (1991 čensus). Ethnic Albanians in Kosovo: more than 1,800,000

(estimate). Displaced from Kosovo homes in past yea 960,000 (Nato, Friday). Left Kosovo since air strikes began on March 24: 591,600 (UNHCR, Thursday). Fled or expelled

from Kosovo since fighting

began in March 1998: over

770,000 (UNHCR estimate,

Wednesday).

MONTENÉGRO

Alliance goes for oil jugular

Imminent embargo is designed to complement air strikes, write **Robert Corzine** and Kerin Hope

ncient armies marched on their stomachs. Mod-Hern ones need diesel and jet fuel.

That is what lies behind also helps explain the urgency with which the European Union moved this its sanctions regime against nomic grounds. But an Yugoslavia.

only 18,000 barrels of crude appears to have persuaded oil a day, compared with them to support the consumption of 52,000 b/d, embargo. according to the US Department of Energy.

Yesterday EU officials said and refined petroleum products to Yugoslavia could take effect from the middle of next week: "Things are the ban. happening very fast," said a

as possible."

The European Commission, the EU's executive, was due to adopt technical protheir assent on Monday.

The embargo was agreed cern that the air campaign refineries and fuel stockpiles was being undermined by continuing petroleum

The new sanctions affect

Oil en route to Montenegro

We're doing it as quickly through non-EU countries fuel. will be on the agenda when Nato leaders meet in Wash-

Many oil industry experts posals yesterday to imple- say considerable damage ment the ban, which was appears to have been agreed in principle on done to some of the most

war in Kosovo has sent

tremors through the ruling

Red-Green coalition of Social

Having shaken the govern-

ment's foundations, the risk

is growing that prolonged

Nato attacks or possible

deployment of ground troops

could bring the whole edifice

Gisela Altmann, a junior

minister, last weekend

became the first Green mem-

ber of government publicly

to oppose German support

This week the reservations

among leaders of the party

appeared to have deepened

for Nato's strikes.

talist Greens in Bonn.

vision images of the air cam-Nato's claim earlier this week to have rendered them inoperable appears valid. Nato is assumed to have

Oil experts say such follow-on strikes might be aimed at storage tanks containing refined products,

while only capable of boiling crude oil, might nevertheless produce inferior grades of

was reported to have critic-

Mr Trittin, a leading repre-

sentative of the party's radi-

cal "fundamentalist" wing.

had already crossed swords

with Joschka Fischer, for-

eign minister and head of

the Greens' "realist" faction.

In spite of public soul

searching, Mr Fischer – a

self-confessed anti-war activ-

ist of the 1970s - has

staunchly backed the gov-

ernment's line on Kosovo,

arguing that violence is, in

some circumstances, justi-

The response of the Social

Democratic party (SPD) to

after Jürgen Trittin, the spokesman, suggested Ms the first time since 1945. Green environment minister, Altmann should reconsider Nevertheless, Mr Schrö

moke rises from berning oil retinery tanks in Pancevo As long as the refineries remain inoperable, the size of Serbia's crude oil stock-

would be militarily irreleproduct stocks and Serbia's ability to replenish them

bridges over the Danube has been designed in large part to prevent fuel-carrying

prolonging or escalating the

Some members of the SPD.

which has a powerful left-

Nevertheless, Mr Schröder

Mr Schröder's troubles are

ond time.

conflict

Ms Altmann and Mr Trittin's leaning, anti-military wing,

alleged comments came fast. have decried the govern-

On Monday Uwe-Karsten ment's decision to send Luf-

Heye, the government twaffe aircraft into combat -

way, which served as the main conduit for illicit oil supplies into Serbia when Belgrade was under a United

ing to crackdown on sanc- Greek tanker operators may tions-busting by Greek com-

again be tempted to run a Trucks transported oil atic, although the Nato mili-

stress the benefits for the

Greens of staying in govern-

ence against the government

line would trigger a different

It is not yet clear, how-

different policy.

Czech government has swung behind the Nato air strikes, this week approving refuelling of war plans at Czech airports and transit for Nato troops. However. the Social Democrat government has ruled out the participation of Czech troops in

slav government."

Mr Fischer has tried to doesn't mean that this is not our problem."

> particularly the less educated, believe the conflict could yet lead to world war. This is especially true for those old enough to remember the second world war.

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down.

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Kvallstidangen Enressen, PO Box 6007. S-550 06. löuköping. O The Financial Times Limited 1999. Edntor. Richard Lambert, do The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL. after several EU and Nato Pancevo have produced to destroy Serbia's oil paign, and experts say

exports to Yugoslavia. Two EU and Nato members - Italy and Greece - used by the allies when they were singled out as being attacked Iraqi refineries in among the main suppliers. much of Nato's bombing although shipments were strategy in Yugoslavia. It also sent from such hardline Greece and Italy at first

expressed reservations about week to plug a critical gap in a ban, citing legal and ecoexemption to allow supplies Last year Serbia produced for humanitarian purposes

both Yugoslav republics, detonations near Novi Sad, although Montenegro yestera ban on the shipment of oil day said it would seek an exemption.

> and Serbia is not covered by A broader embargo to prevent the supply of oil

ington this weekend.

The strikes against its two refineries at Novi Sad and

employed similar techniques the Gulf war. After that conflict ended the manager of the Daura refinery outside Baghdad said the accuracy of the attacks was such "it was as if the designer of the refinery was in the bomber's

ato aircraft have repeatedly struck the Serbian refineries.

Yesterday Serbia's Beta news agency reported two and said smoke could be seen coming from the direction of the refinery.

such as gasoline, diesel or jet Or they may be aimed at preventing the Serbs from patching together a simple distillation process which,

piles – and the significance of any fresh crude simplies -

become more critical.

And in these circum-Nato's assault on the

the Bosnian war.

The gathering will expose deep divisions in a party

rooted in the environmentalist and pacifist movements not limited to the Greens. of the 1970s. Just possibly it could provoke a split between pro-government and anti-military members.

Aware of such risks, the party's leadership has been struggling to maintain its

civilian targets in Yugoslavia or on Montenegro. "It is increasingly doubtful what Nato's air strikes are ment as a lever on policy. He achieving," said Antje has warned that a majority Radcke, the Greens' co- vote at next month's conferleader.

will be enough to prevent a coalition in Bonn - but not a split next month remains

Whether such contortions

Ms Radcke and leaders of ever, whether his advice will the Greens' two factions be heeded.



Vixed

viens

STATE OF THE STATE

*Kok blamed over inquiry

Wim Kok, the Dutch prime minister, failed to ensure that the 1992 crash of an El Al cargo jet into an Amsterdam apartment block was adequately investigated, a parliamentary inquiry found

The cross-party commission of parliamentarians said that, as health complaints grew in the middle of the decade among hundreds of those exposed to the wreckage, it was "incredible" that the issue had never been substantively discussed by

"The fact that the prime minister not for one moment fulfilled his position as chairman of the ministerial

be not in conformity with lacking in vigour. But its ter since 1994 Although the his function." Ministers too criticism was guarded - the commission found nothing often gave parliament CDA was in office at the the inquiry maintained.

The aftermath of the

crash, in which at least 43 died, has grown into one of the most difficult domestic issues to have confronted Mr Kok in his 41/2 years at the head of a three-party centreleft coalition. He said yesterday, before flying to Washington for Nato consultations on the Kosovo conflict: "I take all the conclusions seriously, and we will go through these systematically

Democratic CDA spoke of a Most at risk are Mr Kok's council on this subject is disconcerting picture of a two vice-premiers, in partic-

in the cabinet

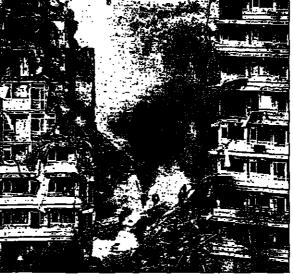
"unclear, incomplete, tardy time of the disaster along or incorrect information," with Mr Kok's social democratic PvdA. Paul Rosenmoller, leader of Green Left, the other main opposition grouping, called the report politically explosive and said consequences for the govern-

ment were inescapable.

There were few calls for ministerial resignations, however. Ahead of a parliamentary debate on the report in mid-May, some dis-cern a widespread wish in The Hague not to destabilise the government when Dutch forces are taking part in the The opposition Christian Kosovo operation.

hazardous in the freight on board the Boeing 747, it established a direct relationship between health complaints and the disaster. The blaze itself generated toxic substances, and cases of post-traumatic stress increased in number and severity because patients were not screened.

The transport department headed until last year by Annemarie Jornitama - now at economic affairs - made inadequate efforts to trace the cargo documents for the flight. Both women said last night they would defend themselves before parliament next month.



prehensible" more co-opera-

with the five-member com-mission saying it is "incom-had increased public disquiet amid fears that chemi-Israel was also criticised, tion was not given sooner. cal weapons were on board.

Gaullists move quickly to fill top party post

By Robert Graham in Paris

France's main rightwing ditional Gaullist view it opposition party, the Gaull-undermined French soverist RPR, has moved swiftly to fill the gap created by last Friday's surprise resignation of Philippe Séguin, its

Nicolas Sarkozy, the party's ambitious 45-year-old for the presidency in 2002 secretary-general, has been confirmed as interim leader Séguin's place at the head of the RPR list of candidates delicate moment in the Kosfor the European parliamentary elections in June.

fight these elections with the liberal DL headed by Alain Madelin has also been reaffirmed by both parties. The speed of the change-

over, however, has done little to soften the shockwaves caused by the departure of Mr Séguin who resigned in protest over the way President Jacques "blue sky" attractions - the infrastructure is already Chirac and his entourage Gerry O'Sullivan, director sought to control the of public affairs at TE, says party.

More than ever the RPR party, while its ideology has taken a further step away from its Gaullist

roots. privatisation - has now been

secret of his increasingly

Analysts believe these two latter elements risk exacerbating the divisions among

Mr Séguin had made no

underlined the extent of the Briefly his departure raised hopes the RPR would patch up its differences with the centrist UDF, the second largest party of the

Maastricht Treaty on the tra-

eignty and he was uncom-

fortable with President Chi-

rac's embrace of economic

never be able to mount a bid

while leading the RPR since

this was the vehicle for Mr

That he chose to resign at a

ove conflict when President

Chirac needed a united front

and monetary union.

* After the second of the seco

François Bayrou, the UDF leader, had been refusing to fight the European elections on the same ticket as the RPR because he said Mr Séguin's Euro-scepticism was incompatible with the has become the president's centrists' strong belief in a more federal EU.

However, Mr Bayrou this week rejected all overtures. and committed his party to go it alone. He clearly did not wish to be under the direct shadow of President

This stance was rewarded by a jump of three percentage points to 10 per cent in an opinion poll yesterday. In As an English-speaking tion following the full liber-most important thing in all awkward relationship with contrast those favouring an country, the internet is alisation of the market from privatisations is the need to President Chirac. Their RPR-DL ticket in the Eurovisions of Europe were ever pean elections fell to 16 per

Workers offered stake in Telecom Eireann

By John Murray Brown

The word "privatisation" never passed Mary O'Rourke's lips as she launched what she called the Telecom Eireann (TE) share offer this week. But the of Privatisation Internaannouncement by Ireland's minister for public enter- privatisation fund managers prise of a flotation of "at least 20 per cent" of the company this summer marks a whether revenues will be shift in official attitudes to improved through greater the sale of state companies.

Successive Irish governments have baulked at the idea, but the Fianna Fail-led coalition has approached it with the unions, has secured with a new pragmatism.

Asked what the government intended to do with the proceeds, Mrs O'Rourke said ship scheme which sees the

net. But Ireland's public stake in the company. finances are in such a robust This is perhaps the unique year - that the government does not need the revenues.

Henry Gibbon, publisher tional in London, says in any and other investors will be looking at issues such as efficiency or higher prices. On improving efficiency

through lower labour costs, TE, under its agreement 2,500 redundancies out of a workforce of 11,000 as part of the employee share ownerworkers take a 14.9 per cent

state - with a budget sur- aspect of the TE privatisaplus for the first time last tion, and has enabled the company to scale back its workforce and introduce changes in working practices, with the full agreement of the trade unions.

There was concern that ireland had perhaps missed the boat. A large number of the European telecoms companies are already on the market. TE had difficulty finding a strategic partner. settling for a consortium of KPN, the Dutch operator, and Telia of Sweden - not exactly the "top drawer" of European telecoms.

But Jemma Houlihan, telecoms analyst with ABN Amro in London, argues the

TE sale is "optimal timing". markets in addition, Ireland rather than rise. As for effi-With few other European has what analysts call the ciency gains, TE's fixed-line telecoms companies set for privatisation this year the field is open for TE.

One London-based US analyst described the sale as "the most exciting story" around. "The market is looking for value. Size is not important. What's important is: is it cheap?" he said.

The sale will give investors an opportunity to invest market is in the mobile sec-in Europe's fastest growing tor, and they say that TE economy, where TE has the dominant position, with 90 dominant position in the per cent of the fixed line market. market and 70 per cent in

expected to take root more

tages as the largest pan-European call centre location. Ireland may be a small market, but fixed-line penetration is still below European norms at about 87 per cent of households.

less easily quantified advan-

real engine of growth in any was the main opponent of tor, and they say that TE has sensibly hung on to its

On pricing, there is little scope as increased competithe start of the year means change the culture of the

Ireland is the only country in Europe where every user is connected to a digital exchange. Dick Spring, former leader However, analysts say the of the Labour party - which

well developed.

appointed as the union's nominee to the TE board. One London broker said that giving the workers shares was "a great idea". "You have to remember the

NEWS DIGEST

MAINSTREAM PARTIES HIT

Turkish party chief quits after poor poll result

Deniz Baykal vesterday became the first party leader in recent Turkish history to resign his post, following the disastrous showing of the centre-left Republican People's party in Sunday's general election. The party, founded by Mustafa Kemal Ataturk, the founder of the Turkish repubthreshold of 10 per cent of the national vote.

Mr Baykai was blamed for the party's defeat after unpopular moves which included his rush last year to topple the country's previous coalition government.

Three out of Turkey's four mainstream parties saw support slip in an election which cataputted the rightwing Nationalist Action party into second place in partiament. It was able to capitalise on growing disillusionment with squabbling politicians. Leyla Boulton, Ankara

FLECTRONIC COMMERCE

EU backs signatures directive

European Union telecoms ministers yesterday attempted to remove one of the last obstacles to cross-border electronic commerce by backing a directive on electronic sig-

To facilitate a single market the directive creates a legal framework for electronic signatures and aims to ensure that different systems are compatible. It establishes that a signature should not be denied legal validity solely on the grounds that it is in electronic form.

However, as part of attempts to spread the use of electronic commerce, ministers agreed that providers of services related to electronic signatures would not need authorisation from governments.

The ministers' agreement, approved at a meeting in Lux-embourg, will be sent to the European Parliament, which has "co-decision" powers with EU governments on the issue. Michael Smith, Luxembourg

CZECH PRIVATISATION

Big retail bank up for sale

The Czech government yesterday put on sale its 45 per cent stake in Ceska Sporitelna, the country's biggest retail bank. The move comes as final bids are about to arrive for the state's 66 per cent stake in Ceskoslovenska Obchodni Banks, the country's fourth biggest bank, and demonstrates the new urgency in the Social Democrat government's bank privatisation programme.

The invitation for expressions of interest in Ceska Sporiteina is expected to lead to preliminary bids by the end of July, final bids in October and the sale of the bank by the end of the year.

in order to prepare the troubled bank for privatisation the government has already taken over Kč10.5bn (\$297m) of the bank's bad loans and subscribed to a Kč5.5bn subordinated debt issue. The government is also committed to taking part in an up to Kč7.6bn doubling of equity and will decide next month on further restructuring of the loan portfolio following an independent audit by Arthur Ander-

Missiles arrive on Crete

Russian anti-aircraft missiles have arrived on the Greek island of Crete after Turkey strongly objected to plans to install them in Cyprus, the Greek government said yesterday. The S-300 surface-to-air missiles were ordered from Russia by the Cypriot government in an attempt to counter Turkish air superiority over the divided island.

Turkey reacted angrily to news of the order, threatening to use force to prevent the missiles arriving on Cyprus. Glafcos Clerides, Cypriot president, reached an agreement with the Greek government earlier this year to install the ssiles in Crete.

Mr Clerides had come under pressure from Washington and the EU to cancel the order, for fear that it might heighten tension between Greece and Turkey, which are both members of Nato. Reuters, Athens

German minister cautious on growth

By Raiph Atkins in Boon

Hans Eichel, Germany's new Social Democratic finance minister, highlighted his onservative instincts yesterday by admitting the government's forecast of 2 per cent economic growth in 1999 would be revised down-wards. He also said the country's high nominal tax rates were a "big problem".

In his first news conference in Bonn since succeeding Oskar Lafontaine, who resigned as finance minister in March, Mr Eichel also said the next wave of tax reforms in Germany could take longer to implement than hoped. But he wanted a "competitive tax frame-

His frankness contrasted with the tone set by Mr Lafontaine who embarked on a series of changes at the finance ministry in his five months in office - and infuriated industry with tax reforms that increased the burden on business. But Mr Eichel is expected to keep the additional departments which Mr Lafontaine added to the ministry from the economics ministry.

Mr Eichel said tex reforms would take time in order to "avoid the need for subsequent correction". A pledge to cap maximum rates paid by corporations at 85 per cent would be implemented in stages rather than from the start of next year. Plans for further increases in energy taxes, as part of an "ecological" tax reform could be stymied by the lack of agreement at a European level, with Spain resisting

strongly.

Mr Eichel wanted the next wave of tax reforms to be considered in the context of overall pressures on the budget. Decisions may not be clear until mid-year when the 2000 budget would be agreed by cabinet.

German companies can pay marginal tax rates in excess of 60 per cent, although they have also benefited from many loopholes which the current government has sought to close, Mr Eichel refused to say whether the new corporate tax system would involve a net giveaway for business.

Achieving the 35 per cent goal is complicated by Germany's system of local trading taxes, which are a vital source of funds for municinalities and anchored in the post-war constitution.

Mr Eichel also signalled he would focus on government mending. Earlier this week. the International Monetary Fund predicted a 1.5 per cent growth rate for Germany in



World Bank warning over debt relief costs

Wolfensohn. vesterday warned industrial countries that they should not demand greater debt relief for the world's poorest nations without being prepared to pay for it.

Several industrial countries - including most of the Group of Seven - have argued that the existing debt relief arrangements for the

broader and faster.

Mr Wolfensohn denied that the current initiative president of the World Bank, had failed, although Bank staff concede that most beneficiaries will see only small falls in their debt service payments. Pointing out that the proposals to go further had not been matched with offers of extra money, he urged industrial countries to "pay as you go for your promises".

The financing gap is all 41 highly indebted poor the greater because the cost countries (HIPCs) are inade of the existing debt relief quate: They have put for- scheme, drawn up by the ward various proposals to Bank and International Mon-

thought to be significantly higher than earlier esti-

A recent analysis for the boards of the two institutions calculates that the total cost now stands at \$12.5bm in 1998 net present value terms (if it were to have been a one-off payment last year). This is almost 30 per cent more than the previous costing last summer.

This upward revision largely reflects lower commodity prices, which have reduced export earnings for many poor countries, and therefore increased the

amount of relief required to following revisions to their reduce their debt-to-export estimated debt stocks. Among the various creditors ratios to "sustainable" levthat have to finance the iniels. The net present value of tiative, these revisions mean debt is also higher because the estimated cost of the curmarket interest rates have rent scheme has risen from \$2bn to \$2.4bn for the World Lower export earnings Bank, \$800m to \$1.2bn for mean that more countries the IMF, and from \$4.1bn to

\$5.2bn for the Paris Club of for help. The list of 23 beneficreditor governments. ciaries pencilled in last sum-Increasing the generosity mer has now risen to 29, of the scheme would with the addition of Camerincrease the costs substanoon, Chad, Republic of tially. One mooted option Congo, Guinea, Malawi and would reduce the target for Sierra Leone. The expected countries' debt-to-export cost of relief for Nicaragua, ratios from 200 to 150 per Zambia and Republic of cent and the target for debt-Congo has also increased,

280 to 250 per cent. This would increase the total cost of the initiative from \$12.5bn to \$22.4bn and the bill for the World Bank from 82.4bn to \$4.6hn.

"I don't know where we will find that without belp from our shareholders." Mr Wolfensohn said. The cost would rise further if the sixyear policy track record required of countries were to be reduced, a suggestion that Michel Camdessus, the IMF managing director, is

See Editorial Comment

Young Algerians struggle and smuggle

Unemployed youth has little faith in a new president's ability to revive an economy ravaged by civil strife, reports Roula Khalaf

Algerian who says he has lost hope for a better future. Since finishing a two-year course in accounting and information technolployed, like many young

Algerians. From time to time, he dabbles in what Algerians call trabendo, buying smuggled clothes from a market near the Moroccan border and reselling them for a higher price in Algiers.

people and I cannot find a thing from him," says Soupermanent job; sure it's fiane. "They all sing the smuggling, but I don't have same song about how they any other choice. At least it will take care of young Algegives me something to do."

Idle, unemployed youths on the streets of Algiers are evidence of a general malaise in a country mired in a civil strife that has cost future as equally bleak. "I more than 70,000 lives since

leave the country, but most embassies have closed their always buy a visa, there's a black market in Algiers, but it can get very expensive," says Soufiane.

The plight of Algeria's vouth - 70 per cent of the population is under 30 and the biggest challenges facing Abdelaziz Bouteflika, the new president, elected last week in a poll marred by allegations of fraud and the

withdrawal of all six of his

With a legitimacy that is being questioned. Mr Bouteflika, who was backed by the military establishment, will be hard-pressed to convince young Algerians that he has much to offer them. "I don't have anything against him "it's a bit of business to [Mr Bouteflika] but I really help feed the family," says don't think anything will "We're eight change, I don't expect anyrians and then they do nothing. We are marginalised. No

Soufiane's friend Mohammed, 25, sees the even gave up on trabendo, the police always stopped me Many young Algerians on the way to Algiers, askdream above all of a visa to ing questions about whether I paid customs. Anyway it's not a long-term solution," he doors. "Of course you can says. "If you're young and unemployed there is no solution for you. With every election they make us hope a little but every time the result is the same."

one takes care of us."

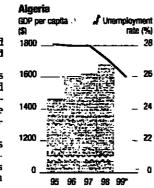
In spite of Algeria's rich oil and gas resources, Mr official unemployment is Bouteflika inherits an econ- in Algiers say could take

near 30 per cent - is one of omy in a shambles, plagued by state inefficiencies and corruption.

Since 1994 the regime has liberalised the economy and implemented macro-economic reforms to shed the legacies of 30 years of socialist policies.

Foreign oil companies have rushed to sign contracts to develop oil and gas fields in the south, which has been shielded from violence that began when the army annulled the expected election victory in 1992 of the Islamic Salvation Front. The government blames extremist Islamist groups for the violence. But economic growth has proved elusive. privatisation extremely slow to take off and investment levels disappointing. About 14m Algerians, nearly half the population, are estimated to be living beneath the poverty line.

One of the most notable government successes has been in closing down companies, putting 400,000 people out of work. Job losses have exacerbated the feeling of exclusion and desperation, and more than 60 people were reported earlier this year to have committed suicide. Mr Bouteflika's economic policies will not be known until he forms a new government, which analysts



are now expected to qualify

So far the new president has spoken in general terms about the need to accelerate investment, promote non-oil and gas sectors and restructure the industrial and banking sectors.

Having been foreign minister during the 1960s and 1970s, the height of Algeria's love affair with socialism, he makes some observers neryous. "We don't know what he'll do: pump money into state companies, which would be something populist, or continue shutting them down," says an econo-

Most observers, however, tinue with the economic polmine Zeroual. Whether he would have more success than Mr Zeroual, however,

mployed youths playing open air billiards in Algiers

bring an end to the violence

The hest to expect is more of the same, structural snail's pace," says a European banker. "Financing the economy and creating growth requires massive foreign investment. But the election gave a very bad sig-

medium term. Mr Bouteflika has very little room for manoeuvre on the economic front and no money for populist policies. Oil and gas revenues, making up 60 per cent of the budget, dropped to \$10.2bn last year, from more than \$14bn in 1997; France's Société Générale expects

There is no clear vision of

where Algeria will be in the

1999 energy revenue to be \$11.6bn.

by repayments on \$30bn gripping the country. debt, which are set to reach

\$4.5bn this year. The government told ministries this reforms moving slowly, at a year to cut spending by as much as 40 per cent. The recent recovery in oil prices, however, buys the regime some time. If prices remain at the \$15 per barrel level, economists say the nal to the outside world. prospects of returning to the

> another debt rescheduling can be pushed back for now "At this oil price level there is no need for any radical solution but there is also no answer to the rage of Algeria's youth," says the European banker. "As to the social problems, they have no miracle cure. They require foreign investment, government commitment to reform and political stabil-

International Monetary

Fund for another facility and

NEWS DIGEST

NEW FINANCE CHIEF

Tunisian president reshuffles cabinet

Zine al-Abidine Ben Ali, Tunisia's president, reshuffled the cabinet yesterday, replacing two powerful ministers known to be close to the presidency.

Taoufik Baccar, a technocial juho was rollnister of ecernomic development, was moved to the finance ministrate replace Mohamed Jeri a close associate of the president. Faiza Kefi took over as environment minister frem Mohamed Mehdi Milka, a relative of Mr Ben Ali: The reshuffle also replaced the minister of state lands.

Analysts said the reshuffle might have been prompted by an attempt to improve the government's image, in part ticular, the business community had complained about him-Jen's tough tactics in trying to west more taxes to com-pensate for a drop in revenues. Roula Khalat, London.

Move on Palestinian offices

Israel vesterday moved to shut down offices of the Palestinian Authority (PA) self-rule government allegedly operating out of Orient House, the Palestine Liberation Organisation's office in Arab east Jerusalem. Palestinian officials warned the move could spark protests throughout the West Bank and Gaza Strip if carried out.

The decision, Israel said, followed a "series of provoca-

tions" by PA officials, including recent meetings between Faisal al-Husseini, the PLO's top official in Jerusalem, with foreign dignitaries at the site. But Palestinian officials say Israel is the provocateur since there are no official PA offices operating in Orient House. Avi Machlis, Jerusalem

FOREIGN POLICY SHIFT

Jordan, Syria to boost contacts

Jordan and Svria vesterday agreed to revive a joint committee aimed at boosting trade and other contacts after King Abdullah of Jordan and President Hafez al-Assad of Syria ended a two-day summit meeting in Damascus. Jordan's Al Rai daily said it marked "a new chapter in co-operation".

The revival of the committee, suspended five years ago after Jordan signed a peace treaty with Israel, marks a distinct foreign policy shift by both countries since King Abdullah was sworn in last February after the death of his father, King Hussein. President Assad unexpectedly attended the funeral, the first time he had visited Jordan since 1994. Judy Dempsey, Jerusa

ENERGY SUPPLY

Edison in Algerian gas deal

Edison, the independent energy company controlled by the Italian Montedison group, yesterday reached a significant Algerian natural gas supply agreement with In Salah Gas, a joint venture between Algeria's Sonatrach group and BP Amoco. The deal involves the annual supply of 4bn cubic metres of natural gas over 15 years starting in 2003 and is worth about L15,000bn (\$8.2bn). Paul Betts, Milan

WORLD TRADE

press on with WTO talks

China and the US yesterday sought to recover lost momentum on talks to secure Chinese entry to the World Trade Organisation following the near-miss on an agreement earlier this

But the meeting of senior negotiators in Beijing was understood to generate little progress, dominated instead by recriminations over the lost opportunity to close a deal when Zhu Rongji, prime minister, visited Washing-

Mr Zhu sanctioned far-reaching market opening measures in order to get an agreement during his US tour, but President Bill Clin-

Beijing has made bolder offers to open its markets than many had expected

ton decided to hold out for further concessions before approving China's 13-yearold bid for WTO membership. Chinese trade officials are said to be highly frustrated by the US decision. particularly after having given the ground they understood was necessary to

clinch an agreement. "We are trying to put this thing back together, but it is not going to be easy," said one observer commenting on yesterday's talks. "The Chinese are not happy because they thought they had a deal in the face of strong

deal, but they did not." Rather than making much progress, he said, there were concerns that some of the concessions that had been offered in market sectors still under discussion were no longer on the table. Those market areas, where the US from US nuclear laboratois still looking for progress

of banking, securities, films and the automotive financing businesses as well as protocol issues.

The talks were held vesterday between Long Yongtu. China's top WTO negotiator, and Robert Cassidy, the US assistant trade representative, who was sent to Beijing on Mr Clinton's instructions to get talks restarted.

"We are following the joint statement of President Clinton and Premier Zhu," Mr Cassidy said prior to the meeting, referring to their pledge in Washington to conclude talks on China's 13year-old bid to join the global trade body before the end of this year. "We hope to have some very productive discussions."

A Chinese foreign ministry spokesman said he was hoping for a successful conclusion to the talks very soon. "China hopes that the two countries can resolve the remaining problems in the negotiations at the earliest wrapped up," he said.

European Union, Japanese and Australian negotiators are expected in Beijing in the next couple of weeks to press ahead with their negotiations on Chinese WTQ

China has made bolder offers to open its markets than many expected, particularly in areas such as telecommunications, distribution of goods, insurance and

agriculture. But, Mr Clinton is thought to have been wary of closing anti-China sentiment among some members of the US

Congress. This week. Washington and Beijing have renewed the exchange of accusations and denials over reports that China stole military secrets

China, US | Trade volume 'to grow no faster than 3.5%'

By Frances Williams in Geneva also only about half the 6 per imports to the crisis-hit per cent last year while the fell last year by 2 per cent to

World Organisation predicted yesinternational trade in goods than last year's 3.5 per cent and warned of "unusually

terday that the volume of 3.5 per cent this year there showed a flagging trade perin 1999 would grow no faster ation starting now, which growth fell everywhere

high downside risks". The latest assessment reflects a downward revision from the WTO's estimate last December of a 45 per are based on output forecent increase in merchandise trade in 1998, and compares with an exceptionally high to last year. 10.5 per cent in 1997. It is Though a

cent expansion averaged in Trade the first half of the 1990s. For trade growth to reach

would have to be an accelercould be upset by a slower than expected recovery in Asia or a faster than expected slowdown in the US and **Europe**, WTO economists said. Their trade predictions casts by the IMF and others of 2 per cent in 1999, similar Though a steep fall in

Asian economies was the main reason for last year's decline, all the main regions formance in 1998. Export while import growth chief economist, said yester-declined for all regions day that the health of the except the European Union.

Despite a jump in exports from Asia of certain products such as steel, exports from Asia rose last year by just 1 per cent overall by volume after growth of 13 per cent in 1997.

Japan's exports fell by 1.5 trade in goods and services reform of the the WTO's dis-

Malaysia, South Korea, Singapore and Thailand) boosted exports by 2 per cent.

day that the health of the comprehensive data became world trading system available in the mid-1980s. depended on governments slower growth in the west. cially hard.

\$6,500bn. The drop, the bigmies (Taiwan, Hong Kong, gest since 1982, was mainly attributable to the strength of the dollar. Exports of commercial services, valued at Patrick Low, the WTO's \$1,290bn, also fell by 2 per

The slump in commodity continuing to resist protec- prices also had a big impact tionist pressures. even on world trade last year, hit- reports published swiftly. though these were likely to ting the Middle East, Africa increase this year with and Latin America espe-

In value terms, world • The US will push for over bananas and hormone-

in the next world trade round, a senior official saidyesterday, Neil Buckley adds from Brussels.

Susan Esserman, deputy US trade representative, said the disputes procedure should be made more transparent, with disputes panel hearings and litigants' briefs made public, and final

The US has been unhappy with the EU's slow response to WTO judgments against it

Israel considers arms dealings with China an acceptable risk

Judy Dempsey examines the often clandestine links between the two countries that have existed for more than 20 years

VV Israeli president, departs for China this visit steeped in symbolism as much as aimed at forging closer trade and political

More than 20 years ago Mr Weizman, then defence minin Tel Aviv with Shaul Eisenberg, the late chairman and owner of the Israel Corporation, a big holding com-After Mr Weizman was

told by Mr Eisenberg that he could open China's door to China and Israel had the defence establishment, the Israeli government gave the businessman the green light to pursue such a mission. China needed military equipment and technology. were willing to supply, and the state-owned Israel Aircraft Industry (IAI) and Israel Military Industries (IMI). desperate for orders.

were willing to oblige. What followed from that meeting was a two-pronged, clandestine strategy pursued by Israel until diplomatic figures, said P. R. Kumarasrelations were established in

On the trade side. Israel started selling agricultural, exports had changed. "Five but excluded from these fig bility.

export was agricultural prod- and modernisation of Chiucts," said Aryeh Lev. direc- nese military equipment. weekend it will be a state tor general for Asia at Israel's trade ministry. "Today more than 70 per difficult to see how they cent of our exports are high-

Under Mr Eisenberg's mediation China also got ister, held a secret meeting access to Israeli weaponscontrol systems for tanks tank cannon, communicaand airborne radar systems. By 1984, according to Jane's Defence Weekly, the UK publication, arms sales between reached \$3.5bn. But while, two decades after those secret meetings, Israeli government officials speak openly about improving trade, none is prepared to which few western countries discuss what kind of military hardware Israel sells to China, or how much it is

> Estimates submitted to the US State Department by the Israeli defence ministry showed that between 1990 and 1994 military exports to China totalled \$31.5m. Such Truman Institute at Jerusa-

hen Ezer Weizman, years ago the number one ures were Israel's upgrading

ures are taken seriously, it is tally with both IAI's and IMI's sales figures for last year. IAl had sales of \$2bn and orders of \$3bn, while IMI had sales of \$550m, with domestic sales accounting for 60 per cent. Neither company would disclose the destination of orders. The Stockholm International Peace Research Institute (Sipri) argues that a sizeable percentage of the sales was probably earned from Israel's involvement in upgrading China's missile system.

During the early 1990s, savs Sipri. Israel helped develop and license production in China of a sbort-range air-to-air missile modelled on israel's Python-3. "There is no doubt that some of the main parts of the missile are Israeli," said Siemon Wezeman, arms trade analyst at Sipri.

Other systems transferred to China included the Phalwamy, research fellow at the con radar, an aircraftmounted system. Sipri lem's Hebrew University, claims that in 1997 China "should be treated with cau- purchased aircraft from Ruschemical, irrigation and tion". Not only was it diffi-sia, sent them to Israel to be medical equipment. By last cult to separate transfers of modified and fitted with the year exports had risen to high-technology equipment radar system. Israel later \$128m, against \$71m a year for civilian use from its mili-returned them to China, givearlier, but the type of tary adaptability, he said, ing Beijing an Awacs capa-



nan: under his mediation, China gained access to Israeli weapons-control systems for tanks, tank cannon, communications and optical equipment, and airborne radar systems

Last year China signed an agreement with Israel to build Star 1, the Israeli antiradar missile system.

involved in supplying arms to China, military analysts believe Israel's decision to do so carries risks to its relationship with the US and its own security interests. Since the US provides \$2bn

of grants and military assistance to Israel every year, it has insisted that Israel seeks approval for exports containing US components. Despite such conditions. Washington suspects that Israel helped the Chinese Chengdu Aircraft Corp to develop an wrong hands", in particular China?"

The Lavi project, whose technology and funding was While other countries are supplied by the US, was abandoned in the early war, there were allegations that Israel illegally transferred Patriot anti-missile

technology to Beijing. Israel denied any wrongdoing but admitted it had to attack it. been exporting some defence items to China

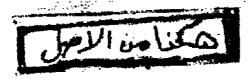
The other concern about exporting sophisticated technology to China is that, as one Israeli diplomat admitted, it "might fall into the

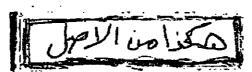
all-purpose combat aircraft, Pakistan and Iran. China has modelled on Israel's Lavi. allegedly been transferring equipment to the two countries for their missile programmes

PRICE

Diplomats are also con-1990s. In 1992, after the Gulf cerned that, as China explores arms export markets in the Middle East, any weapons or high-technology systems Israel transfers to China will one day be used

> "Of course we worry about some equipment ending up in the wrong hands," admitted the diplomat. "But can we ignore defence-related exports that originally opened for us the door to





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chains some wear at their

waist, and the swaggering manners of the Jocks. They,

after all, are seen by many

parents and teachers as the

archetypal clean-cut all-

Who cares that they wear

their hats in class, and freely

admit to harassing and bul-

lying anyone they deem infe-

Will their freedoms come

under scrutiny when the

time comes to rewrite the rules of conduct? Without

doubt, many privileges will.

be lost when, as now seems inevitable, the menacing par-

aphernalia of inner-city

American boys.

warned on adopting dollar

By Mark Suzman in Yfashington

Alan Greenspan, chairman of the US Federal Reserve, and Larry Summers, deputy US Treasury secretary, yesterday warned that any country adopting the US dollar as its currency could not automatically expect enhanced economic benefits or greater US support.

Their remarks come amid a growing debate over the possible impact of foreign countries choosing to "dollarise" their economies. Argentina announced earlier this year that it was considering such a move and several other Latin American countries are thinking about it as a means of stabilising exchange rate regimes.

Testifying to a Senate banking subcommittee. Mr Greenspan cautioned that adopting the dollar was no panacea for economies that did not have a sound policy framework in place. "It is very important to us to be certain that dollarisation is not some means to bypass the types of policies that are required to create stability,"

Mr Greenspan also said the Fed would always put US interests first. "We would never put ourselves in a position where we envisage actions we would take would be of assistance to the rest of the world but to the detri-

In his testimony, Mr Summers acknowledged that unstable exchange rate regimes had contributed to the economic crists in emerging markets, but said that dollarisation was an enormously consequential decision" that carried potential costs as well as benefits

dollarising countries, it could also sour anti-Ameri- By Daniel Bögler in New York can sentiment because of the loss of domestic monetary sovereignty. He stressed that US financial regulators could not be expected to expand their role in other econo-

"It would not, in our judgment, be appropriate for the US authorities to extend the net of bank supervision, to provide access to the Federal | over this week's ruling by Reserve discount window, or | the Financial Accounting to adjust bank supervisory Standards Board (FASB), the

Countries Denver tribes make their own rules Fowl play Columbine High School children handle their grief, arrange their wake and try to explain their life to an outside

world that had left them to their own devices but will soon bring fences and metal detectors to curb their freedom approved the rest: the heavy

By Christopher Parkes In Littleton, Colorado

Almost everyone wears a uniform at Columbine High, the latest and probably not the last US school to taste bloody mayhem.

The Jocks, the tough-guy games players who predominate among the boys, sport numbers on their baggy shirts and caps tight on their cropped heads. Worn backto-front or sideways, the baseball hats alone are enough to badge them as members of the dominant male group.

The Preps, studious boys and girls set on university, are differentiated by sweaters knotted around their waists. The Goths affect black garb and eyeliner in imitation of pop stars. The Drama, aspiring actors, dress for the camera.

Then there is the Trenchcoat Mafia, distinguished by trailing, black, cowboy-style "duster" coats and swastikas scribbled on their clothes and school folders.

Two of them, hitherto considered merely obnoxious and if anything less abrasive than the Jocks, brought at least four guns and 30 pipe bombs unhindered to school on Tuesday, killed 13 people. then shot themselves dead. Next day, children in their uniforms poured in a con-

stant stream to a roadside grass bank on the school perimeter. Until the early evening, when the work day was over, and the last corpse was removed, there was hardly a parent to be counted among the thousands.

Even now, the tear-stained children were fending for themselves. While most



vision and lack of respect, the students choreographed and conducted their own impromptu wake and prayers. They handled the media with calm aplomb and patiently filled in the gaps in world and its rituals.

A cluster of Jocks recalled with tear-filled eyes how they had first thought the disruptions came from seniors carrying out a threatened rough-house prank code-named "Annihi-

Few had understood when. ings, according to eyewitnesses, a message had scrolled across school-network TV screens warning: "Today's the day you wish you weren't here." It was written in German.

But even as the body count revealed that two of the dead were black - there Americans (compared with regarded of the tribes which 1,783 whites) among Columbine's 1,965 students - the youngsters discounted the

earlier in the day of the kill alike paid little heed to the Trenchcoats' reputed fasci-Hitler and a lot of German history". By their reckoning. "they didn't like anybody". and picked fights to draw attention to themselves system. because they were so few.

A band of a dozen or less. they were, by common con- at Columbine - played a were only 16 African sent, the smallest and leastcomprise Columbine's microcosm of fractured, self-conscious US society. Adults at tised trenchcoats. media's race-hate theories. the scene, police included,

Blacks, whites and Latinos had not heard of the group until the day of the killings. Like many of Columbine's children, they were left to their own devices, which produced murderous consequences and another deadly warning for the US school

> Pashion and factionalism freedoms clearly treasured part, as was tacitly acknowledged yesterday when local school authorities banned the wearing of the stigma-

By omission, the ruling able young.

for green **Americans**

By Hancy-Dunne in Washingto

William Roth, chairman of the US Senate's finance committee, got a head start on yesterday's Earth Day by introducing the Poultry Electric Energy Power Act last

US farmers, who now produce 8bn chickens a year, have created a minor environmental disaster.

The level of poultry manure pollution is rising as farmers spread it across their fields, from where it runs off into lakes, rivers and the underground water supply.

school life comes to this green and pleasant suburb, a Mr Roth, however, says he is still "builtish on poultry". 20-minute drive from central His legislation, backed by 14 On the surface, Littleton other senators from poultryproducing states, would still represents the clean and orderly ideal of the New buy poultry manure from surrounding farmers, burn it start over. There are vast for power and market the green fields where patches of by-product - a nitrogen-free buckled asphalt serve as ash - as "an environmentally friendly fertiliser".

yards in city schools. There are no metal detectors at the entrances to its campuses. There are no wire mesh fences locking children in and keeping predators out. The walls are not plastered with city-style posters warning against carrying guns or

Columbine's only defences against itself and outsiders are one fatherly deputy and a handful of security guards. But all that is about to

change. When the metal detectors are installed, Littleton and towns like it will New West paradigm and one step closer to the US norm. which demands ironwork and muscle to police rather than protect its unfathom-

In thousands of ways - out of sincerity or political expediency - Americans yesterday were celebrating the 29th US Earth Day. In Maryland an environmental foundation held a hiking, mountain bike and horse riding event to raise money for local nature trails. In Washington state Tolmie State Park sponsored a litter

Both parties muscled in on the party. Vice-President Al Gore used Virginia's Shenandoah National Park as a backdrop for announcing new regulations directing states to clean up the haze in national parks and federal wilderness areas. They have: plenty of time to figure out how to do this; state plans are not due until 2003-2008; and the parks have until 2064 to reach the vice-presi-

Republican congressmen leased a list of 10 environmental initiatives for Congress, announcing they wanted to "dispel the myth that only one party [Demo-: cratic) is engaged in shaping

environmental policy". Lobbyists had their day too. Friends of the Earth attacked the US Export-Import bank for financing "a destructive pulp mill" in Indonesia, the Overseas Private Investment Corporation. for considering finance for a

While such a move could improve economic stability and enhance trade and other links between the US and

"Fundamentally illogical" is how the head of mergers and acquisitions at one leading US investment bank describes the decision to outlaw pooling of interests accounting - and that was his polite response.

It should be no surprise that Wall Street is spitting

advise are big all-share mergers: in 1998, companies issued almost \$1,000bn in stock to purchase US firms, according to Securities Data Company. And in the vast majority of these, the buyer used pooling of interests accounting to avoid massive

goodwill charges to profits. Under pooling rules, companies can merge simply by combining their assets and

An increasing proportion of the world, is much which negatively affect industries followed primarily company is identified as the buyer. The sum it pays above the value of its target's tangible net assets known as goodwill - is recorded on its balance sheet and then gradually written off against profits.

This can penalise a company's earnings growth for sev-Since US investors and

managers pay close, almost responsibilities or orientation of US monetary policy in light of another country in l

of the deals on which they stricter. In every merger one reported earnings will no on a price/earnings basis and longer happen - undermining their most lucrative busi-

> In the short term, ironically, there may even be an done, suggests David increase in mergers as companies rush to do deals while and co-director of its the old rules remain in accounting consulting serplace. But Rick Escherich, head of the analysis policy group at J.P. Morgan, warns that following an elimination of pooling, M&A activity work harder to convince

where stock deals are common, such as financial institutions and technology."

Kaplan, a partner at PWC vices division. "If a business transaction makes sense, it will still get done," he says. "But companies may have to

investors to take the new rules on board: "The real question for us is, how long will it take for the market to adjust - days, weeks or months?"

For the brave, however this threat could turn out to be an opportunity. Mr Escherich argues that with most managements paralysed by the uncertainty of the rule changes, those companies willing to move first

Chávez close to

ambitions By Raymond Colitt in Caracas

achieving

Hugo Chávez, Venezuelan president, appears to have cleared away many of the obstacles preventing him fulfilling election promises of far-reaching reform of the

country's political system. After weeks of bitter confrontation Congress was expected last night to pass a bill giving the former paratroop commander and coup leader special powers to help reduce a gaping budget deficit, slash a bloated and inefficient state, and diversify

the oil-dependent economy. On Sunday voters are expected to approve Mr Chávez's plans to convene a constituent assembly that is to redraw the country's political map by drafting a new constitution.

in addition, the prospects for Venezuela's economic recovery have improved considerably, though in part because of a recovery in the price of oil.

Legislators say they have granted Mr Chavez most of the special powers he sought, including the right to raise new debt, shut down costly and inefficient state offices, and reallocate parts of the budget. His government can define the terms on a new financial transaction tax and sales tax reform. In all, the legislation is expected to raise some \$1.5bn-\$2bn in revenue.

Mr Chavez will also be able to issue decrees to legislate for the opening to private sector participation of the power, mining, and gas sectors. In addition, he has obtained assurances that Congress will consider framework legislation for the all-important oil sector.

LATIN AMERICA & CARIBBEAN

Jamaica cleans up after lethal street violence

debris which had been used streets. to block roads during three

replaced by the protesters, soldiers patrolled sections of although several areas Kingston and other Jamai- remained tense, the police can towns yesterday as said yesterday. There were municipal workers cleared no demonstrations in the

The troubled areas were against new taxes on petrol. offices, stores and schools Eight people were killed in were reopened. Buses reapthe protests, which were peared on the streets yester-

arson. Many of the road- which had cancelled flights revenue raised from other motor vehicle permits, ciga- the UK because of the vioblocks were not being to and from the island this week said they would The political opposition

has responded lukewarmly to an announcement by Percival Patterson, the prime minister, that he had set up days of violent protests returning to normal as a committee to examine the extent to which the controversial tax that raised petrol prices by 30 per cent could

sources.

the Labour party, played down the usefulness of the committee and said his party would continue demonstrating until the tax was removed. Mr Patterson said that while there could be a reduction of the tax, it would not be removed.

New taxes were imposed

rette and alcohol to finance lence. Edward Seaga, leader of a J\$24.3bn (US\$648m) deficit in this year's budget.

The protests, which led to gun battles between the security forces and armed gangs, will further damage the island's economy, which has been contracting for the past three years. Hoteliers say there have been many cancellations from tour operators in North America and

and bridges will have to be fixed, while businessmen are faced with the costs of the widespread arson and looting and the destruction of

by Mr Patterson is headed The country will have to by Peter Moses, chief execufind millions of dollars to tive of CitiBank Jamaica, repair the damage caused by and president of the Private the protests and the violence Sector Organisation, an this week," said a senior gov- umbrella for the business ernment official. "The roads

community. by Sunday for it to be considered by the cabinet on Monday. The changes will be announced by Mr Patterson on Tuesday.

Latin America's fortunes change as borrowers return

Turnround has been so quick that some economists are worrying about negative effects, reports Richard Lapper

ing to feast in Latin crisis in mid-January - has America, but as a string created ideal conditions for of borrowers returns to the capital markets, external constraints on economic have already raised more prospects are easing.

this week putting the final ian banks. touches to a bond issue for at least \$1bn, bringing the total raised by Latin American governments and companies this year to more than

sures, reviving confidence fund manager. and belging sustain sharp

The rise in Latin Ameriyields are some 10 percentage points lower than they of the year.

amine is not quite turn- at the height of the Brazil's new bond issues.

Argentina and Mexico than \$7bn. This week alone Barely four months after has seen further issues by its currency crisis, Brazil is Argentina and from Brazil-A \$500m bond sold by

Chile - which enjoys investment grade status from rating agencies and can there-fore be bought by risk-averse investors such as pension Rises in the price of oil funds - earlier this week and some other commodity could have been sold six prices are also reducing pres- times over, according to one All this is in sharp con-

earlier in the year, when it was feared that Latin Amercan bond prices - average ica might be cut off from the markets for at least the rest

Economists are busily

only a few weeks ago. The Institute of International

Finance, the Washingtonbased banking group, now expects net private capitalinflows (gross flows less repayments of debt) to amount to more than \$65bn_ compared to the figure of \$52bn that it forecast at the beginning of

oreign direct investment flows - by far the biggest ingredient of capital flows into the region in recent years - are still expected to amount to more bank lending and from bond issues to amount to about \$17bn, more than double the figure released in March.

American economies. Imports should fall less sharply than had been to grow more quickly than would otherwise have been Although the Brazilian

shorter. "Obviously, it takes pressure off," says Fred Jaspersen, chief Latin American economist at the IIF. "It means that growth can be railies in stock and bond trast to the gloomy outlook than \$45bn, but the IIF now that much stronger and that expects net proceeds from the current account deficit adjustment may be less than what people had been expecting.

straints faced by Latin prices to their lowest levels for more than a decade has in the terms of trade. During feared, allowing economies 1997 and 1998 the prices of Latin America's exports relative to those of its imports dropped by 9 per cent and 2.9 per cent respectively, contrieconomy will still contract buting to the build-up of this year its recession is now external pressures. likely to be shallower and The last few weeks have

the commodity price cycle may be beginning to turn in Latin America's favour. After falling steadily for the last few years, the CRB index - the general commodities index - has climbed by 4.5 per cent since the end of February.

Venezuela, Ecuador, Col-Latin America is benefit- ombia and Mexico will all trols on short-term capital All this should considera- ing from another trend as benefit from the rise in the revising forecasts drawn up bly ease the external con- well. The fall in commodity oil price, up by more than 50 tled last September.

per cent since the beginning of the year. The price of copper, on which Chile and to a lesser extent Peru rely for a significant percentage of exports, has risen by 11 per cent since mid-March. Indeed the shift in the

mists are beginning to be seen the first signals that concerned about possible negative effects. Currency appreciation, for example, could become a problem because it will reduce the competitiveness of exports.

sudden that some econo-

Chile's peso has gained ground strongly, raising the prospect that the government may reintroduce conthat were effectively dismanintegrated to the still buoyant US economy - has also seen its peso climb higher in recent weeks. "I'm a bit concerned about the very rapid strengthening

in the currency," says Neil Dougall, Latin American economist with Dresdner Kleinwort Benson in London. "They have to make sure the recovery phase is carefully monitored and that will require a lot of skilful asy access to fresh capital could bring other _dangers. Much of the

recent improvement in sentiment has been dependent on the improvement in Brazil's economic management and in particular on the successful implementation to date of an IMF-agreed fiscal adjustment package. region's fortunes has been so

Brazil still needs to reform its tax, pensions and social security system if the adjustment is to be a long-lasting Without external pressures, Congress may be less

far-reaching reforms proposed by President Fernando Henrique Cardoso. "Complacency is the worst enemy," says Mr Dougall, "It will be unfortunate if people do take things for granted. It

could lead to the wrong deci-

willing to approve the

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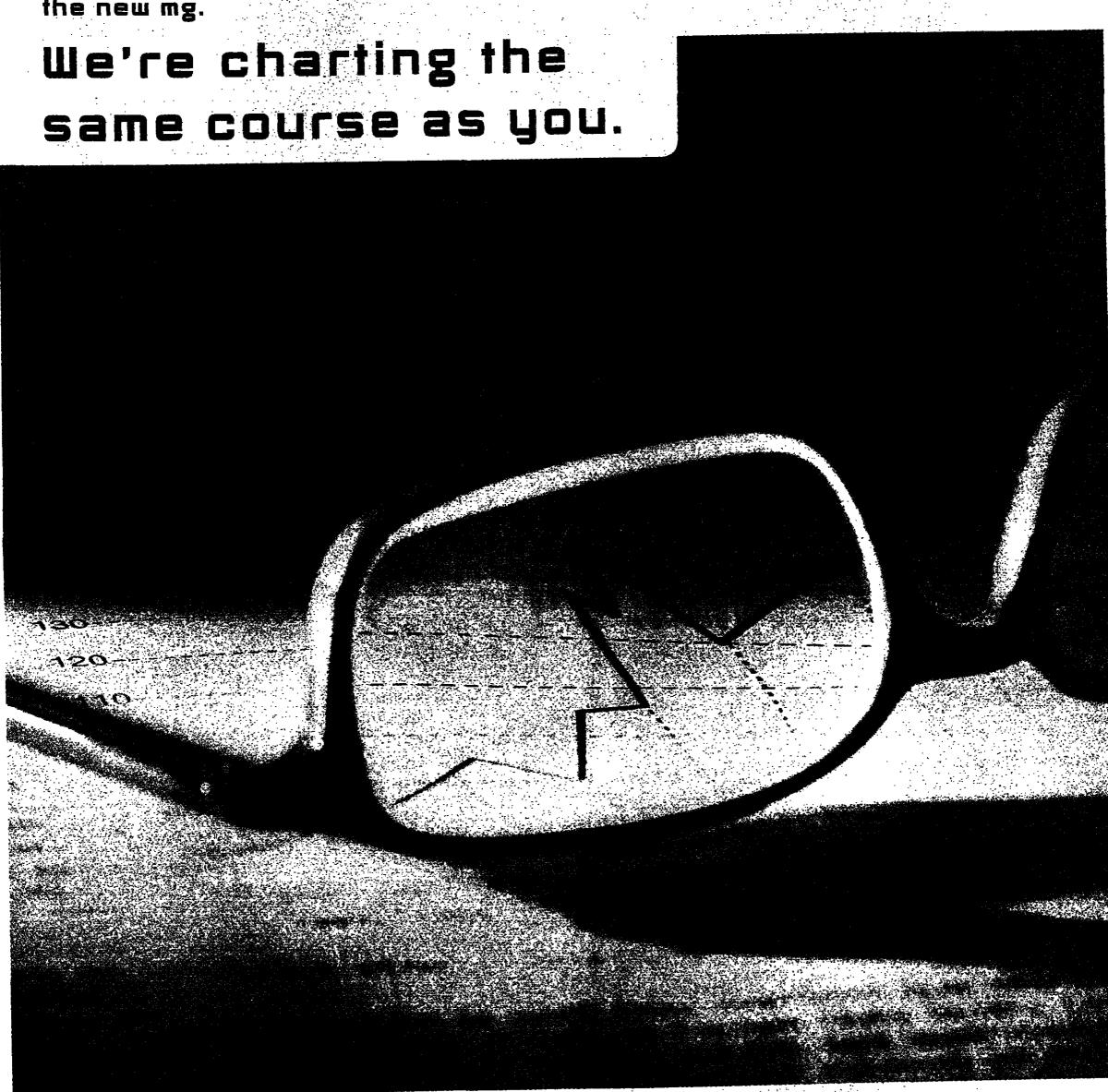
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over' says

Mahathir

Mohamad,

in Kuala Lumpur

Malaysia's prime minister,

announced yesterday that

the recession had bottomed

out and confidently pre-

dicted that last year's 6.7 per

cent contraction would give

way to 1 per cent growth.

this year and 5 per cent growth in the year 2000.

Mr Mahathir said. He

pointed to recent gains in

the stock market, manage-

able inflation, and a reduction in bounced cheques as

encouraging signs. "That's

why I say we have bottomed

out already and now I think we are recovering."

The comments came dur-

ing Mr Mahathir's first public appearance since a 10-day

hospitalisation for a lung

infection. He was presenting

a revision of Malaysia's

1996-2000 five-year economic

Mr Mahathir also said Mal-

aysia would launch a global

bond to raise M\$8bn

(US\$2.1bn) - not because it

needed the money but to

prove its creditworthiness.

"It is important to show

what is our rating, not based

on rating agencies, but the

willingness of foreign funds

the government had greater

confidence in its economic

prospects. Malaysia was

forced to call off such an

downgraded by international

credit rating agencies, forc-

ing it to pay a premium to

to subscribe to our bonds."

plan in parliament.

Banks aim to clarify bond trade policy

By Gallian Tett and laoko Nakamae in Tokyo

Western bankers will today meet Japan's Securities Dealers' Association (JSDA). the industry body, to seek clarification of the government's attitude towards secretive bond trades at artificial prices.

There is continued confusion about the government's policy towards these controversial deals, which have been used by Japanese finan-

cial institutions such as public banks to conceal losses bond portfolios.

In recent days the JSDA has quietly performed a policy reversal and effectively banned all bond trades performed at non-market prices. known as price adjustment deals. The JSDA lifted all controls on the trades in December, triggering a flurry of price adjustment deals ahead of the 1998 financial year-end on March 31.

with global standards and

However, many market about how the new rules will be implemented, since it is "We don't understand the

the new policy is designed to it's apparent that the JSDA bring the country into line has banned price adjustment deals, it's not clear what sort counters criticism that it is of band we're meant to be tolerating accounting distor- trading in. even for 'normal

Consequently, western and participants are unclear Japanese banks fear that the new policy could leave them open to recrimination, since uncertain how a "market the government is now seleclarge Japanese bank said: nese companies conceal their balance sheet losses.

The government insists new guidelines. Although even if they were partly One western banker said:

"This is yet another case of grey laws, it shows the shortcomings of the regulatory system. In recent weeks the JSDA

has been conducting a survey of its western and Japanese members to ascertain how many price adjustment price" will be measured for tively clamping down on deals occurred between illiquid stocks. A trader at a practices which help Japa December and April. Although most banks refuse to talk about the issue in

deals have run into "trillions of yen" in recent months.

The institutions which ment deals include Japanese brokers such as Nomura Securities, which was conducting around Y500bn (\$4.18bn) a month before the mented on April L

also made large profits in the early months of this year

China details Gitic assets

By Rahul Jacob and Louise Lucas in Hong Kong

the bankrupt Chinese investment company, Guangdong International Trust & Investment Corporation (Gitic), learned yesterday that Gitic had recoverable assets of only Rmb 6.5bn (\$785m) against creditors' claims of Rmb 38.8bn.

On bankers' rough calculations, this means creditors would on average get back only 16 cents on the dollar on loans to the company.

In January, the Guangdong government said that Gitic's liabilities totalled Rmb 36.17bn against assets of Rmb 21.47bn, giving a rough repayment rate of 60 cents on the dollar. But yesterday's meeting revealed a quarter of this.

The conclusion was not very positive. There was no mention of restructuring. This is a straight liquidation," said one western banker. Ahead of yesterday's meeting some bankers still held out hopes of a last-minute restructuring, which would save Gitic from bank-

Foreign bankers, who have complained about the lack of transparency in the process, received some consolation when it was announced that a creditors' committee would be set up to oversee the disposal of the failed company's

to follow international practices in bankruptcy proceed-

"To have foreign creditors say 'We don't trust you' is a slap in the face, but the authorities are taking note of what creditors are saying. It shows they are willing to listen," said a foreign

Earlier this week, as part of a broader effort directed at setting its financial house in order, China announced that it was setting up an asset management company as a pilot scheme to deal with non-performing loans at one of its large stateowned banks. The company is similar to the Resolution Trust Corporation set up by the US to deal with its own savings and loans crisis in

Analysts said this was a sign that the government was moving ahead with measures aimed at running its banks on a more commercial

"Gitic has had a positive impact because it has forced the authorities to deal

Indian budget passed but no end to crisis

By Mark Nicholson in New Deihi

Indian politicians yesterday temporarily set aside bitter wrangling over inconclusive attempts to form a new government and unanimously approved the ousted Bharatiya Janata party government's budget.

The budget, initially pres ented in February by Yashwant Sinha, the BJP's finance minister, was passed without amendment following an agreement between BJP and Congress leaders earlier this week not to allow India's latest political imbroglio to spawn a financial crisis.

Passage of the finance bill, which was held up on Wednesday amid an uproar in the lower house of parliament, now enables government spending plans to proceed and prevents any lapse in tax changes, which automatically took effect at the start of the current Indian fiscal year on April 1.

Mr Sinha's budget, which was broadly welcomed by Indian industry and fuelled a strong initial rally on the surcharges on direct and

India of a government coalition led by the

Hindu nationalist Bharattva

Janata party has left US pol-

icy in south Asia in confu-

Since the BJP shocked

Washington with nuclear

weapons tests last May – set-

ting back an attempt to

improve relations with India

that would have led to a

visit by Bill Clinton, US

president, last year - the US

effort to rebuild a

what we thought was a sig-

nificant deepening of our

engagement with India,"

said a US embassy official in

New Delhi. "Much of the

engagement since has been

spent recovering the ground

which was lost with the

These efforts. US officials

said, had met with some suc-

cess. In seven rounds of dis-

cussions since May, led on

bott, deputy secretary of

dialogue.

tests."

has made a painstaking

other incentives for the capital markets, housing and

It also proposed cutting India's fiscal deficit to 4 per cent of gross domestic product. based on the tax increases, an ambitious Rs100bn (\$2.3bn) disinvestment target and mooted cuts in government.

However, there remained no sign of a resolution to

Sonia Gandhi has yet to win enough support to form

a government

India's six-day-old political crisis, with a clutch of small regional parties still holding out against offering unconditional support for the Congress party, which was asked to try to form a new government on Wednesdav by K.R. Narayanan, the pres-

Sonia Gandhi, Congress president, has insisted that her party would form a minority administration,

Government collapse breaks

off Washington's engagement

The BJP's fall has stalled a US bid to rebuild links with New Delhi

after its nuclear test, say Mark Nicholson and Stephen Fidler

Strobe Talbott: made progress

state, Washington believed it

had established a firmer

relationship with New Delhi.

the loss of important inter-

locutors in Atal Bihari

Vaipayee, the prime minis-

ter, and Jaswant Singh, the

A period of serious uncer-

The fall of the BJP means



port of a raft of smaller a confidence vote to install regional, caste-based and communist parties. She told the president she would furnish proof of parliamentary support by today.

tainty in Indian politics is

likely to ensue as efforts to

form a minority government

are made. Even if a govern-

ment is formed, a general

election is likely this year to

produce a government of yet

The Congress party, now

trying to form a minority

government, has tradition-

illy been cool towards Wash-

Even if Congress were dis-

posed to an improving dia-

logue with Washington its

efforts to cobble and keep a

coalition together would

bind its hands, US officials

Thus a meeting convened

on Monday at the State

Department by Madeleine

Albright, secretary of state,

decided to wait for political

developments in India to

play out before the dialogue

One loss would be the

effort Mr Singh had made to

define India's post-nuclear

test strategy more closely.

the BJP would probably lead

another stripe.

Congress, which has only 142 members, needs the support of at least 130 parliamentarians from smaller

an alternative regime. But Congress still apparently lacked the numbers yesterday, with the 20-

member Samajwadi party in particular continuing to withhold vital support. Mrs Gandhi was understood to have told leaders of

itive" nuclear policy, an offi-

concerned, in the absence of

a clear strategy, about the

risks of "miscalculation". he

"We don't believe anyone

is being irresponsible, or

can't be trusted, but we have

a sense there is an irresolu-

tion of these issues. The real

with the responsibility for

question is who is vested

One fruit of the Talbott-

Singh dialogue, due to

resume for an eighth round

in mid-year, had been that

the US had "come to appreci-

ate that China is a more seri-

ous consideration in India's

security thinking than

US officials say there had

been no explicit deal under

which remaining US sanc-

tions against India, imposed

would be eased in return for

India's signature of the Com-

prehensive Test Ban Treaty,

the international agreement

had indicated to the US they

would soon start the "heavy

lifting to win domestic

political consensus to sign the CTBT. That prospect

now looks more remote. Offi-

But senior Indian officials

banning nuclear tests.

after the nuclear tests.

Pakistan." the official said.

was between backing Congress or fresh general elections, which would be India's third in three

Election commission officials have said it would take at least two to three months to prepare for a poll

ing made by Mr Vajpayee at

the United Nations General

Assembly last autumn "not

Some US officials are

concerned about the

knock-on implications if

India fails to sign the CTBT,

fearing it would further com-

plicate the prospects for US

The Congress

cool towards

Washington

traditionally been

ratification of the treaty.

A spokesman for the Sen-

ate foreign affairs committee

said the Senate would not

examine the CTRT - where

it would face a rocky pas-

sage - until the Clinton

administration sends up two

other treaties for ratifica-

He said the administration

had delayed sending for rati-fication the amended Anti-

Ballistic Missile treaty and

the Kyoto protocol on green-

it feared it would fail to get

them ratified.

party has

to the postponement of an cials recognise that support

Indian strategic defence in the Congress party even

review that the BJP had pro- for the conditional undertak-

cial said. The US remained to stand in the way of sign-

Former police chief charged in Malaysia

Rahim Noor. Abdul Malaysia's former police cause grievous injury to Anwar Ibrahim, the deputy prime minister, who emerged from detention with a black eye and bruises.

Mr Abdul Rahim, who resigned months after the alleged beating took place, pleaded innocent. He faces

up to 31/2 years in jail. The courtroom shocked by his plea given that Mr Abdul Rahim was widely reported to have said that on the night of his arrest Mr Anwar had provoked him into action by calling him "father of the dogs". That admission came to a royal commission established after the failure of a police investigation to iden-

tify Mr Anwar's assailant. The commission concluded Mr Abdul Rahim had not been provoked and recommended he be indicted for attempting to cause grievous hurt to Mr Anwar, Mr Abdul Rahim's lawyers argued that the charge was unfair as the injuries inflicted by their client could not be considered grievous. It appears they are planning to argue for less serious charges against their client by making the case that Mr Abdul Rahim alone

sustained by Mr Anwar in police custody.

The beating of Mr Anwar outraged many Malaysians tion that hopes to unite to end the 18-year administration of Mahathir Mohamad. the prime minister, in the general election that must

be held within a year. The charges follow Mr Anwar's conviction last week on four counts of abuse of power to conceal alleged sexual misdeeds for which he was sentenced to

Nico Colchester journalism fellowship

Applications are invited from young European journalists and would-be journalists for the 1999 Nico Colchester fellowship. This consists of a three-month internship at the Economist in the autumn of this year, a bursary of £4,000 to cover travel and accommodation, and a small weekly stipend from The Economist.

The fellowship is established in memory of Nico Colchester, who died in 1996 at the age of 49, after an outstanding career at the Financial Times, The Economist and the Economist Intelligence Unit. Nico was one of Britain's finest writers on foreign, especially European, affairs as well as technology and business.

The trustees of the Nico Colchester foundation will award the fellowship to the applicant, from the European Union country other than Britain, who submits the best, specially-written 1,000-word article, in English, on a topic relevant to political, economic, technological or business issues in Europe. As Nico's work was characterised by its originality and humour, preference will be given to applicants who reflect those traits.

Entries, by the closing date of May 31st 1999, should be sent with a CV and covering letter, to: The Editor (Nico Colchester prize), The Economist, 25 St. James's Street, London SW1A 1HG, E-mail: be@economist.com

This prize is supported by Halifax plc, the Financial Times, The Economist, B.A.T. plc and 3i. The 2000 fellowship will consist of an internship at the Financial Times

Growth in deficit | Portugal restarts hits Philippines

A higher than expected rise in the Philippines' budget deficit this year has delayed completion of a review of the country by the International Monetary Fund

The budget deficit rose sharply to 33.5bn pesos (\$877m) in the first quarter, nearly half of the government's target ceiling of 68.4bn pesos for the whole of the year and well above the 22.4bn pesos target for the first three months.

largely by a shortfall in revenues, with tax collections from the Bureau of Internal Revenue dropping to 75.9bn pesos, compared with a target of 89bn pesos.

While most of an IMF mission completed its review of a \$1.4bn standby facility for the Philippines on Monday, a

ing to the country soon to discuss measures to boost revenues and reduce the

Despite the latest rise, a joint statement by the government and the IMF said the country was still committed to the overall consolidated fiscal deficit target for 1998 of 3.2 per cent of gross national product.

"Although budget revenues have fallen somewhat short of programme targets in recent months, the government is confident that the annual deficit target will be met as it steps up tax-collection efforts and reviews other available options for savings," the statement

The board of the IMF is expected to meet in June to consider the release of a further \$220m tranche under the \$1.4bn standby fac-

talks on E Timor

By Laura Silber in New York

Indonesia and Portugal yesterday reopened talks under United Nations auspices aimed at putting the East Timor peace process back on track after weeks of violence in the disputed ter-

Ali Alatas, Indonesian foreign minister, and Jaime Gama, his Portuguese counterpart, began two days of talks on Jakarta's offer of

They are expected to announce today details of an autonomy package to be put to a vote by the East Timorese in July.

Indonesia, afraid of setting precedent, has watered down the package, but Portugal has not voiced opposition because the Timorese are likely to reject the offer of autonomy in favour of

Kofi Annan, UN secretary general, yesterday met the two foreign ministers. Also discussed were the details of the referendum.

Tebben & Hall Linns

It is expected to involve the deployment of up to 500 unarmed UN monitors but not a peacekeeping force to the eastern half of the island. A UN team in recent weeks visited Jakarta and Dili to draw up plans for a possible force.

Alexander Downer, Australian foreign minister, said yesterday in Tokyo he hoped a UN presence would be in the area soon, although sources in New York said such a presence would not be likely until much later.

Lending urgency to the debate, however, gun-wielding pro-Jakarta militias yesterday ignored a ceasefire agreed with independence campaigners this week, threatening residents.

oidden

it was withdrawing an offer issue last year after being to lend US\$1bn to Indonesia. Malaysia still maintains its goal of trying to attain an average annual growth rate of 7 per cent to obtain devel-

changed the outlook for Mal-

aysia's long-term foreign

currency country ceilings for

bonds and notes and for for-

eign currency bank deposits

noted the government had

shown some flexibility in its

capital controls, specifically

by replacing a 12-month pro-

hibition on capital repatria-

tion with an exit tax. The

appreciation of exchange

rates in the region had

meant that, despite its fixed

exchange rate, Malaysia had

not lost competitiveness, it

Although concerns about

access to external financina

remain, Moody's said Malay-

funding from the Japanese government, foreign banks

and domestic government-

linked organisations. This

had led to a substantial

decline in short-term debt

and an increase in interna-

With little prospect for

economic growth led by the

ment said yesterday it had

increased development

expenditure for the five

years to M\$89.5bn from

M\$67.5bn to stimulate the

economy. Additional public

spending would be financed

by foreign loans, boosting

M\$2.36bn in 2000 from

M\$1.82bn in 1998. In view of

its own needs, Malaysia said

The move confirmed that foreign borrowing to

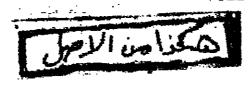
private sector, the govern-

tional reserves, it said.

chief, was charged yesterday and became a rallying point with wilfully attempting to for the fragmented opposi-

six years in prison. The sentencing, which did not take into account the seven months Mr Anwar had many Malaysians as too harsh and brought thousands of protesters into the streets demanding justice. Six other charges are pending against Mr Anwar. Mr Anwar is to return to the High Court next week. where a judge will ask prosecutors if they intend to pursue one of the five sodomy

charges against him. Mr Anwar, who also faces a further charge of abuse of power, insists the charges are part of a conspiracy to stop him from challenging Mr Mabathir. He denies having provoked Mr Abdul Rahim, who was permitted to leave his own court hearhad not caused the injuries ing yesterday without bail.



Compromise proposed on global accounting

The Accounting Standards Board will today propose a compromise aimed at bridging the gap between US and international regulators over the future shape of a body to set global financial reporting

The ASB hopes its proposals will meet US fears that giobal standards could be subject to political horse-

votes from delegates who have a poor grasp of com-plex market-orientated financial reporting.

The Financial Accounting Standards Board of the US has already rejected one blueprint for the body which it is hoped would set a single reporting code for standards could emerge on multinational companies world markets. The FASB wanting to list on the world's stock markets.

mittee and are seen as a vital component of efforts to win backing this year from IOSCO - the club of world

stock market regulators.
The US rejection prompted fears that two rival sets of has speculated that a new.

Others 10.9%

RAC 29.1%

Battle for the motorist's lovalty

on US lines.

The ASB's 17-page board could still veto stanresponse praises the IASC dards.

The US wants the stanitself with the new strategy. But the paper adds: "In two major respects we believe it will fall short."

The IASC proposes that standards would be set by a new body - with a maximum of 11 seats - which will

dard-setting body to be independent. The IASC, and many European members, want the board to have a role in the process to satisfy the professional bodies that support it in more than 130

countries.

The proposals were put dards board could be formed standard-setters like the US. board should be more of an forward by the International on US lines.

Accounting Standards Com
The ASB's 17-page board could still veto stan
The ASB's 17-page board could still veto stan
The ASB's 17-page board could still veto stan
The ASB's 17-page board could still veto stanthe ASB. It proposes that membership of the standardsetting body could rise to 16 guarded various opt-outs

> ered later. The ASB added that it tougher. wanted to continue to have the ability to set standards for UK companies that were not necessarily in step with

- although this could be low-

sion's preferred policy is to insist on the IASC code for The UK has jealously

from the IASC code and several standards it believes are It would oppose any strategy which assumed the

IASC's code would be automatically imposed on domes-

energy trade opportunities sought

'Cleaner' coal industry aims at \$48bn exports

By Vanessa Houlder in London

Ministers vesterdav announced a coal-research programme in a bid to help industry win overseas contracts worth about £30bn (\$48bn) over the next 10

The £12m project aims to develop "cleaner-coal" technologies that would improve the environmental acceptability of coal-fired power

John Battle, energy miniswanted to help industry develop the technology in an effort to protect the environment and respond to market opportunities for power plant and component suppli-

Cleaner-coal technologies reduce emissions of particulates, sulphur dioxide and the nitrogen oxides that cause acid rain. They also improve the efficiency with which coal is converted to electricity, reducing carbon dioxide emissions a gas responsible for global

Coal is a "dirtier" fuel forecast to grow significantly over the next 20

warming.

Conventional coal-fired units are increasingly being within developing countries.

such as China or India, UK companies will be able to compete only if they can supply more efficient or environmentally superior components.

The programme aims to develop plants with thermal efficiencies of more than 50 per cent.

Carbon emissions range from 230g per kWh for conventional coal-fired plant to less than 200g for the best available plants with efficiencies of 45 per cent. Levter, said the government els are set to fall by as much again with the more advanced cleaner-coal technologies.

> None of the cleaner coal technologies is likely to be able to compete on environmental grounds with the most energy-efficient forms of gas-powered generation, according to the trade department. But the project will identify how far the UK's coal reserves can be used as a future source of energy using innovative

The government expects its £12m investment over the next three years to stimulate than oil or gas but its use is private-sector research spending, bringing the total to more than £50m. It will use the programme to encourage collaboration between universities and sold by domestic suppliers companies such as sonal deposits fell £1.65bn

techniques.

Retail sales data reveal significant increase'

Shoppers borrowed and spent strongly in March, fig-

The data suggest recent cuts in interest rates by the Bank of England, the UK central bank, have boosted confidence and helped engineer a "soft landing" for the economy – a slowdown with-

The Office for National Statistics said retail sales had shown a "significant increase", even adjusting for the timing of the Easter holi-

increased by 1.9 per cent in March, compared with a

"It is quite clear to us, based on our latest data, that the underlying rate of

The value of sales in cash was 4.1 per cent higher than in March 1998. with an average weekly value of £3.6bn (\$5.7bn).

ing came from increased borrowing on credit cards. Data from the Credit Card Research Group showed card purchases increased by an annual rate of 15 per cent last month.

Clothing, travel and hotel spending all saw significant increases during the month. Banks also reported growth in lending for mortgages and personal loans.

tion of new licence registra-Figures from the Bank of England suggested a rush by individuals to open taxexempt savings plans, which ended at the start of this

out a recession.

days. The volume of retail sales

year earlier. The surge means the volume of sales has grown 1 per cent so far this year, and 1.6 per cent above a year earlier.

growth has picked up," the ONS said.

Some of the extra spend-

Strong demand for car loans was linked to the introduc-

month. The M4 money supply figures revealed that per-Rolls-Royce and PowerGen. | during March.

Potential bidders eye car breakdown groups' members

Two roadside help groups are looking to move away from mutuality, providing ready-made customer bases. Charles Batchelor reports

organisations like the Automobile Association and the Royal Automobile Club. which offer roadside assistance to motorists, were range of services to RAC established at the turn of the members. century. But car owners still represent the more affluent section of society.

that members of breakdown tion. Others - such as its organisations tend to be in botel, estate agency and holithe higher socio-economic day timeshare businesses groups," said the Monopolies & Mergers Commission, RAC members. reporting into the bid by Cendant, the US marketing group, for the RAC.

motoring services arm from its members' clubs were made known in April It was joined this week by the bigger AA, which is also considering a move away from mutuality.

It is the access to the relatively well-heeled provided through their membership lists that makes these organisations attractive for many of the commercial bidders.

The AA's 9.2m members and the 5.5m at the RAC represent a big market, particularly if they are approached through a brand they trust. Cendant, whose £450m

he car is not the luxury (\$724m) bid for the RAC was it was when motoring effectively barred by the UK competition authorities, had high hopes of cross-marketing - its own term is alliance marketing - a wide

Some, including its Avis car rental and PHH fleet management arms, had an "Market research indicates obvious motoring connecmay have also appealed to Cendant has withdrawn

but cross-marketing is clearly an attraction for bid-Plans to split the RAC's ders such as Centrica, the gas distribution arm of the former British Gas state monopoly, and Lex Service, the vehicle leasing and distribution company. But achieving results may

not prove so easy. "Developing cross-selling is one of the greatest challenges of modern marketing." says Mark Pavan, head of PR3 Mapa, a marketing strategy consultancy. "The profit opportunities often blind people to the practical difficulties. It revolves round IT issues and managing the

meaningful groups."

For potential bidders such as Ford, suggested as a possible suitor for the AA and RAC, there is a different rationale. It wants to a lot of operational infradevelop the company as a consumer services business. tapping all sectors of the after-sales market including servicing and insurance.

It is attracted to the higher rates of return possible in businesses such as Kwik-Fit. the replacement parts group acquired this month. database, putting people into

say the AA is a very different business. "Acquiring the AA means you buy the roadside rescue network which is structure," said one analyst. "By comparison Kwik-Fit is like a standard dealer network even if it doesn't sell

Skelmersdale, Lancs

whole cars. The third group of bidders to show an interest in the RAC are the financial groups such as PPM Ventures, part of the Prudential financial profits by 45 per cent to group; BC Partners and

Nomura. Their plan would be to extract more value by backing managers with a more commercial approach and then selling on. The AA has adopted a

more focused approach, selling its shops to concentrate on improving the quality of service to motorists. The group pre-tax surplus doubled to £40.4m in 1997, the most recent period available. The RAC increased pre-tax £24.7m in 1998.

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Reference: WW

This expression of interest should be signed by an authorised signatory and should be accompanied by a brief description of the activities of the organisation. Nominees and other intermediaries are required to disclose the identity of the party they represent.

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Maiasia

Look at it any way you like, you will only see advantages: its quality of life; its climate, culture, art and history; because it has the Mediterranean and also the Pyrenees; because it has sun and charm and above all, because it has traditions, some of which are even exported round the world, such as the World Book Day on 23 April. Catalonia is without

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CATALONIA, A SOUTHERN COUNTRY

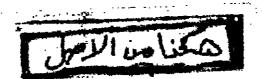


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reasons and more, Catalonia is without doubt a northern country or is it a southern one?





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E Co Na ELECTION SNP FORCED TO RELAUNCH CAMPAIGN AS POLLS SUGGEST LABOUR PARTY MAY WIN OUTRIGHT VICTORY

Scots nationalist vote faces collapse

By Andrew Parker and James Buxton in Edinburgh

The Scottish National party was forced to relaunch its faltering campaign for the first Scottish parliament yesterday, amid evidence that the nationalist vote was collapsing.

An opinion poll for the first time suggested Labour majority, despite the proportional voting system and the party's recent troubles in

With the campaign at half

way, Gordon Brown, chan-cellor of the exchequer, said: "People are increasingly seeing the costs of a separate state and the dangers and risky policies of the SNP."

Labour intends to maintain its negative campaign against the SNP in the run-up to polling day on May 6. Mr Brown, who is effectively running Labour's cammight secure a working paign, said the party would continue to highlight the risk of higher taxes and fewer jobs in an independent

One survey found that the

personal standing of Alex Salmond, SNP leader, has plummeted since his condemnation of the Nato air strikes on Yugoslavia.

A poll for the Herald newspaper published yesterday suggested Labour had opened up a 20-point lead over the SNP. It predicted Labour would secure 63 of the 129 seats in the Edinburgh parliament, with the SNP taking just 34.

A separate poll for the

which has been dogged in Scotland by allegations of "sleaze".

Since the May 1997 UK national election, two Scotsuspended and two Labourcontrolled local authorities have been investigated for mismanagement, Last year the SNP overtook Labour in the polls and the parties were neck and neck until

crisis in the media meant the party had been unable to get across its message. The SNP will try to regain the offensive this weekend with tish Labour MPs have been a mail shot to 250,000 homes highlighting the government's decision to raise the price of petrol and diesel. On Monday, Sean Connery, the

Mr Salmond believes he can also make up ground Daily Record suggested recently.

Labour would gain 65 seats, Mr Salmond, seeking to debates with Donald Dewar, with the SNP picking up 41. explain the SNP's belea-chief minister for Scotland

actor, will address a rally.

This suggests a remark- guered position, said the in the UK government able turnaround for Labour, prominence of the Kosovo Promising to inject razzma tazz into the campaign, Mr Salmond said: "We are going to be here, there and everywhere, barnstorming Scotland in the way we do best."

However, Mr Salmond's decision to fight on a devolution rather than an indepenthe fundamentalist wing of the SNP. One candidate said: "If you are going to get attacked for being a separatist, then for God's sake start arguing the case for indepen

NEWS DIGEST

JUDICIARY

Independent body to appoint top judges ruled out

The government has ruled out the creation of an independent, publicly accountable committee to appoint the country's most senior judges, despite pressure from its own MPs and predictions the judiciary will be increasingly involved in politically sensitive decisions. The system for appointing Law Lords has attracted criticism following the fiasco over the Augusto Pinochet extradition case. The House of Lords, the highest court, had to set aside a landmark ruling because Lord Hoffman had not disclosed his links to Amnesty International. But Lord Irvine, the Lord Chancellor, said: "If [the] proposition is that before senior judges are appointed they should be publicly examined, whether by a parliamentary committee or otherwise, as to their political views and as to their attitudes, then I certainly would be opposed to that."

CHARLES OF BY VOICE - THE B

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Lord Irvine, who appoints the Law Lords after taking secret soundings among judges and top lawyers, said the US system of public hearings to grill prospective senior judges was "one part of the American legal system that we emphatically do not admire, because what people in this country want is not political judges but impartial judges". Jean Eaglesham, London

PRIVATISED RAIL GROUPS

Adtranz wins \$16m train order

Chiltern Railways, the rail franchise acquired by the John Laing construction group last month, is to order a further five two-car trains from Adtranz, part of DaimlerChrysler Rail Systems. The £10m (\$16m) order is aimed at meeting growing passenger numbers between Birmingham and London. Chiltern has already introduced five three-car trains. On delivery, it will have spent a total of £29m to increase the capacity of its fleet by 40 per cent since rail privatisation three years ago. The new trains are to be introduced by September 2000.

They will be leased to Chiltern by one of the rollingstock leasing companies. Charles Batchelor, London

SUPERMARKETS

Speculation on Wal-Mart move

The prime minister's office yesterday fuelled speculation that the government was encouraging WalMart to enter the UK market after it confirmed Tony Blair, the prime minister, had held a meeting with the US retailer's head of international operations. Officials said the prime minister met Bob Martin at the company's request two months ago. They had a general discussion about the economy and government policy but there was "no concrete business" on the agenda. But it is understood that they did talk about the importance of stimulating competition. There has been speculation that WalMart has been considering a move into the UK through the acquisition of one of the leading supermarket chains.

The most likely target was thought to be Asda, though close followers of WalMart think it is unlikely to move to break up an agreed bid from Kingfisher. Ministers have privately expressed interest in the possibility that Wal-Mart might enter the UK market, which they believe suffers from lack of price competition. David Wighton, London

Opposition party may hold future of the left in its hands

Collaboration with Tony Blair will be a key issue in the Liberal Democrats' leadership election. Deborah Hargreaves reports

Oliticians used to joke week that Mr Blair held that all the MPs from the pro-European Liberal Democrat party could fit into a couple of London taxis. Their success at the 1997 national election means a bus would be needed now.

The left-of-centre opposition party, though small in numbers, has influence beyond its ranks; it could provide the catalyst for redrawing the UK political

Tony Blair, the Labour prime minister, wants to secure closer links with the party as a way of ensuring the left dominates British politics in the coming cen-

The split in the vote between Labour and the former Liberal party over the past 100 years allowed the Conservatives to remain in power for much of that time. But Mr Blair's plan faces opposition from some of his own members and some Liberal Democrats. So the outcome of the Lib Dems' leadership election on August 11 will be a key factor in decid-

ing whether the left unites.

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secret talks with Paddy Ashdown, the current leader, just before the 1997 general election, offering to form a coalition. They even spoke on polling day, before the size of Labour's election vic-

tory became clear. The Lib-Dems are involved

The Liberal Democrats could provide the catalyst for redrawing the UK political map

in a government committee. chaired by Mr Blair, which was set up to look at electoral reform. Its remit has been broadened to cover ideas for a common European foreign and security policy and it could be extended to other issues.

But the Lib-Dems must decide whether they want to

ties with Labour - possibly entering government for the first time - or to redefine themselves as a party of pro-

The Lib-Dems secured 17 per cent of the vote in the last election, giving them 46 of the 659 MPs in the House of Commons. This was their best showing since the former Liberal party was the main opposition party under Lloyd George in the 1930s. The Lib-Dems were formed

by a merger in 1988 of the Liberals and the Social Democrats. The SDP itself was formed by disaffected Labour members in 1981 who were worried about Labour's strong shift to the left.

The Lib Dems have become more radical in their policies than Mr Blair's "new Labour" party. Today the Lib-Dems are strong advocates of more public spending on health and education, pledging to raise taxes to improve schools. The party pushes for better civil liberties and more environmental measures.

A central policy is their desire for a voting system based on proportional representation, which they have stronger showing for minor- for many in Mr Blair's party. made a condition of any closer links with Labour. Britain's "first-past-the-

Menzies Campbell, the party's foreign affairs spokesman, and the most likely to continue the project of building closer links with Labour. A senior lawyer, his high profile during the

the most votes in an electoral district wins its parliamentary seat even if his by other third parties in

ity groups.



Likely candidates for the leadership election

Charles Kennedy,

candidate. He is the

frontrunner to win the

apriculture spokesman and

contest. He takes a cautious

view of the relationship with

Labour, believing it has gone

the best-known potential

Kosovo crisis is expected to attract support.

which the candidate with ment of proportional repretotal is not an absolute anism to be used to elect up majority ~ means the Lib- to 20 per cent of MPs from Dems do not enjoy the sort cities according to their parof electoral success achieved ty's share of the vote. Europe, where proportional enough for most Liberal representation ensures a Democrats, but goes too far

changes to the voting system erendum on electoral change that would introduce an ele- but a vote could be put off

far enough for now. sentation - the alternative plus system. This would include a proportional mech-

This change is not radical Labour pledged in its elec-Mr Blair has backed tion manifesto to hold a refuntil after the next election. The party traditionally

Simon Hughes, health

spokesman, could stand as

relationship with Labour, A

flamboyant London MP, Mr

an opponent of a closer

Hughes is an outspoken

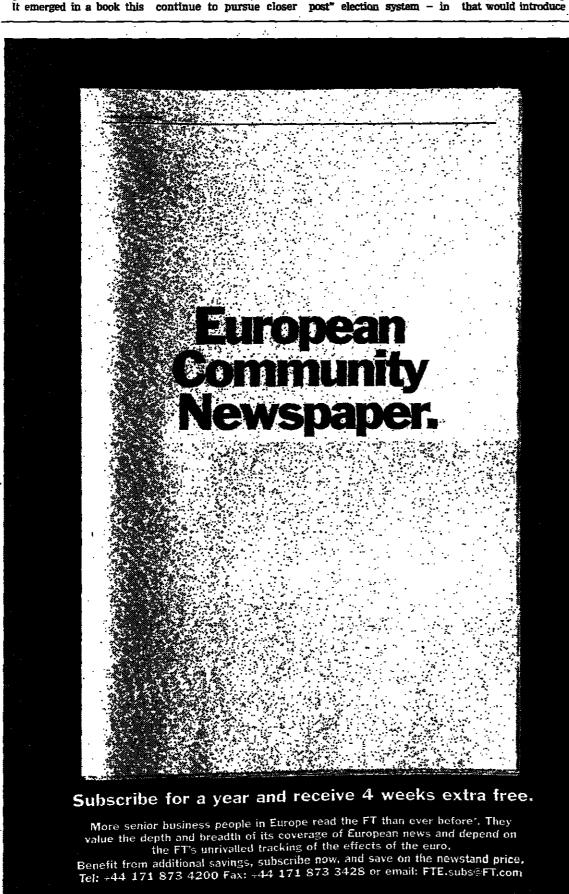
the radical wing of the

politician who rallies

does very well at a local level and will fight elections for the Scottish parliament, Welsh assembly and local elections on May 6.

Mr Ashdown does not step down until June 6 but campaigning for his successor has already begun. Three leading contenders would take very different views of the so-called "project" to link with Labour.

Rockwe



FINANCIAL TIMES

No FT, no comment.



Rockwell Automation provides BMW with automating solutions to help them make their marque.

You succeed. We succeed."

http://www.rockwell.com

Selling to a captivated market

Lucrative television advertising to young children, already banned in Sweden, may face further curbs in Europe, writes **Richard Tomkins**

Children have never had it so good. In industria-lised countries, their spending power is soaring - one US estimate puts the annual income of children up to 12 at \$27.5bn. And beneath the sound of jingling coins, you can almost hear advertisers plotting to separate these young consumers from their increased disposable

But, in Europe, a stumbling block is looming on the horizon. Amid concerns in several countries about the ethics of advertising to children, Sweden - which already prohibits television advertising aimed at children under 12 - is expected to use its presidency of the European Union in 2001 to press for an extension of the ban to the EU's 15 member states.

Advertising to children - espe-cially on television, the most influential medium - is a contentious topic. Children are often regarded as the advertiser's dream: naive, impressionable consumers who can easily be manipulated into spending their

wield a heavy influence on their stand accused of encouraging them to apply techniques varipsycho-terrorism to bludgeon their mothers and fathers into satisfying their advertisingdriven desires. Even so, disliking advertising

freedom of speech, albeit commercial speech, is another. Attitudes vary from one country to another. Norway has fol-

to children is one thing: curbing

lowed Sweden in banning all television advertising aimed at children under 12. In Belgium, this kind of advertising is banned in the Flemish region from five minutes before to five minutes after children's programmes. Greece bans toy advertising on television, although more to protect Greek toymakers than Greek children.

But in the US and UK, advertisers are guided more by codes of practice and self-regulation than

This reflects the fact that acceptance of television advertising to children is greatest in the countries where it has been around longest. Commercial television has existed for decades in the US and the UK whereas terrestrial commercial television has operated in Sweden only

But even in the US and UK there are concerns about the quantity of advertising aimed at children - not least, because it is growing at an extraordinary

According to James McNeal, or of marketing at Texas A&M University, spending on advertising targeted at children has been growing at 15 to 20 per cent a year for the past six or seven years for a simple reason: children's spending power has

Children are regarded as the advertiser's Significantly, children also dream: naive consumers who can be parents' spending and advertisers manipulated into spending their money

> just because parents have been giving their children more pocket money, or even because they have been buying more for their children, although both are true. It is also because parents are giving children a much bigger say in decisions about what car the family should drive, where the family should go on vacation, how

Prof McNeal says this is not that society will let their children them for this by giving them as

good a start as they can. "We have a great deal of research showing that in the past 10 years parents have truly lost faith in the basic institutions of government, education and religion," Prof McNeal says. "Although the economic future

up to 12 in the US has now \$4bn is saved and the rest spent. directly influence far higher levels of spending by their parents. He puts the figure at around \$188bn in the US and \$1,870bn worldwide, including the sums spent by parents on their children and a notional figure reflecting the degree to which children influence spending deci-

As advertisers increasingly target these influential young consumers, there are conflicting views about the effects. The available research suggests that most children can understand the difference between television programmes and commercials by the ing.

the sense of implanting brand names in their minds and creating desires for the products," he Should this be a cause for concern? Advertisers say marketing is part of life in a consumer society and learning about it is part

as children learn about shopping and how to handle money. As for pester-power, advertisers say this is just an emotive way of describing something that exists quite separately from advertis-

London office, says: "Those who have kids recognise that the whole of life with a child, from the moment they start to communicate, is a negotiation. Advertising plays a part in that negotia-

tion, just as whether or not they

have to go to bed does, or whether they can go out and play

of the process of growing up, just in the garden." Sweden's opposing view is that t is unethical to aim advertising at children, because they lack experience and maturity. "It is considered that it is not a fair way of dealing with very small

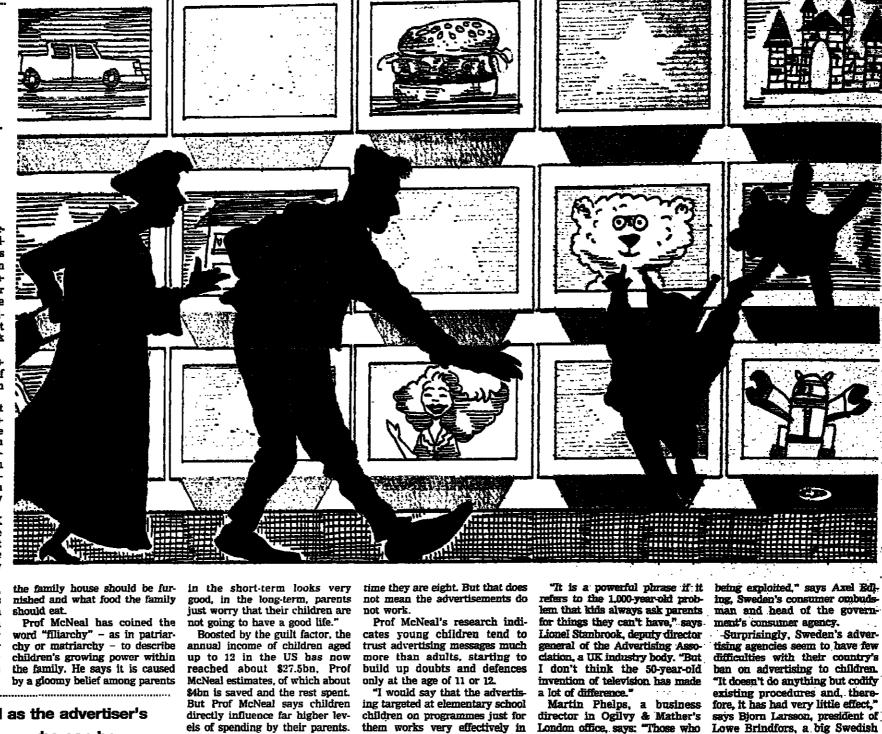
difficulties with their country's ban on advertising to children. "It doesn't do anything but codify existing procedures and, therefore, it has had very little effect," says Bjorn Larsson, president of Lowe Brindfors, a big Swedish

Perhaps Sweden is more protective of children than other countries. Alternatively, it may be because the ban is less rigid than is often portrayed.

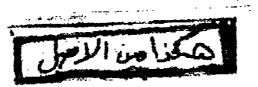
Advertisements for children's

products are still allowed on television, it turns out, as long as they are not obviously directed at

And even that ban does not apply to satellite broadcasts beamed in from Britain, which are subject only to the UK's more consumers because they are permissive rules.







Arts Guide

Beast of Burden becomes a monster

Lynn Macritchie on why an installation artist's latest project failed to get off the ground

A sunny Sunday afternoon, and at has crawled naked on his belly the gallery, the movement of the the heart of the Tate Gallery, a curious silence reigns. For, even as a constant stream of visitors makes its orderly way to the Jackson Pollock exhibition, the vast marble spaces of the Duveen Galleries lie empty. It wasn't meant to be like this.

Springtime visitors were supposed to have been delighted by the sight of tiny model airplanes soaring high into the galleries' central Sackler Octagon space, launched from the conveyor belt of the "Two Minute Airplane Factory" an installation by the American artist Chris Burden. But the conveyor belt, all spanking new shiny steel nuts and bolts and coils of red and blue wire, stands motionless and the little planes are going nowhere.

In fact, they are nowhere to be seen, except for a single prototype, looking gallant and chipper and very lonely in a glass case. "A software problem," a gallery assistant explains. It was a problem with the glueing mechanism before that, and before that one poor chap was assigned to sifting out a whole box full of very delicate metal wires that had all been tangled up.

Chris Burden is famed for stretching art institutions to their and his continuing exploration of limits, and, with its official open- the nature of power structures ing held in March rather than February and its date of full operation so far nowhere in sight, it seems that his airplane factory is running - or rather, not running true to form.

From the very beginning of his per gallon. The vehicle was succareer, pushing at boundaries, including his own physical and mental limits, has been central to Burden's art. For his graduation piece from the University of California, Irvine, in 1971, he had himself shut up in a metal locker for drive it on the streets of Parls for five days. Soon afterwards, for a one hour only. In 1985, he made piece laccnically entitled "Shoot". he had a friend do just that, shoot- 100-ton jack to a turnstile at the ing him in the left arm with a 22 entrance to the Henry Art Galcopper jacket long rifle bullet. He lery, Seattle. As visitors entered with him in January, I said that, long distance - teaching and

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through broken glass, pushed live electric wires into his chest and had himself crucified (hands only)

on the bonnet of a Volkswagen. Often seen by very few witnesses and known only through a few, often very beautiful, photographs, these works made him a legendary figure on the California scene and established his international reputation as a dangerous powerful presence in the art

By the mid 1970s, unwilling to

Compared with digging away at its foundations, Burden was letting the Tate Gallery off lightly

pander to an ever-growing audience keen for ever-more sensational stunts. Burden cut down on his live work and began to experiment with work which brought together his fascination with science and engineering (he had trained initially as an architect) museums, the military, the police. One of the first of these was

"B-Car", (1975), in which he designed and constructed a oneperson automobile capable of travelling at 100mph and at 100 miles cessfully completed and exhibited in Amsterdam, but Burden could not obtain a licence to drive it from there to Paris for his next show. Eventually, special permission was obtained to allow him to "Samson," in which he attached a

turnstile pushed two huge timbers against its load-bearing walls: a sufficient number of visitors would have brought the museum tumbling down around their ears. Between 1986 and 1988, in "Exposing the Foundations of the Museum". Burden excavated part of the foundations of the Temporary Contemporary building of the Museum of Contemporary Art in Los Angeles, permitting viewers literally to come "down to earth" and view the support structure of a building otherwise designed to showcase aesthetic experience.

What is this all about? What

was Burden doing subjecting himself to those ordeals, or endangering the very fabric of the institutions which allowed him to make his work? His interest lies in testing and demonstrating the nature of power, whether that of an individual or a great institution, and the way that power is manipulated and constrained by authority. Burden is concerned that, in our increasingly technological society, people are becoming more removed from any understanding of the things which control them. from something as ubiquitous as television to the superstructures of politics and the military.

So, in 1977, in a piece called "CB TV", he remade John Logie Baird's first successful experiment with television, allowing visitors to see for themselves how images "shifted" electronically through space. And in huge set pieces such as "All the Submarines of the United States of America", 1987, he showed what 625 submarines actually look like (albeit in miniature). Burden makes real things

which are normally presented as abstract concepts. In insisting on testing things, on seeing for himself, he makes us look, too, and in looking, begin to understand. So what of the "Two Minute Airplane Factory"? Discussing it agreeing to do the project from

Silence isn't golden: Chris Burden's project at the Tate has not yet taken flight compared with digging away at its foundations or jacking out its walls, he was letting the Tate Galto turn itself into a factory, a real, working place where things are mass-produced," he said. There were to be two airplanes a minute flying off the production line, a potential 22,000 produced during the show, bought by visitors,

flown from the gallery steps as

they left. It was a tantalising

vision. So what went wrong? By

Los Angeles with only brief visits lery off lightly. He was not so to London - and in trying to meet sure. "I'm asking this institution a specific deadline rather than letting the work take the time it needs, he has lost that crucial element of control. "And the worst ledge will be in his hands," Burden said on his last visit. gesturing to the chief engineer, "not mine."

other commitments mean Burden

Slipped from its creator's control, the "Two Minute Airplane

Andrew Dunkley

Now, with no planes to watch has had to direct the work from junior visitors slide over the empty marble floors, the central space turned into their temporary | Lieder singers' first division playground, their parents sitting is another question. on the floor to rest - on the floor. at the Tate - unheard of! As Burden predicted, trying to turn an thing is, that, even if it does even art gallery into a factory may Fritz Schwinghammer, their tually work, the body of know- have been his most subversive project yet.

When Robots Rule: The Two Minute Airplane Factory'. Installation by Chris Burden, until June 13. Duveen Galleries. Tate Gallery, Millbank, London Factory" has become a monster. SWI. Sponsored by American Airlines.

ated tone of this production,

impression. But neither of

these performance is fully

resolved yet, nor has all the

precision needed for big-

The most perfect perfor-

mances are those of Henry

Ian Cusick as a handsome,

spontaneous, ardent Cassio,

and Aidan McArdle as an

indignant, foolish, malleable

Roderigo. This is a good

theatre projection.

MUSIC

Young singers fit the bill

Given its audiences' appetite for song recitals, the Wigmore Hall cannot afford to be slow in encouraging new talent. The German baritone Dietrich Henschel bas attracted widespread notice s a promising young recitalist and he fits the bill at the Wigmore perfectly.

Henschel arrives with a voice of the right size, the properly serious demeanour expected for German Lieder. and the right Christian name for an heir to the other Dietrich, namely Fischer-Dieskan. As Henschel has recently recorded Schubert's Die schöne Müllerin in EMI's admirable Debut series, it was inevitable he would want to perform that live; and in any case the Wigmore Hall is predictable in asking young recitalists to cut their teeth on a Schubert song cycle.

Henschel, however, is no beginner. His performance of the cycle was of consistently high quality as a piece of Lieder singing and, from time to time, offered something special. The withdrawn intimacy of Der Neugierige, sung like a hushed cello solo, was the first of several songs that afforded a memorably individual response to the music.

Whether this will be enough to take him into the Although Henschel seems to have formed a good partnership with his accompanist, pacing of the cycle was rather leaden, especially in the first half, where there was no youthful joie de vivre at all.

As baritones go, he does his voice of Thomas Hampson, nor the mighty swagger of Bryn Terfel, Henschel must make the most of his attributes, which are his native German lineage and dedicated application to the task in band. But a smile Othello's jealousy the fidgety. More important, scenery is the more effective might bely too.

At St. John's, Smith Square, on Friday, Adrianne Pieczonka smiled a lot, and hopefully not just because the small audience probably good features. Waites's Des-After a decade in Vienna demona and Rachel Joyce's singing at both the Volks Emilia are absolutely in tune oper and the Staatsoper, the with the sincere, unexagger-Canadian Pieczonka is more than ready to go out and and both have impressive face the world. Her soprano passages. The grave beauty has been tested through 10 of Waites's lower voice is vears of singing a varied something rare in this role, operatic repertoire and has and the quiet skill with come out with no loss of which she sings the Willow beauty or freshness. Song makes a moving

Although there was little o suggest she has any notable calling as a recitalist, her programme of Schubert and Strauss, Barber's Hermit Songs and Dvofák's Zigeunermelodien, very sympathetically accompanied by Charles Spencer, was full of lovely vocal musicianship. Of the two, I would place my bet on Pieczonka. Hers is a voice that should shine right across the lyric soprano's operatic repertoire. We need somebody to give Renée Fleming a run for her

Richard Fairman



Quietly making good drama

THEATRE

alastair **M**acaulay

several of those features that make Othello great - sonorous beauty, heroic nobility, dramatic momentum - and yet I like it. Partly this is because Ray Fearon, in the title role, makes the pain that he endures surprisingly hushed. Fearon has emerged from the ranks of the Royal Shakespeare Company over some six years: he made a powerful impression as Brachiano in The White Devil and more recently was a fine Romeo. As Othello - a role in which most actors turn on the vocal beef and trumpetry he seldom forces or overblows his expressions of sentiment. Sincerity rules: and inwardness: and clarity. The effect is to draw us, not into his emotion, but close to it.

He would be much better if he would drop his habit of breaking up Othello's sentences Into Individual (pause) Words, if he and slow, and several actors employed a wider palette of vocal colour, and if he made

dynamo that drove the last however, is the degree of its for being economical, and half of the play. Bearded but success. This is an unusually his costumes are early 20th The new Othello lacks experience. The Venice scenes make little impact; until Desdemona appears, he neither speaks nor stands as if aware that he has done the state some service. Once in Cyprus, however, he commands effortlessly. He always demonstrates integ-

rity, and self-knowledge. For him, for Zoe Waites (Desdemona) and for Michael Attenborough (directing), this Othello is the follow-up to their very successful RSC Romeo and Juliet. That production was essentially a chamber-scale and 20th century production; this Othello, staged in the large Royal Shakespeare Theatre, is an intelligent effort to bring the unexaggerated virtues of that kind of small-scale Shakespeare to a big house. It is easy to say why it doesn't succeed at every point: the first act is too unfocused, the last too mild

body language looks merely

bald for this role, he is one clear Othello, and one hangs century. I wish George Fenof the youngest Othellos of in particular on the central ton's musicians were visible; recent years, and he does not scenes for Othello and Iago. the overture sounds like film and the precision with which he uses the ear of the audience is excellent. A communicative, amusing actor with

> This is a good Othello which will probably greatly improve a strange tension to him

evident in his slightly coarse vocal sound, in his neck and upper torso, and in the fierceness of his eyes - he has acquired a new stillness for this role. He speaks to us as if he knew us, he shows us with absolute clarity every motivation for lago's malice - the several grounds he himself has for jealousy and yet he leaves us feeling that he is inscrutable; that he can never be fully known have passages in which their either to us or to himself.

Designer Robert Jones's

Othello, and probably it will greatly improve along the

lines of its already striking clarity. At present, it cannot help showing us that it is smaller, less gorgeous, and less awesome than Shakespeare's play.

Ransoming"; Apr 23, 24

Whitney Museum of American Tel: 1-212-327 2801 The American Century: Art & Culture 1900-2000. Millennial celebration featuring more than

1,200 works and filling the entire museum; from Apr 23 to Aug 22 **PARIS** EXHIBITION

Un ami de Cézanne et de Van

(1828-1909). Exhibition devoted

to the doctor and painter who

Gogh: le docteur Gachet

was a friend to Cézanne. Pisarro. Monet and Van Gogh; to Apr 26

Grand Palais

Tel: 33-1-4413 1730

EXHIBITION

OPERA Opera National de Paris, Palais Gamier Tel: 33-1-4343 9696 www.opera-de-paris.fr Platée: by Jean-Philippe Rameau. Conducted by Marc Minkowski in a staging by

Laurent Pelly, Apr 28,

TOKYO

DANCE NHK Hall The Royal Ballet: Manon, with designs by Nicholas Georgiadis Anthony Twiner conducts the Tokyo City Philharmonic; Apr 23,

CONCERT

Konzerthaus Tel: 43-1-5870 5040 London Symphony Orchestra: conducted by Michael Tilson Thomas in works by Haydn, Bartók and Sibelius, with viola soloist Yuri Bashmet; Apr 23

ZURICH EXHIBITION Kunsthaus Zurich Tel; 41-1-251 6765 Chagali, Kandinsky, Malevich and the Russian Avant-garde: including important Russian loans: to Apr 25

TV AND RADIO

 WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22_00: World Business Today

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

INTERNATIONAL

Guide

AMSTERDAM

DANCE Het Muziektheate Tel: 31-20-551 8911 Nederlands Dans Theater I: programme of works by Inger, Lightfoot, Kylian and Van Manen;

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Otello: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, Apr 25, 28

BALTIMORE OPERA Baltimore Opera Company. Lyric Opera House Tel: 1-410-625 1600 www.baltimoreopera.com Andrez Chenier by Giordano. Conducted by Marco Armillato in a staging by Bernard Uzan; Apr 24, 25, 28

BEIJING

Exhibition Centre Theatre The Royal Ballet the British company presents a Gala Programme, with the Orchestra of the National Ballet of China conducted by Andrea Quinn; Apr 28

CHICAGO CONCERT Orchestra Hall Tel: 1-312-294-3000 www.chicagosymphony.org NHK Symphony Orchestra: conducted by Charles Dutoit in works by Gubaldulina, Sibelius and Prokofiev, with violin soloist Sarah Chang; Apr 27

FLORENCE CONCERTS Teatro Comunale

Tel: 39-055-211158 www.maggiofiorentino.com Orchestra del Maggio Musicale Florentino: conducted by Serriyon Bychkov in works by R. Strauss and Brahms; Apr 23 Vladimir Ashkenazy: recital by the planist of works by Schumann, Ravel and Rachmaninov, Apr 25

OPERA Teatro Comunale Tel: 39-055-211158 www.maggioflorentino.com The Queen of Spades: by Tchaikovsky. Conducted by Semyon Bychkov in a staging by Lev Dodin; Apr 24, 27

FORT WORTH EXHIBITION

Kimbell Art Museum Tel: 1-817-3328451 www.kimbellart.org Gifts of the Nile: Ancient Egyptian Faience. Brings together over 200 works including statuettes of kings, gods and animals. Includes public and private loans; to Apr 25

HOUSTON **OPERA**

Houston Grand Opera, Wortham Center Tel: 1-713-227-2787 www.hgo.com Resurrection: world premiere of Tod Machover's new opera set in Tsarist Russia, with a libretto by Laura Harrington. Patrick Summers conducts a staging by Braham Murray, Apr 23, 25, 28

LONDON CONCERTS Barbican Hali Tel: 44-171-638 8891 Amsterdam Baroque Orchestra: conducted by Ton Koopman in works by Rameau.

with cello soloist Yo-Yo Ma; Plácido Domingo: zarzuela concert, with the Orchestra of the Royal Opera House conducted by Miguel Roa. soprano Ainhoa Arteta and mezzo-soprano Cecilia Diaz; Apr 25.

Bach, Boccherini and Mozart,

Royal Festival Hall Tel: 44-171-960 4242 BBC Symphony Orchestra: conducted by Sir Charles Mackernas and featuring the Enesco String Trio in works by David Bedford, Tippett, Britten, and Walton; Apr 24

EXHIBITION National Gallery Tel: 44-171-839 3321 Portraits by Ingres: Images of an Epoch. 40 paintings and 50 drawings by the 19th century French painter; to Apr 25

OPERA

English National Opera, London Coliseum Tel: 44-171-632 8300 Mefistofele: by Bolto. Conducted by Oliver von Dohnányl in a new staging by lan Judge; Apr 23, 27 Semele: Rosemary Joshua sings the title role in Robert Carsen's production; conducted

by Harry Bicket; Apr 24, 28 Sadler's Wells Tel: 44-171-863 8000 The Royal Opera: Paul Bunyan, by Benjamin Britten. Staging by Francesca Zambello, conducted by Richard Hickox (replaced by Chris Willis on Apr 27); Apr 23, 24, 26, 27, 28

LOS ANGELES CONCERTS **Dorothy Chandler Pavilion** Tel: 1-213-365 3500 www.laphil.org Los Angeles Philharmonic: conducted by Alan Gilbert in works by Bernstein, Ruggles, John Williams, and Copland; featuring David Breidenthal on bassoon; Apr 24, 25

23 to Jun 27

MADRID EXHIBITION Fundación Juan March Tel: 34-91-435 4240 Kurt Schwitters and the Spirit of Utopia: paintings, drawings, collages and photographs by the German avant-garde artist, from

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 European Brass Band Championships; Apr 24 Munich Philharmonic Orchestra: conducted by Manfred Honeck in works by Wolf and Tchaikovsky; Apr 23

the period 1918-1947; from Apr

NAPLES OPERA Teatro di San Carlo Tel: 39-081-797 2331 Il Barbiere di Siviglia: by Rossini Gabriele Ferro conducts a staging by Filippo Crivelli, with a cast led by Leo Nucci; Apr 25, 28

NEW YORK CONCERTS Avery Fisher Hali Tel: 1-212-875 5030 www.lincolncenter.org New York Philharmonic: conducted by Colin Davis in the world premiere of James MacMillan's "The World's

VIENNA

24, 25

fiscal deficits.

Europe's real failure.

though, has been one of

a refusal to admit the

political vision, of leadership

and imagination. It has been

enormous challenge as well

as the precious opportunity

presented by the collapse of

assumed that it was enough

the Soviet empire. It was

simply to declare victory

and wait for a reunited

This, as Mr Mazower

effort or pain.

when the Wall came down

Continent to emerge without

points out in his fine survey

of Europe's 20th century*,

significance of 1989. The

common assumption was,

communism marked the

triumph of democracy. In

fact, the victor was

meaning of political

about building it.

to the creation of a

democratic Russia has

amounted to a few billion

euros and the despatch of a

handful of economists from

the Chicago school. And to

states, the Union has offered

democratic club - as long as

they wait another 10, 15 or

FU's leaders of asking their

voters to make a sacrifice in the cause of peace and

stability. Even as they bomb

Serbia, these great European

timetable for enlargement

against subsidies for dairy

farmers and olive growers.

Yet out of Kosovo comes

an opportunity. Victory in

will offer the moment for

Yes, the reunification of

tag. But it is minuscule

indifference of the past

his chance.

politicians to tell the truth.

Europe comes with a price

against the costs of the blind

decade. I have heard it said

that Tony Blair would like to

claim a place in history as a

European statesman. Here's

this nasty but necessary war

statesmen trade the

20 years: so afraid are the

Moscow's former satellite

plentiful promises and

they can join Europe's

precious little else. Sure.

and still is, that the defeat of

capitalism. There was never

any guarantee that nations

liberated from communism

would turn instinctively to

democracy. Few knew the

pluralism - or how to set

Yet the EU's contribution

was to misread the

PHILIP STEPHENS

Dark Continent

The war in Kosovo has awoken the European demons of nationalism, fascism and racial and religious conflict

The war against Slobodan Milosevic is being fought because Kosovo lies on Europe's soil. Nato's leaders speak of the moral and strategic imperatives of victory. They are right. And the alliance at last has put aside the self-deception that said it was possible to will the end without furnishing the means. If need be, the Serbian army will be defeated on the ground.

For Europe, though, the war is about more than the singular wickedness of Mr Milosevic. The rape of Kosovo is an affront to the Continent's self-image. It awakens the demons of a past best forgotten. More than that, it pricks a bubble of grand pretension by speaking of western Eurone's dismal response to the fall of the Soviet empire.

We know that the legacy of the conflict will be a dangerous mess in the Balkans, Nato forces will have to occupy Kosovo for the indefinite future. It will not be easy to restore stability to the rest of the region. The billions of dollars spent on the war will be followed by many billions more to repair the damage of the bombs. Serbia cannot forever be left in ruins.

The eventual peace, though, will leave a bigger question. It will ask whether Nato's European nations can find the vision and the will to build the unified Europe promised, but never delivered, after the fall of the Berlin Wall, If Europe's leaders have the wit to realise it. Kosovo can change everything. What worries me is that it may change

Most painful now for thes leaders is the enforced admission that there is nothing new in the brutal ethnic repression we are witnessing in Kosovo.

President Bill Clinton put it well, if less than tactfully. when he said the US was fighting in the Balkans because "the whole 20th century is in large measure the story of slaughter that started in Europe".

Today's Europeans may recoil in horror at genocide in Rwanda and atrocities in the Congo. But Europe was Africa's diligent tutor in these matters. At a very conservative estimate 50 million have died this century in Europe's wars and concentration camos Rosnia and now Kosovo remind us that what the historian Mark Mazower has called the European demons of nationalism, fascism, and ractal and religious conflict have never been exorcised.

There is nothing new in the sight of a beaten, broken people being driven from their homes. Ethnic cleansing is part of Europe's heritage. The Holocaust was its most evil expression, but Hitler's genocide was unique in its scale rather than its

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The slaughter and expulsion of minorities and the remaking of borders along ethnic lines has been a recurring theme of the Continent's wars - and of the treaties that ended them. Thus the 1920s saw whole populations exchanged by Greece and Turkey. Yalta, too, paved the way for the uprooting of German communities in eastern and central Europe. And the resurgence of ethnic nationalism which has torn apart the former Yugoslavia

This was supposed to be the past left behind in 1945. As Robin Cook, Britain's foreign secretary put it this week, "Nato was born out of the defeat of fascism. Fifty years on, we cannot tolerate the rebirth of fascism on our Continent'. Such sentiments have been heard in most capitals. They explain why Germany has broken a promise to itself that if would never again take part

might as Chechnya showed

same in the former Soviet

us, have done much the



in an offensive war. And why too, for all the private hesitations in Italy, Greece. France and elsewhere, the Nato coalition has defied Mr Milosevic's calculation that it would not survive a

prolonged conflict. It is not enough to say never again. Kosovo exposes with cruel clarity the huge gulf in western Europe between puffed-up pretension and grim reality. It was only a few months ago that the European Union proclaimed it would create a partnership of equals with the US in Nato.

The alliance's new strategic concept, to be unveiled at today's Washington summit, was supposed to declare Europe a fully-paid up member of the international defence community. Britain, France and Germany would stand ready to put out the fires in their own backyard. Now look at what's

happening in Kosovo, There are British Harriers and German Tornadoes in the skies over Belgrade. And there are French, even a few Belgian, troops in Macedonia. But the political nurnose of these forces counts for infinitely more than any military capability. Once again, the US is fighting Europe's war.

The air campaign depends entirely on American lighters and cruise missiles. on Washington's command and communications facilities, and on its intelligence input. Take those assets away and no amount of moral outrage in London, Paris and Berlin would halt Mr Milosevic's terror. As for ground forces. Europe's leaders cannot whisper a word until Mr the marines.

But wait, I bear it said in London and Paris, these inadequacies explain precisely why Europe must get on with building its own distinctive defence identity. And the EU intends very soon to appoint its own high representative on foreign and security policy. Gosh. And how much more will these nations spend to update and reorganise their woefully inadequate defence capabilities? Ah. well, that's a question best not asked. Nothing must threaten the Maastricht treaty rules on

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Debt, Development and Democracy: Prospects and Challenges

LETTERS TO THE EDITOR

Refugees' right to refuse repatriation

From Prof Arthur C. Helton. Sir, Sadako Ogata, the UN High Commissioner for Refugees, may be mistaken when she states that the "only solution" for Kosovar refugees is repatriation so as not to "endorse the ethnic cleansing that has already taken piace" (Personal View,

April 20). Refugees have become the centrepiece of the conflict in Kosovo. Slobodan Milosuprooting and expelling countries should share this them, and Nato vows to responsibility by offering to South, return them. The only miss- relocate some of them. Many New York, NY 10012, US

the refugees, who have untarily after the conflict become, in some sense, pawns of war. For this reason, they should be given basic choices.

evic's forces are brutally gees humanely. But Nato

Specifically, a protected

internal enclave should be established so that at least some Kosovars can remain. Albania and Macedonia should of course, be assisted in fulfilling their obligations to receive and treat the refu-

ing perspectives are those of refugees may repatriate volends. But many who have been treated atrociously may not wish to return, and they should instead be offered resettlement.

An array of outcomes is needed to ensure respect of the human dignity of the

Arthur C. Helton, School of Law, New York University. 40 Washington Square

EU-only tax will drive out business

From C. J. Parrow. Sir, As Lex summarises so well (April 20), agreement on a eurobond withholding exemption will address only some of the difficulties posed by the savings tax directive proposal; a range of administrative burdens for paying agents will remain, issuers costs may increase, and the directive will still encourage a shift of custody, asset management and private banking business outside the

European Union. That is why we have Organisation for Economic stressed that - building on Co-operation and Develop-

Group of Seven - the EU's priority should be to secure international agreement on the need for measures to combat tax evasion. This would not mean that the negotiation of a regime for the EU should be put on the back burner but that the measure, when adopted, should explicitly provide that implementation should

be deferred until parallel measures are being introduced in countries in the

last year's work in the ment with competing finan-

If the EU proceeds to implement legislation in isolation, the result, perversely, will be to encourage other countries not to introduce equivalent measures as they start to benefit from the flowof business driven outside

C. J. Farrow. London Investment Banking Association, 6 Frederick's Place. London EC2R 8BT, UK

Transparency and the SEC

From Mr Robert K. Elliott. Sir, Your editorial "Global accounts" (April 16) unfairly disparages the Securities and Exchange Commission and others concerned about the quality of accounting standards. The issue is not

the protection of investors. Professor Christine Boto-

dence of the link between lower transparency and a higher cost of capital (Accounting Review, July 1997; the least transparent companies in her study suf- NY 10706, US

Dark Continent, Europe's twentieth century, by Mork Mazower, £20, Allen Lane/ The Penguin Press

fered a 970-basis-point disadvantage in their capital costs

nationalism, as you imply, but the cost of capital and

san provides dramatic evi-

compared with the most transparent). International Accounting Standards Committee standards permit more latitude and less transparency than US Generally Accepted Accounting Principles. The SEC is rightly examining these issues. Improved accounting standards should be the aim, not

Robert K. Elliott, 17 Soningate Avenue, Hastings-on-Hudson,

mere uniformity.

This dangling distraction has a point after all

From Mr Richard Mascall. Sir, In his assessment of Sir Norman Foster's transformation of the Reichstag ("Berlin gets the greenhouse effect", Arts, April 19), how can Ralph Rugoff describe the "dangling tip of his inverted cone" as a "pointless distraction"?

Richard Mascall, 80A Westhall Road, Warlingham, Surrey CR6 9HB,

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Of hares and tortoises

In the race for the Republican presidential nomination, George W. Bush has got off to a head start. But there are dangers in peaking too early, says Gerard Baker









sident Dan Quavle and John McCain of Arts

recent election of General Olesegun Obasanjo as president of Nilgeria marks the penultimate step in igeria's phesed return to civil rule. The Financial Times will mark this event with a major two-day conference which will bring together a number of newly elected senior ministers, international financiers and strategic players in Nigerian investment. DISTINGUISHED SPEAKER ACCEPTANCES INCLUDE: Alhaji Atiko Abubakar

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Aesop's hare discovered the hard way, winning races is all about the effective manage-

ment of expectations. With the campaign for next year's US presidential election now moving into top gear at an unusually early stage, the fable's lesson will not be lost on the large field of Republican

While the Democrats' race years on the outside. is emerging as a straight contest between two men -Al Gore, the incumbent vice-president, and Bill Bradley, the former senator from New Jersey - the Republican field is spread wide

across the party's spectrum. Ten candidates have put their names forward. Thanks to a tightly compressed primary election season early next year, the race has been shifted forward by several months and most of the aspirants are already shuttling around the country

Oddly though, the Republican contest looks even more one-sided than the Democrats'.

Polls suggest George W. Bush, the governor of Texas and son of the last Republican president is at least 25 percentage points ahead of the rest of the field.

And in the battle for campaign money - the lifeblood of any primary election candidate - George W. has already secured an extraordinary advantage.

declared his interest in the presidency early last month. but within 28 days, he had already raised \$7m, more than the rest of the other nine candidates' combined. Even more remarkable, Mr

Bush pulled in that money without attending a single fund-raiser. The cash simply came in from eager

supporters. The campaign war chest and poll ratings are nothing but a reflection of Mr Bush's strengths as a politician: he is trusted by Republicans of all hues. They see him as the man to heal the party's divi-sions and lead them back to the White House after eight

In short, the Republican race already looks more like a coronation - and a battle for a respectable second place. But history and politics suggest it may not be quite that easy for Mr Bush. Part of the Texas governor's as yet half-concealed problem is that he is, in spite of his public profile, still something of an

unknown quantity. The policy fault lines of the Republican race have not crystallised at this stage. Traditionally divisive issues - taxes, the role of the federal government, abortion, race - are mostly dormant. That has helped Mr Bush, since he has not yet been forced to take a firm stance

on anything. An interesting preview of the difficulties Mr Bush may face has already surfaced in Republican responses to the conflict in Yugoslavia.

On one wing of the party, conservative isolationists such as Patrick Buchanan, Mr Bush only formally President Richard Nixon, and Gary Bauer, the family issues pressure group activist, have staked out firm opposition to US involvement and called for an early withdrawal.

At the other extreme, John

McCain, an independentminded Vietnam War vet-

ton administration and his Republican colleagues for not taking a more aggressivelv interventionist approach. He has called on the administration to prepare actively for ground troops in Kosovo. "The Kosovo conflict has been, in effect, the first

eran, has castigated the Clin-

Republican primary, and John McCain has won it," says William Kristol, a former adviser to vice-president Dan Quayle. Most of the other candidates, including Mr Buch-

anan and Mr Bauer, have at least not shied away from taking a firm position. Mr Bush, however, has been, in the words of his

critics "missing in action". Clearly eager to avoid taking too bold a stance, he has adopted a kind of uncertain centre ground, tentatively supporting Mr Clinton's approach, but reserving the right to distance himself from it should it fall.

r Bush's oppoboth as part of the key to his success so far, and as his principal weakness in the unfolding contest. He has not yet been forced to take positions that clearly define himself in the party's debates. When he does, opponents believe his advantage will diminish

A more important hazard for Mr Bush may be his vast lead. He enjoys what one political consultant calls an "impossible supremacy. It is almost inconcetvable the Texas governor can match

the election draws nearer, and especially once the first primary returns start coming in next February."

The other candidates see some real advantages in Mr Bush's enormous lead. They know that, in the past few presidential elections, careful management of expectations has been crucial to candidates' success.

In 1992, Bill Clinton "won" the New Hampshire primary, the first in the nation's electoral calendar, even though he came a poor second, because his scandal-plagued campaign had diminished expectations. Anything other than a drubbing, therefore, came to look like a victory. In the same year Mr Buchanan, also "won" the Republicans' primary in the same state, but finished well behind President George

On this view, seemingly unlikely candidates such as Dan Qualye, still notorious for his inability to spell "potato" is in a curious position of strength-throughweakness. His expectations are extraordinarily low, but he has a solid fund-raising network and is popular with the conservative wing of the party. It will be almost impossible for him not to exceed expectations.

In spite of these probable pitfalls, of course Mr Bush remains the obvious favourite. Frontrunners may stumble but they have generally picked themselves up and gone on to win the nomination. The selection process, however, is bruising. The question is whether the damage sustained in the process proves great enough to cripple a candidate in the ensu700 J. <u>. - .</u>

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Facing fat in Kosov

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Friday April 23 1999

Facing facts in Kosovo

After weeks of hoping the question would go away, Nato's to go further. They must be preleaders have finally begun to focus on the possibility of using ground troops in Kosovo, to follow up their air strikes. It is certainly a fateful decision they have to take, and one that cannot be lightly entered into. The implications of invading a sovereign state are dramatic.

If it is done without the coneven if its armed forces have been severely mauled by the bombing campaign, then casualties are inevitable. The logistics of any invasion of Kosovo are daunting, as is its mountainous geography. There are profound differences between the 19 Nato member states on whether it can or should be done, not to mention the furious opposition of others, particularly Russia.

All of that must be weighed up by the Nato leaders at the summit which begins today. It is a for their hesitancy. debate which they should have any use of ground troops as they launched the bombing, they large tactical advantage. He was able to pursue his foul campaign against the civilian population of Kosovo with impunity, knowing that air power alone would never

At the very least, the allies should decide to step up their ground forces in the immediate vicinity of Kosovo to the full 30,000 already planned for peace-

pared to use those troops, even if Milosevic has not been bombed into total surrender. Although a full-scale invasion against hostile forces still looks unwise, and would take months to organise, a protection force to enable the return of Kosovo's refugees might have to face prolonged low-level hostilities from Serbian sent of the Yugoslav regime, forces. It must be armed and prepared for that probability.

More drastic action, for example using airborne troops, may yet have to be taken. Milosevic is a desperate and unpredictable opponent. He may well seek to spread the war to neighbouring countries. He must be defeated.

President Clinton and his allies must recognise that victory cannot be won clinically, and without casualties on their side, as they have sought to do so far. The refugees have paid the price

There is a danger that the camheld much sooner. By ruling out paign will turn into an extended war of attrition, which would put big strains on Nato's solidarity. handed Slobodan Milosevic a and cause ever greater misery for the refugees. It needs to be stepped up to be brought to a conclusion. That means aircraft will have to fly risky low-level missions - now. It will show Milosevic the allies are serious. It could help minimise the use of ground troops in the future. Pilots and soldiers will still die. But this is war. It cannot be fought half-heartedly.

Trading beef

The European Union has often mitments. At times, Washingsuch criticism. But the EU's holier-than-thou attitude is becoming

The latest instance is its threat it to cut off trade look legally respecting the rule of law. weak and politically provocative.

reaction to that judgement has to do so? been dilatory to the point of

tests on hormones. Brussels' scarcely inspires confidence in

Worse still, its grudging accused the US of imperilling the response is starting to look like world trade system by favouring part of a pattern. It follows unilateral trade measures, in repeated EU delaying tactics over defiance of its international com- the past year, to avoid bringing its banana import regime into ton's conduct has fully justified line with a WTO judgement against it. The result was a bitter dispute with the US, which split with its own behaviour. close to crisis.

The EU's defence of its conduct to halt all US beef imports from is unconvincing. It argues, in the June, because it has found they case of hormones, that popular contain growth hormone resi- concerns about food safety make dues. The small amounts of US it politically difficult to lift its beef it allows in are admitted ban. But removing trade restriconly on condition that producers tions always faces strong domescertify them to be hormone-free. tic opposition. Lack of political But Brussels' claims that failure resolve and fear of embarrassto meet those conditions entitles ment are no excuse for not

The EU has a particular The World Trade Organisation responsibility in this regard. It is condemned the EU's 11-year ban one of the WTO's biggest memon hormone-treated beef last bers and an architect and active year, because the measure was user of its disputes settlement supported by no scientific evi- procedures. If it does not observe dence that such additives were the spirit and letter of the rules, unsafe. Furthermore, the EU's why should it expect anyone else

The onus is now on the EU to get its house in order. Above all, Although allowed 15 months to it needs swiftly to resolve the come into line, it says it will miss hormones dispute - which forethe May 13 deadline because it shadows still tougher trade con-will not have completed scientific flicts over food safety - in a way that fully meets its WTO obligasecrecy about how or by whom tions. The US, its main adversary the tests are being conducted in the battle, can best ensure that outcome by being equally scrupulous in playing by the rules.

An uneasy anniversary

David Buchan and Stephen Fidler on how Nato is attempting to meet the military and political challenges presented by the Kosovo crisis as it marks its 50th birthday

or a summit that was to have been largely cele-bratory, the 50th anniversary gathering of the 19 leaders of the North Atlantic Treaty Organisation that starts today will be extraordinarily sombre. No flypasts, no parades, but instead a council of war on the alliance's first military campaign in its history.
The outcome of the Kosovo

conflict will determine the future of Nato, or even whether it has one. "This is the testing moment for the Nato alliance," said Senator Richard Lugar this week.

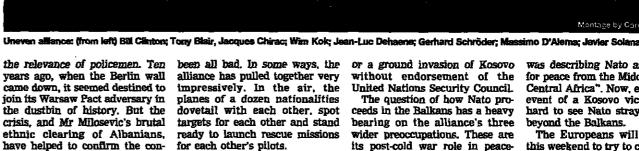
After four weeks of bombing Nato members and neighbouring countries have hundreds of thousands of refugees on their hands. Nato's strategy of high-level aerial bombardment has damaged Yugoslavia's infrastructure and killed some ethnic Albanian refugees but broken neither the Serbs' military forces nor their civilians' morale.

This is why Nato leaders will not be able to postpone discussion of preparing a ground invasion of Kosovo against Serb military resistance, instead of the peacekeeping force they hoped to send in with President Slobodan Milosevic's consent. The failure of the campaign to

achieve its initial objective has caused growing unrest among politicians on both sides of the Atlantic. Europeans have blamed the US for the decision not to use ground troops for fear of American soldiers being killed. In the US, Senator Gordon Smith has detected a growing frustration "that but for Nato we wouldn't be in this fight, and that because of Nato (and European reservations about ground troops) we can't win this fight". So far, governments and mili-

tary on both sides of the Atlantic have prevaricated about a ground invasion. Tony Blair, British prime minister, and President Jacques Chirac of France may want to raise the issue at today's summit, but ministers and army chiefs in London and Paris have been as nervous about invading Kosovo as those in Washington. William Cohen, the US defence

secretary, gave an insight this week into the Pentagon's deep reluctance over all Kosovo options. America's top brass, he said, was "not enthusiastic" about the air campaign, but considered the alternatives to the



tional military force. This has belped Nato to build on other achievements since the demise of the Warsaw Pact. It demonstrated adaptability in 1994 to Europe's embryonic defence ambitions by agreeing a mechanism to let Europeans draw on Nato resources for any future Europe-only operations. It showed courage by finally intervening in 1995 to help but an end to the war in Bosnia, and staving power in keeping its troops there. It has also proved magnetic

tinuing relevance of an interna-

enough to attract new members. Poland, Hungary and the Czech Republic joined last month, and another 10 countries have said they would like to join. Finally, through its Partnership for Peace

air campaign after the US, with 70 bombers.

darity has also been impressive. programme, it has embarked on a But this solidarity is now being dialogue with 27 countries, severely tested as the scale of the has confirmed the relevance of and ex-Soviet republics. said Nato should not mount an A year ago, Madeleine in Washington's conference halls, Nato - just as criminals confirm Nor has its record in Kosovo oil blockade by sea of Yugoslavia Albright, US secretary of state, but in the Balkan crucible.

or a ground invasion of Kosovo The question of how Nato pro-ceeds in the Balkans has a heavy

There is the same level of co-operation at sea. In one small example, a British anti-submarine frigate, HMS Somerset, has joined the French group centred around the carrier Foch - the time the Crimean war, in the mid-19th

For its part, France has abandoned its standoffish attitude to Nato in peacetime. Although outside Nato's integrated command in peacetime, it is making the single biggest contribution to the

century, that a British warship

has come under French wartime

After some wobbles from Italy and Greece, Nato's political soliwithout endorsement of the United Nations Security Council.

bearing on the alliance's three wider preoccupations. These are its post-cold war role in peacekeeping and crisis management outside Nato territory, the creation of a European defence identity within the alliance, and its relationship with Russia. The Russian relationship depends partly on whether Nato admits its alliance area. more ex-Warsaw Pact members which Russia opposes.

Nato's peacekeeping role outside its borders is at the heart of the summit debate over Nato's "new strategic concept". Nato's strategic concept dates back to November 1991, when the Yugoslav cauldron was only beginning to bubble and the Soviet Union still had a month to live.

At least until Kosovo, the US view on the scope, as well as the authority, for "out of area" operations has been clear. If Nato "does not go out of area, it will go out of business", said Senator

was describing Nato as "a force for peace from the Middle East to Central Africa". Now, even in the event of a Kosovo victory, it is hard to see Nato straying much beyond the Balkans.

The Europeans will continue this weekend to try to carve out a European Security and Defence Identity (ESDI) within Nato. This would raise the question of how to obtain Russian approval, and of how far and under what authority Nato should act outside

Mr Blair takes on board some of the US criticism, and accepts that ESDI could easily stand for European Spending on Defence Initiative But for all France's close wartime integration into the alliance, President Chirac remains equally wedded to a bigger European decision-making role, and authority.

But Kosovo has exacerbated tensions between Nato and Russia, and ensured President Boris Yeltsin's refusal to attend the summit. Thus the three-day meeting in Washington has been overshadowed by the conflict.

Keeping Milosevic guessing

Nato is drafting plans to deploy ground troops in the Balkans. The question is how and when, says Alexander Nicoli

T ato's military comthe campaign against Yugoslavia with hands tied behind their backs. Though mouthing rhetoric about "grinding down Milosevic's killing machine", they have not had the means to do the job.

They did not have enough aircraft. Their targets were limited. to pilots. But according to retired senior officers, the chiefs' biggest handicap was that Yugoslavia knew their strategy in advance. Mr Milosevic would have to withstand air strikes, but there would never be an opposed invasion.

Officially, this is still Nato's manders went into position: the air campaign will continue until it succeeds. Unofficially, the alliance's stance is shifting: plans are being drafted at Nato and in defence ministries for offensive ground forces to supplement air power.

It is not that Nato generals would, if given a free hand, be massing troops for an imminent They were told to minimise risk invasion. The point is more to broaden their options and cause

question for practical reasons. really weaken them.

It is not yet time: Nato has not Former air force officers say from? At present, the only counestablished air supremacy in Kosovo. Though Serb aircraft and belicopters can fly only short distances without risking attack, Nato aircraft are at considerable risk from anti-aircraft guns and portable surface-to-air

missiles. Nato needs to eliminate much more of the likely resistance from the Yugoslav army and special police. Cutting off lines of uncertainty in the minds of Mr command and communications, Milosevic and his military chiefs. as well as destroying fuel and Beyond the fact that political ammunition, will isolate them. consensus within Nato on But the destruction of large ground troops seems distant, an numbers of military vehicles and immediate offensive is out of the other assets on the ground would

Nato pilots must be given freedom to do what they have been trained to do: low flying. That and the imminent introduction of the US army's Apache tankbusting helicopters could inflict significant losses.

The second reason why an immediate invasion is impossible is the need to assemble a sufficiently large armoured force. Experts believe the minimum would be 70,000 troops, more than twice the size of the peacekeeping force Nato had planned. Putting this together would take at least two months.

Planners face big challenges: where would an invasion come

try neighbouring Kosovo that is likely to permit its territory to be used is Albania. From there, the only entry points are mountain passes in which defenders could inflict heavy casualties. A massive air and sea lift of equipment would be necessary, but airports and harhours are in short supply.

The alliance says a ground force would only enter in a "permissive environment". Military experts believe the air campaign can remove much resistance. The key for strategists is to keep Mr Milosevic guessing about the point at which the alliance would march in.

Overdue relief

as HPC, has fizzled. It is time to no relief at all.

Third, she said that the major revive it.

Great optimism accompanied its launch in 1996. HIPC repreof the rich economies that the debt burdens of the 41 countries identified under the scheme were unsustainable. The World Bank, the International Monetary Fund and the G7 leading industrial countries said they would help.

But progress has been too slow. Only two countries have so far received debt relief. By 2002, six years after its launch, only seven countries will have been helped. The rules have been too rigid. HIPC needs a kick-start. In a speech in London yester-

day - before she jets off to the meetings - Clare Short, UK international development secretary, made an excellent contribution to this effort. It is a speech worth repeating when she gets there.

First, she attempted to dispel the myth that debt is bad. This is obvious, but still needs explaining. Lending to poor countries is part of the development process. The problem comes when loans are wasted, rather than being put to productive uses.

This weekend's Washington Second, she said that writing get-together of the world's economic glitterati is a perfect occasion for the rich countries to come up with a new formula for wrong". This is clearly right. debt relief for highly indebted Debt relief - a form of aid poor countries. Everyone agrees given to governments that waste that the current initiative, known and steal the funds is worse than

failure of HIPC is that it has failed to free up money for antisented a recognition on the part poverty programmes. Again, she hit the nail on the head.

However, the suggestion that this anti-poverty focus be achieved through reforming the IMF Enhanced Structural Adjustment Facility is less helpful. This reform risks being bogged down in bureaucracy. Instead, now is the moment to address the debt

issue more directly. Oxfam has provided an admirable blue-print for how this could be achieved: a "human develop-ment window", a debt relief programme to provide quick relief for countries that are committed to relieving poverty, with a commitment to transparency and external monitoring. It should be

put into practice. The critical political mass for radical debt reform has now been reached. The UK, US, France and Canada all support the cause. Germany no longer is now an enthusiast rather than an obstacle. Building this consensus has taken three years. Now get on Man the life-boats

it should all be looking so sweet for Sir Leon Brittan. For ages Europe's trade commissioner has made it known he wanted to bow out this year after a decade of heavy-hitting in Brussels. And for a good three years

he's been pressing for a millennium round of trade talks a subject that's high up the agenda of an international get-together in Seattle in November.

So what better way to make your exit than with a round of international applause for your last grand scheme? Except that Sir Leon's lot are

none too sure he'll still have his job by November and are busily departing in the meantime. For though the commission's

didn't stop most commissioners

from shuffling back to their

offices soon after, life is about to Each commissioner will have to be reconfirmed in office when new president Romano Prodi makes his entrance this summer. That could be more trouble than it's worth, particularly when vultures have begun to circle

And while Sir Leon ponders his fate, his staff are preparing their parachutes. Already Nicholas

over the choicest jobs - like Sir

left to run for election to the European parliament. Ivan Rogers, Brittan's chief of staff, is returning to the UK Treasury in September, while Simon Fraser, Rogers' number two, who dealt with relations with the US, is off to Britain's Paris

embassy in June. Which might leave Europe's trade team looking rather short staffed to say the least. Good job nothing important is going on in commerce - apart from minor distractions such as crucial international negotiations and the

Silver lining

Richard Nanula, who resigned on president and chief operating about him in a document the company filed yasterday. Nanula, 38, was brought to the

executive Barry Sternlicht, a classmate at Harvard Business School, but relations soon soured.

Nonetheless, Nanula stayed for bonus for 1998, on top of his \$950,000 annual salary. up to "his vision and strong leadership".

OBSERVER

Wednesday from his post as officer of Starwood Hotels & Resorts, may find some consolation in the kind words

hotel and casino company about a year ago by chairman and chief

long enough to collect a \$1.4m Starwood chalked the bonus

Nanula was also stated to Clegg, his adviser on China, has receive a hefty option grant and

collected a restricted stock award worth \$15m a year ago. These, the document says without irony, were meant to reflect "Starwood's need to retain a talented senior executive with certain background, experience and leadership skills".

Not nice

Brussels has fallen foul of its most notorlous residents: the eurocrats. The European Commission is taking the city to the European Court over its slowness to clean up the river Senne, describing it as "more of an open sewer than a river".

Visitors might be surprised to learn Brussels even has a river. In fact, the Senne runs through the city centre but was covered over in 1870 as a source of disease and ill health.

Apparently, little has changed says it has spent \$240m on one waste treatment plant, and another, costing \$320m, will open in 2003. It invited Ritt Bjerregaard, EU environment commissioner, to see for herself. "She didn't come," laments one official. "Perhaps she had

Bedtime

something else to do."

it doesn't take much for Americans to get all emotional over the relics the founding fathers left behind. And selling off

tantamount to treason. Not so for the Canadians. The owners of a bedroom set once slept in by Canada's first prime minister have been trying the hard sell for three decades. But they've only just managed to hawk it and in a US internet auction to boot. It's not clear who forked out

\$400,000 for Sir John A. Macdonald's delicate walnut furniture. But it wasn't the Canadian government, which didn't even bother to bid. Ottawa says it's not convinced

the furniture's authentic. And in

any case, it clashes with the decor in Bellevue House, the prime minister's historic home. Canadian heritage freaks needn't despair. A New Brunswick legislator is pressing for the return of depression era prime minister R.B. Bennett,

who's buried in England. But if you're waiting to get the right price for your collection of prime ministerial tea-cups don't hold your breath.

Toilet humour

Japan has always lagged behind the US in information technology, but the full extent of the gap is only now becoming apparent. One chilling statistic from the country's ministry of international trade and industry says it all: Japan has fewer personal computers than heated toilet

At least it should mean less their presidential sultes would be hassle with the millennium bug.

Financial Times

50 years ago

Banking Survey
The damage inflicted on the face of London as a result of its ordeal by fire through six and grave. But from the viewpoint of Britain's economic well-being, it was a less serious matter than the damage which the distortions and the disturbances of the war years inflicted on the position of London as a national, and above all as an in the pre-war period Britain's income from invisible

exports account for almost a third of the country's overseas earnings and a substantial portion of this amount accrued directly or Indirectly from the services performed by London as a world financial centre, whether by furnishing capital for overseas development, by financing and insuring international trade or by the simple process of organising the flow of goods where they were produced to the points where they were wanted. By the time the war closed. London had lost much of the business that had formerly come to it as a world financial centre. What was worse, its chances of regaining lost ground and claiming a fair share of the new business seemed anything but bright.

FINANCIAL TIMES



No.1 SDH

THE LEX COLUMN

Dial M for merger

How do you value a deal that may never happen? Cautiously, if Telecom Italia's investors are the judge. Shares in TI actually fell slightly after yesterday's announcement of its colossal merger with Deutsche Telekom. They now stand at €9.84 - a 15 per cent discount to the €11.77 offer value implied by Deutsche's closing

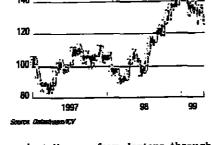
The main problem remains political. Franco Bernabe, TTs chief executive, has so far failed to persuade the Italian government to give his deal the nod. Bonn's flat refusal to waive voting rights over its 72 per cent stake in Deutsche has ruffled Italian feathers. Mr Bernabe is hoping to win Rome round by painting the deal as a further piece of European integration. This may prove irresistible to a pro-European such as Massimo D'Alema, Italy's prime minister. But there is no guarantee he will not favour the national solution: Olivetti's bid for TL

Even with Rome's blessing, the merger faces a grilling from Brussels. This is unlikely to kill it. Deutsche will almost certainly have to get out of Global One, its international alliance with France Telecom and Sprint of the US. But that should not cause many tears.

Nonetheless, political and regulatory approvals – even when forthcoming – take time. This is a scarce commodity. Olivetti is expected to launch its rival bid next week. Because of Italy's takeover regulations, this could close before the merger is launched. Even worse, Olivetti might accept any tendered shares even if it ends up with a stake as small as 35 per cent, thus emerging as a substantial minority shareholder pledged to block the merger. Mr Bernabe's last defence plan failed because he treated his shareholders too complacently. Unless he wants TI sold under him, he must not make the same

The revival of International Business Machines under Lou Gerstner, chairman, continues to astonish. The computer maker has now beaten earnings expectations in each of the past 12 quarters. But the real surprise in the latest figures is the acceleration in revenue growth: from 6 per cent in 1998 to 14 per cent in this

Share orice relative to the S&P Composite



product line-up, from laptops through servers to mainframes, helps. So does geographical diversity. The group is turning business and forging ahead in selling soft-

ware and services. IBM's different divisions are finally working together as they should; there is growing evidence that the group's service and software support are helping it win additional hardware sales. IBM's increasing momentum will put further pressure on rivals such as Compaq and Dell to imitate its integrated approach. And its shares, on 25 times 1999 earnings estimates, are at a discount to the market while offering a faster growth rate.

Pharmaceuticals

US healthcare reform is back on the agenda. Not, thankfully, the sweeping curbs on drug usage proposed by the Clintons in the early 1990s. But the current, more modest, proposal is still something investors should take seriously.

The debate in Washington is about extending the coverage of Medicare - the US government insurance plan for the elderly - to non-hospital prescriptions. Currently, Medicare covers only hospital costs. This is significant since physicianprescribed drugs to elderly people are worth around \$40bn a year, fully 45 per cent of the US drugs market. According to broker Donaldson, Lufkin & Jenrette, getting Medicare to pay for these would boost volumes by 7 per cent or so as year's first quarter. The breadth of IBM's patients ask for more medicines. But in

return the government is likely to ask for a big discount. Based on existing drug funding for veterans, this discount could amount to 15 per cent.

While exposure to US elderly prescriptions and US margins vary company by company, DLJ estimates that - all else being equal - this would knock roughly 15 per cent off US drug company earnings and 10 per cent off the European stocks.

Given the recent sharp underperformance of drug shares, some of that may now be in the price. And, Medicare extension may never happen. But the mere threat can be devastating. Even though the Clinton reforms failed, pharmaceutical stocks underperformed massively dur-

Anglo-American

Analysts reckon they need every hour of the four-and-a-half weeks left before the Anglo-American listing to crunch the numbers. The points for investors to focus on are mercifully simpler.

In the short term there may be a scramble for stock as the new Anglo looks bound to join the FTSE 100 index in late June. The shares are tightly held for an FTSE stock: over 50 per cent is owned by De Beers and the Oppenheimer interests Yet the company will carry its full weighting in the index and no new shares are being issued.

More fundamentally, the argument for mining shares is that metal prices must be somewhere near the bottom of their cycle. And South Africans are rated well below their North American counterparts. But there are good reasons for a discount - at least in Anglo's case. The group's corporate structure remains very complex. Gold may well miss out on any metals boom, and increased use of derivatives means price rises do not necessarily translate straight into higher profits anyway. Although its platinum strength is a plus, the diamond market is rigged and opaque. And, even if South Africa surmounts its political and economic problems, recovery in the rand would squeeze Anglo's mar-

Buying of the old Anglo shares in Johannesburg has been voracious recently: the shares are 75 per cent above their year-end level. That is not the most obvious background to a bargain buy.

Holocaust compensation talks 'heading for crisis'

Jewish groups warn of need to break deadlock on insurance issues

By Avi Machlis In Jerusalen and John Authers in New York

Jewish organisations yesterday warned that the international commission set up last year to resolve Holocaust survivors' insurance claims will face a crisis if it cannot reach compromises on several issues

in London next month. The commission is in deadlock after four months of talks. Little progress has been made on issues including the valuation of policies, the allowance to be made for inflation and the problem of dealing with claims against companies nationalised by east European communist governments after the war.

Elan Steinberg, executive director of the New York-based World Jewish Congress, said: "The meeting on May 6 is a critical moment. At that point we will be able to see whether this experiment will work or not.

"Flesh and blood claimants will have to know that there's an independent process by which their claims can be fairly determined."

the former US secretary of state who chairs the commission, hoped payments could start after the meeting. He attacked the campaign by poli-

ticians in California for sanctions including revoking European insurers' licences to trade in the state. "If we don't start paying some claims pretty soon, I would be pretty criti-cal," he said. "I would hope we can start the payment of claims shortly after the May meeting."

He singled out Tom Hayden, a Democratic state senator in Calif-ornia, for criticism, saying: "I am convert policies into a stable curornia, for criticism, saying. "I am more than slightly irritated by what I consider to be pure political posturing. It irritates me most because I don't know of a better way to get

these people paid." The Eagleburger commission

Chuck Quackenbush, California includes US and European insurance insurance commissioner, said he was commissioners, Jewish groups, the optimistic progress would be made. government of Israel and five Euro-But if the commission begins to fall pean insurers: Assicurazioni Generapart the companies will be left to all of Italy, Allianz of Germany, Ata the tender mercies of litigation and of France, and Winterthur and Zurlegislation in many states," he said. ich of Switzerland. Generali yester-However, Lawrence Eagleburger, day said it is committed to making progress towards a compromise Bobby Brown, commission dele-

gate and adviser to the Israeli prime minister on diaspora affairs, per Mr Eagleburger's determinat forge a compromise, but said the insurers had not budged after the months of talks.

He said a main sticking point had been deciding what method to use for valuing dormant policies.

Insurance groups say valuations should be based on a policy's origirency and apply a compound rate of interest. A dormant policy valued by insurance companies at hundreds of current dollars, for example, could be worth nearly \$100,000 according

Standard Chartered to take control of Indonesian bank

By Clay Harris in London and SK Zainuddin in Jakarta

Standard Chartered, the UK-based international bank, yesterday agreed to buy a controlling stake in Bank Bali, one of Indonesia's largest private sector banks.

Parid Harianto, deputy chairman of the Indonesian Bank Restructuring Agency (Ibra), described the Standard Chartered deal as a "landmark transaction". It is the first in which a foreign institution has taken control of an Indonesian bank. The deal clears the way for Bank

Bali to participate in a governmentled bank recapitalisation programme expected to lay the foundations for ecovery in Indonesia. But Bank Niaga, one of the eight

other banks that qualified for the rescue scheme last month, said it had failed to come up with the money needed to participate. Some others are also believed to have missed the midnight deadline. Standard Chartered will Initially its, but accounts for 30 to 40 per cent

buy a 20 per cent stake in Bank Bali of credit cards issued in the country. with the intention of moving to 100. This makes it by far the largest Indoper cent ownership in five years. It nesian issuer, with a market share will take full management control.

It will invest Rp480bn (\$56m) in Bank Bali to pay for its 20 per cent of the Rp2,400bn recapitalisation cost. It will be able to buy the rest by paying the government's share of the recapitalisation cost over five veers. The price, but not the deal itself, is subject to due diligence.

Glenn Yusuf, Ibra chairman, said the deal would show potential investors "there are people out there who have confidence in the steps taken by the government and Bank Indon-

Analysts said, however, that Bank Bali's strong position in consumer banking made it more attractive than other Indonesian banks more exposed to the corporate sector.

Bank Bali has 115 branches and 170 mini-branches across Indonesia. It has a 2.7 per cent share of deposcomparable to that of Citibank.

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05 Table 10

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Rana Talwar, Standard Chartered's group chief executive, said the deal represented the bank's "faith in the underlying strengths of the Indonesian market and our faith that Ibra's recapitalisation programme will be successful".

Standard Chartered already has five branches in Indonesia. In recent years, it has phased out local names for its international banking operations, but Bank Bali's identity is likely to survive for a while "If it's a really strong brand in Indonesia, we're in no hurry to change it." the bank said.

Standard Chartered beat GE Capital of the US in the final competition for Bank Bali. It is also believed to be the leading contender to buy Nakornthon Bank in Thailand. Bank Bali was advised by J.P.

Morgan, Standard Chartered by War-

burg Dillon Read.

Only 40% of Europe's car and light truck drivers enjoy air-conditioned comfort, compared with 97% in North America. It's a gap Bundy is moving fast to fill, just nine months after acquiring the US leader in air conditioning systems. A new Czech Republic facility now manufactures Bundy air conditioning products previously imported from North America. Bandy has just won its first European contract, worth an estimated £+ million, to bring the benefits of front and rear air conditioning to Europe's van drivers. Automotive air conditioning components from Kenmore Italiana, Milan, a recent £20 million acquisition, confirm Bundy's pole position as a driving force for cooler motorists throughout Europe. Bundy is one of TI Group's four specialised engineering businesses, the others being John Crane, Forsheds and Dowty. Each one is a technical and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide.



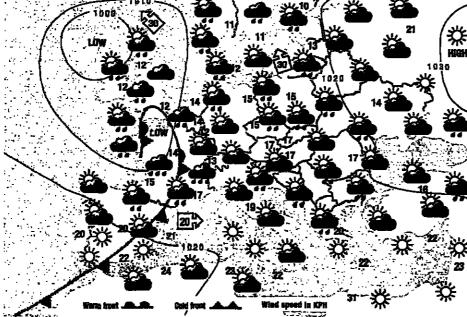


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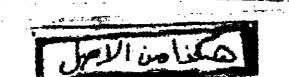
FT WEATHER GUIDE

Europe today Most of France will be cloudy with rain, but the south-east comer will have sunny spells. Northern Spain will have showers, but farther south it will be surrry. Showers will develop over the Low Countries and northern Germany, while southern Germany and the Alps will stay dry. Eastern Europe will aastem Mediterranean will be summy, but there will be cloud over showers over eastern Italy. but southern Norway and Finland

Five-day forecast tem Europe will be mainly dry with sunny spells on Saturday. Central, ea south-eastern Europe will have showers and sunny spells. showers, but the Iberian peninsu



will be dry. PA WEATHERCENTRE TODAY'S TEMPERATURES Marcha Majorea Martia Manche Manthe Methour Medico Milan Mostres Mostres Nasau POWER SE NOTHING WITHOUT CONTROL 03000



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FRIDAY APRIL 23 1999

GO PUBLIC

SEC Registered Public Company Merger or "Customized Registered Spinos!" for companie

BrokerLink/Pierce Mil www.BKL.com

INSIDE

mercénicom nisticom:

Russian lawyers fight graft

Modern Russia is fighting a tidal wave of corruption and crime. Many may be tempted to despair, but the Moscow Club of Lawyers, a "communal kitchen" for Russia's leading advocates, has decided to attack the attitudes that make corruption acceptable. Page 24

Strauss-Kahn fails to lift euro



Supportive comments rom Dominique Strauss-Kahn, France's inance minister (left), iled to save the euro rom another lifetime Ow as the market coninued to broad over the crisis in Kosovo. An overnight raily on the back of his suggestion that the currency was rearing the lower end

of its reasonable range, soon succumbed to heavy selling in the London session. Page 27

Japan catches merger wave

Japan has often found itself lagging global trends in industrial restructuring. But the news that British Telecommunications and AT&T are likely to take a joint 30 per cent stake in Japan Telecom has sent a clear signal that the wave of mergers and acquisitions sweeping the world has finally reached Japanese shores. Page 21

Change rumbles through Usinor Size counts at Fos-sur-Mer, Usinor's sprawling steel complex near Marseilles in southern France. The French company produced 16.4m tonnes of steel in 1998. But even giants need to adapt and Usinor's international expansion is

having knock-on effects for Fos. Page 28 **Hungary tests demand for IT stock** Synergon Information Systems will be the first Information technology company to be listed on the Hungarian stock exchange when its initial public offering is priced today. The IPO is seen as a test of investor demand for technology stocks from central Europe, where the sector is fragmented but developing fast. Page 26

Riva charts course to revival

Riva motorboats, particularly the sleek wooden Aquarama, retain a following among the wealthy and discerning in San Tropez and Monte Carlo. While the boat's reputation endures, the Italian company that builds them has, until recently, struggled to stay afloat, crippled by high costs and outdated production processes. Page 24

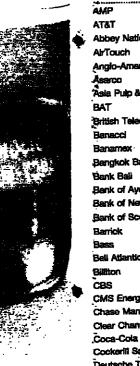
Trials mount for Bangladesh

Bangladeshi stock markets, which crashed in 1996 after a trading scandal, have lost about 10 per cent in three months. Many brokers on trial in connection with the 1996 collapse are accused of again engaging in syndicate trading ment to withdraw cases against them. Page 38

COMPANIES IN THIS ISSUE

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DuPont

Edison

GTE

Hitachi

Hyundai

Infineon

JC Decaus

JP Morgar

Abbey Nationa 23.34 Korean Air 20 Kruno Thai Bank Anglo-American 22 Limelloht 26 Lloyds TSB 26 Lucent Technologies 21 McDonald's 20 Millennium & Cooth's 20 Mirror Group 21 Misys Bengkok Bank 16 Mitsukoshi 21 MÖDÜNÜ Bank of Aydinya 20 Monsanto Bank of New York 34 Nokia 22 Normandy Mining 34 Nucor . . 26 Orascom Technologies 28 Outdoor Systems Inti 20 PepsiCo CMS Energy 20 Procter & Gamble 20 Palon Chase Manhattar 20 RJR Nabisco Clear Channel 20 Rejacternal Hotel 28 Relaton Purine Cockerlii Sambre 1.16 Reliance industries Deutsche Telekom 20 SKF Dow Chemical 26 Sandvik 22 Scottish Mortgage Duke Energy 4 Sears Rosbuck Endesa Chile 22 Siam City Cement 17 SmithKline Beechem 21 Standard Chartered 34 Synergon Information 21 Telecom Italia 23 Texas Pacific

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MARKET STATISTICS Annual reports dub Senchmark Govt bonds Bond prices and yields Commodities arices Dividends announced. Lit Euroband orices Stock markets at a glance Fixed interest indices

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High-tech stocks return to favour

By Louise Ketoe in San Francisco

High-technology stocks roared back into favour on Wall Street yesterday. After a brief sell-off, raising

questions about whether the primary drivers of the bull market were running out of steam, the tech sector recovery was powered by a strong rebound by International Business Machines. IBM's first-quarter results,

reported after the close of trading on Wednesday, were nearly 10 per cent above analysts' expectations. The computer group

reported earnings of \$1.47bn, or \$1.55 a share, for the quarter ended March 31, compared with \$1.08bn, or \$1.06 a share.

shrugs off

to post 12%

Internet stocks continued to

IBM results power sector's recovery on Wall Street

\$20.32bn, about \$1bn above forecasts.

Combined with strong results from Microsoft and Intel, the IBM figures offset investors' concerns over an earnings shortfall from Compaq Computer, the leading manufacturer of personal computers.

IBM shares shot up \$21 1, or 13 per cent, in early New York trading, reaching \$195% at mid session. Intel was up 4.5 per cent, or \$2%, at \$611. Microsoft gained 2.5 per cent, or \$24.

a year ago. IBM's first-quarter rebound after a sharp sell-off revenue rose 15 per cent to on Monday. Yahoo!, Amazon and Excite rose, while Lycos, which had gained nearly 30

per cent on Wednesday, eased on profit-taking. The message from IBM and Intel was that electronic commerce was not confined to the consumer-oriented activity that has grabbed so much attention over the past year.

Results from both companies suggested that business to business e-commerce may be an even bigger trend. IBM expects to sell \$10bn-

\$15bn worth of goods and services via the internet this year. Similarly, Intel anticipates a

also \$10bn-\$15bn, to be sold via the internet in 1999. Craig Barrett, Intel chief executive, said the latest

forecasts for the growth of e-commerce, which point toward total revenues of about \$800bn by 2002, probably stimate the trend. With companies such as Hewlett-Packard, the second largest US computer group, shifting procurement of every-

thing from office paper products to semiconductor components to the internet, the volume of e-business is grow-

ing rapidly.

the internet continues to grow quickly. Sean Maloney, senior vice president of sales and marketing at intel, said Europe was the biggest opportunity for internet business, where there had been a surge in internet investments. lronically, the growth of

e-commerce also explains, to some extent, the decline in Compaq's earnings. In contrast to its biggest competitors in the PC market, Compaq has been slow to adapt to selling direct to users via the internet. Direct sales had overtaken traditional retail and reseller distribution channels in the US PC market, said Mr Maloney.

McDonald's Ericsson, Nokia results mixed

Differing fortunes Diverging lines global crises reflect sales of mobile handsets

sales growth of 25-35 per cent

Nokia shares rose £6.90 to

€77.15 in Helsinki. In Stock-

holm. Ericsson shares fell

The chief difference in the

two companies' performances

was in mobile handsets, where

leap in operating profits to

and low-cost Asian producers

SKr4 to SKr207.50.

profits rise By Nicholas George in Stockholm By Andrew Edgecliffe-Johnson Ericsson of Sweden and

in New York Finland's Nokia yesterday reported contrasting fortunes McDonald's, the world's in their battle for supremacy largest burger restaurant with Motorola in the global chain, shrugged off the worst mobile telephone market. of the economic crises in Bra-Nokia reported a near douzil. Russia and Asia to report a bling of pre-tax profits in the first quarter to €758m (\$811m), 12 per cent increase in net

profits for the first quarter of up from €387m, and predicted the year. Jak Greenberg, chief executhis year. Ericsson, however, tive, said: "One of the things posted a profits plunge of more we find gratifying is that comthan 50 per cent, to SKrl.3bn pared with some other global (\$155.3m) from SKr2.64bn. It consumer brands we are doing extended a previous profits better than expected [in emergwarning to cover the whole of ing markets]."

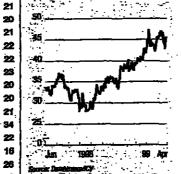
He attributed this to McDonald's relations with local franchisees and its habit of buying raw materials locally, saying: "We are highly decentralised and our local supply infrastructure gives us a lot of protection."

Customer visits to McDonald's restaurants in Bra- | €616m in the first quarter. raised prices by less than the rate at which the local currency had devalued, he said. The impact on profit margins was shown in an 18 per cent decrease in reported Latin American profits, compared with a 2 per cent improvement at constant rates of exchange.

Mr Greenberg said turbulent economic conditions had not changed McDonald's plans to expand in emerging markets. It opened 199 restaurants in Brazil last year, bringing the total to 681. By comparison expansion in the US slowed with just 49 restaurants being added to the 12,500-strong domestic chain.

Total group revenues increased 8 per cent in the period, and net income advanced from \$362m to \$405m. or from 26 cents per share to 29 cents per share. Mr Greenberg said nearly half of the restaurants in the US and Canada had been converted to the Made For You

McDenaki's Share poce (S)

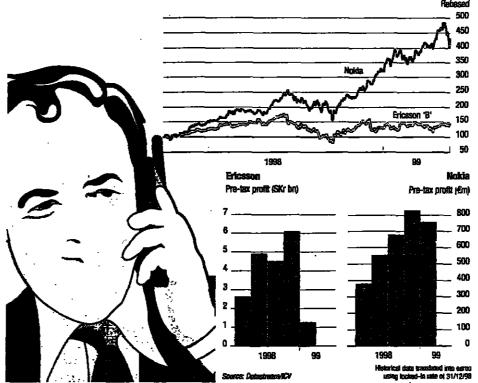


each burger is assembled to order. The system cut each restaurant's operating costs by about 1 per cent by reducing The system would be limited to the US and Canada because: There is a trend in North America where people want things customised and I don't think that trend is the same

He gave no details of same store sales growth, but analysts said this had not been as strong as the 10 per cent increase reported by Wendy's for the first quarter.

Operating income increased by 14 per cent in the US and 9 per cent internationally. Excluding Brazil and Russia, international profits would have been up 14 per cent. Mr Greenberg said

McDonald's would continue to look for "experimental" acquisitions such as its purchase of Aroma, a small UK chain of said the country, which has



Nokia posted a 276 per cent lysts warned that handsets are unfair. Unlike its Finnish would become undermine mar- rival, handsets represent only gins as the market fragmented a fraction of its sales compared with mobile and fixed infrastructure equipment.

cornered the market. They predicted the real money would The Swedish group is also pinning its hopes on telephone be made in infrastructure operators buying its systems But Motorola, Nokia and to upgrade networks to handle Ericsson have remained ahead rising data traffic via the interof their competitors in handnet. But the company's record sets. Nokia in particular has of small acquisitions of interbeen able to continue to serve net equipment and service proall segments, especially the top viders has been criticised as end of the market, where martoo little, too late.

Erricsson also continues to be

Ericsson has argued that distracted by the overhaul compared with €2.50bn last line business, suffering from ness in emerging markets.

reaping the benefits of new products, while Ericsson is only just beginning to roll out cent. its new range of handsets.

"Mobile handsets are is going badly wrong," said Angela Dean, analyst with Merrill Lynch. "Basically, they

have an inferior product." In the first quarter, Nokia

needed in its traditional fixed- time. Its mobile phones divi sion saw sales rise 92 per cent. price competition and weak- At Ericsson, group sales rose SKr41.57bn from

Meanwhile, Nokia is still SKr38.36bn. Its consumer products division, mainly mobile handsets, saw sales fall 12 per Nokia's operating margins

rose to 19.8 per cent from nightmare for Ericsson and it 15.6 per cent; Ericsson's margins fell to 4.3 per cent from 7.5 per cent.

Philips earnings, Page 18 Lucent earnings, Page 20 group sales grew to €3.87bn. Turbulant telecoms, Page 25

US options upheaval as Amex pulls out of merger

Edward Luce in London

The American Stock Exchange with the Philadelphia Stock Exchange in the latest upheaval to hit the US options industry.

The Philadelphia exchange, the fourth largest options exchange in the US, was seen as a key addition to the Amex's ability to compete in an increasingly technology based industry.

The failed merger comes shortly after the Chicago Board Opuons Exchange, the largest options market in the US, cancelled its proposed tie-up with the Pacific Stock Exchange, the smallest in the

The US options industry has been in a state of flux for several months owing to the ing technology and to a num ber of legal inquiries into possible collusion between

exchanges.
About 60 per cent of US equity options are "grandfathered", which means they are only listed on one exchange.

This has led to threats of class action against exchanges and criticisms about the wide spreads between bid and offer prices on the floor - an indication of poor liquidity.

The Chicago Exchange, which is upgrading its electronic capabilities, called off its merger with Pacific Exchange after the US Justice Department requested an unusually large number of details about the tie-up.

However, insiders said it needed to divert capital into its new electronic facilities to compete with an all-electronic exchange called the International Securities Exchange next year.

The ISE plans to compete directly with the established

The planned merger between Amex and Philadelphia began to unravel earlier in the month when the board of the American Stock Exchange sent a letter to the Philadelphia Exchange expressing concerns that the tie-up, first announced nine months ago, was no lon-

Amex was recently acquired by the Nasdaq stock market.

Strong demand greets Brazil's \$2bn bond offer

Brazil's financial rehabilitation took another significant turn yesterday when its first bond offering in more than a year drew a strong response from

was heavily oversubscribed, a measure of the turnround in investor sentiment towards Latin America's biggest economy since the Real's devaluation three months ago. Yesterday's offering, at the

low end of expectations in terms of volume, was priced to yield 675 basis points over US treasury bonds. This spread over treasuries was at the tight end of market expectations and described by one banker as "very satisfactory". It marks a big rally since mid-January, when the spread on 30-year Brazilian debt had

Brazilian devaluation. Bankers said the bond attracted bids totalling \$6.1bn. The demand from European investors was particularly accounts bidding for a share of the issue. Bankers described this is as a phenomenal

widened to more than 1.000

basis points in the wake of the

The issue has provoked huge kets because it was seen as a in March, says J.P. Morgan. barometer of sentiment towards emerging markets.

terday Mahathir Mohamad, Malaysia's prime minister, J. P. Morgan in New York. spurned assistance from inter- Bonds, Page 26

national multilateral lending agencies following the Asian crisis, might launch a \$2bn bond to underline its rehabili tation.

"The whole point of the Bra zilian bond is to get Brazil back into the market and, The five-year \$2bn offering equally important, to pave the be able to refinance their outstanding bonds," said an official at Salomon Smith Barney, joint lead managers with Morgan Stanley Dean Witter.

BNDES, Brazil's main develcoment bank, took that lead when it emerged that the bank would be launching an international bond whose main feature would be a corporate debt exchange programme. Goldman Sachs is expected

to lead manage the BNDES bond, which will be launched next week. BNDES hopes to persuade foreign investors to swap their holdings of Brazilian corporate debt for new BNDES.

Brazil's standing in the eyes of foreign investors has risen following the appointment of a One-year domestic interest rates have come down, the Real has stabilised and fixed from an outflow of \$300m in interest in international mar. February to an inflow of \$1bn

"No doubt, the appointment of a new central bank presi This week Chile launched its dent in March [Arminio Fraga] first international bond in has re-energised the situamore than a decade, and yes- tion," said Jose Luis-Daza, an emerging market analyst with

Which professional services firm gives Nikon the big picture?

the answer is Tohnalsu

DEUTSCHE TELEKOM AND TELECOM ITALIA: THE GROUPS MAY BE KEEN TO JOIN FORCES BUT SUCCESS DEPENDS ON APPROVAL OF SHAREHOLDERS AND THE EUROPEAN COMMISSION

Merger hopes focus on Italian government

operations.

Mike Smith in Luxembourg

Mergers often face hurdles, but the obstacles ahead of Deutsche Telekom and Telecom Italia look more daunting than most.

uncertainty over whether it will get backing from the

of how the European Commission regulators will view European Competition Commissioner, has already pre-

there are the shareholders. Telekom in London re- Italian Treasury that it irritation" in Rome that the block the merger. "If you see

Some Italian officials made clear yesterday that the goverament would not resort to must get the "necessary" ing policy of non-involve- ting out its determination other companies might be its golden share in Telecom authorisation" from the Ital-Italia to block the deal. Others seemed less sure, pointing to divisions in the Italian establishment over how to respond to the agreed Italy's prime minister, and merger. The golden share, Carlo Azeglio Ciampi, trea-There is also the question agreed at the time of Tele- sury minister, is that the com Italia's privatisation at German finance ministry the end of 1997, means the failed to make a committhe deal. Karel van Miert, government may veto any development involving the

The statement agreed by The German finance min-Telecom Italia and Deutsche lstry said in a letter to the

clear that a principal condi-rights in Deutsche Telekom tion of the merger is that it but would puruse its existian government. Last night this was far from certain. The main point at issue for

both Massimo D'Alema. ment this week to sell its remaining 72 per cent stake in Deutsche Telekom.

150 page prospectus for the

statutory period of five

working days. Olivetti is offering £11.50 a share in

cash, bonds and equity for

Italia common voting stock

compared with €12 in the

Telekom share swap plan.

Olivetti had to secure

night to meet the deadline

February its intention to bid

for the privatised Italian

set by Consob when Olivetti

first announced at the end of

Consob approval by last

Telecom Italia/Deutsche

all outstanding Telecom

on that," said a leading Treasury official.

ment in the company's

concerned that the deal

would amount to a German

renationalisation of a group

that was privatised two

very hard for Italian public

need to get further progress

years ago. That would be

The Italian Treasury is

affirms this point, making would not waive its voting German finance ministry the market as a global marnot to waive its voting rights Tess important. Overall we in Deutsche Telekom, The implication was that the Germans have put all the pressure on the Italians to be the ones who make or break

> On the regulatory question, there was one positive opinion to accept and we sign yesterday. Martin Bangeman, European Union commissioner over-seeing telecommunications, indi-Another Treasury official cated that he did not believe

> > Achieving critical scale

Martet can (Cha)

SBC/Amerilach

HC! WorldCon

Bell Atlantic/GTE

the merger.

cannot say that such a company [the result of a Deutsche Telekom-Telecom Italia merger] is quite impossible," he said at a meeting of EU telecoms ministers.

However, he said there Telecom was a role for individual conditions, echoing the widespread belief that a commission inquiry would result in requirements to shed subsidiaries or withdraw from

Shareholders appeared on Wednesday to have leaked the letter setting out its determination of the commanies might be clear detail

By Vincent Boland

Italia's shareholders, who have the best seats in the house as the grand opera surrounding their company unfolds. appear sceptical about its

Telecom Italia's shares fell 0.7 per cent yesterday to €9.84. while Deutsche Telekom, which has fallen sharply since the proposed merger with its Italian coun-terpart was first unveiled, tumbled another 2.1 per cent to €35,30.

The only beneficiary was Olivetti, whose hostile bid led to this week's transalpine agreement, which gained 2.5 per cent to €3.07. The price falls have pushed the value of the proposed all-paper merger down to €11.77 for holders of Telecom Italia common shares. That is within a whisker of Olivetti's cash/debt/paper offer – approved by Italian regulators yesterday and expected to be formally launched late next week - of

€11.50, and left shareholders with plenty to think about. Franco Bernabe and Ron Sommer, respectively chief executives of Telecom Italia and Deutsche Telekom. referred several times to the importance of enhancing shareholder value. They said the merger would lead to synergies of over €1bn (\$1.06bn) by 2003 and capital expenditure savings of more

than €1bn over five years. But they ducked issues of job cuts and the potential for rationalisation, insisting the merger would be creative than destructive. That lack of detail, and doubts about whether the merger would be acceptable from the regulatory and political points of view, left many questions unanswered.

"There are considerable doubts about whether the merger will go ahead and to

in cost-cutting," said Dino Fuschillo, head of European equities at SG Asset Management, a Telecom Italia shareholder.

Graham Wood, head of UK and European investment at Standard Life Investments, said: "There are a number of regulatory and cost issues that have been skated over. Those views were echoed by other shareholders, with many saying they believed there was more value to be gained from keeping Telecom Italia and Deutsche Telekom as separate companies pursuing separate restructuring and acquisi-

tion policies.
"I don't dispute that we need to convince the market" of the benefits of a merger of the two companies, said a banker advising on the merger.

However, as many Tele com Italia shareholders admitted, they had spurned the chance to back a big shake-up of Telecom Italia presented by Mr Bernabe. They failed to turn out at an extraordinary general meeting two weeks ago to support it, leading a clearly shocked Telecom Italia to turn to its German white

knight. Mr Bernabe will rely or those same shareholders to approve the merger. How he must envy Mr Sommer, for whom securing shareholder support is much simpler. The Federal Republic and the KfW development bank jointly own 72 per cent of Deutsche Telekom and are almost certain to approve a proposal that has the backing of the company's board.

Deutsche Telekom and Telecom Italia are to begin roadshows next week to see big shareholders and convince doubters. Olivetti's prospectus for its rival offer will also be available next week, giving shareholders concrete details of its plans what extent they will engage for Telecom Italia.

A connection promising some large numbers By Alan Cane

They may describe it as a merger of equals for political reasons, but Deutsche Tele-

kom is acquiring Telecom

Yesterday Franco Bernahe. Telecom Italia chief executive, and Ron Sommer, his counterpart at Deutsche Telekom, worked hard to justify an alliance which had seemed to have little industrial logic: "What is in it for Deutche Telekom?" one puzzied telecoms analyst asked.

Mr Bernabe argued that the new group would have unrivalled scale and scope, with a presence in 26 countries over three continents capable of reaching over one billion potential subscribers. Mr Sommer emphasised

the need for an innovator in European telecoms capable of taking on the big US operators; "We have missed out on Silicon Valley in Europe. We do not want to miss out on Telecom Valley," he said. But another analyst said: "The vision is grand, but the reality seems a little thin in terms of real synergies."

Mr Sommer and Mr Bernabe said they were expecting synergies of €600m (\$636m) by 2000, growing to over €1bn by 2003, split equally between revenues also anticipate capital expenditure savings of over €1bn over five years. Analysis sidestep regulations which

Olivetti set for hostile bid

Olivetti's formal €60.4bn (\$64.1bn) - but hostile - bid for Telecom Italia was cleared last night after Consob. the Italian stock market regulator, approved the bid prospectus, writes Paul Betts in Milan.

Approval of Olivetti's bid pectus by Consob has lifted the last hurdle for Telecom Italia's smaller predator to place its offer in The offer period is

expected to start formally on April 30 after the market has had a chance to digest the

merger to be realised.

pointed out however that with the exception of the huge purchasing potential such a group would have and the undoubted success of mobile telephony throughout Europe - the proposed sources of these synergies (global branding and market presence, accelerated development and provision of next generation services and efficiency gains) hardly required the world's largest The deal, which will proto show the unified front. Mr Bernabe even quipped: "We duce Europe's largest tele-

communications operator make a duet. with a market capitalisation of €172.8bn, has been structhe benefits to Telecom tured in such a way as to Italia seem clear. The all-

restrict the German group's ability to issue new shares. A new German public company will be formed to absorb the assets of both partners. As yet unnamed, it will have neither "Deutsche por "Italia" in its title. It will be led jointly by Mr Bernabe and Mr Sommer - a fact that has already raised questions over the two men's ability to work easily with each other. But at yesterday's news conference, both were at pains

It is easy to see why Mr Bernabe may feel at ease: THE PROPERTY OF THE PROPERTY O

A big call; projected telecoms rankings



Strength in number 1996 Det year end والحا Telekom 59.7 35.7 EBITDA (Ebn) 11.5 17.A 29.2 2.2 Net income (Ebr 4.2 Market value (Ebn) **631**0 99.0 162.0 Met debt (Cho) 23.5 179 Employees (1000) 125 304 160 72 Equity mobile subscribers (at) 23.2 19.1 ini) sediratius temelul 84 2.7 Minutes of outgoing traffic (m) 2,362 5.333

paper terms of the merger argue, however, that both ers and 10 appointed by staff give its shareholders a might tare better in interna and unions in the group. slightly better deal than Olivetti's hostile offer which comprises cash, stock and bonds. In Deutsche Telekom. moreover, it has a credible international ally to help it

tional services with a US or The new company will

have headquarters in Bonn and Rome. It will be governed by a 20-member supercompete in Europe's rapidly visory board of 10 directors liberalising markets. Critics appointed by the shareholdappointed by the sharehold-

If all required approvals and consents are acquired, the two companies expect to complete the deal by the fourth quarter of this year.

Unless that is, other obstacles get in the way

NEWS DIGEST

Continental Airlines, Inc.

61% Convertible Subordinated Notes due 2006 CUSTONIA ULTRISANA 200795AQA and 200795ASA Granua Codes 944990, 644967

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Société Européenne des Satellites S.A. ("SES") L-6875 Château de Betzdorf Luxembourg Trade Register : B22589

1998 DIVIDEND

In respect of the 1998 fiscal year, the Annual General Meeting of shareholders of 15 April 1999 ("AGM") have approved a gross dividend per A-share of :

LUF 91.00

This dividend will be payable as from 30 April 1999. After deduction of Luxembourg withholding tax, the net dividend payable will be LUF 68.25.

The AGM has also approved a gross dividend per E-share of LUF 36.40.

Holders of Fiduciary Depositary Receipts (FDRs), each in respect of one A-share of SES, are, subject to the terms of the Fiduciary Deposit Agreement dated 5 July 1998, entitled to receive this dividend. Payment of the dividend will be effected, net of applicable withholding tax, by the Fiduciary to the relevant clearing systems (currently Cedelbank and Euroclear). Cedelbank and Euroclear will then credit each Holder's account according to their respective operating rules and procedures.

Betzdorf, 23 April 1999

Philips eyes US standards

By Gordon Cramb in Amsterdam Philips yesterday produced a quarterly earnings state-ment which for the first time in years was free of extraordinary items, as the Dutch electronics group moved

towards US accounting stan-Jan Hommen, chief financial officer, said this step in part reflected its large base of US shareholders and the use of generally accepted US accounting principles (Gaap) as a benchmark in the inter-national capital markets. agreement which runs to nents division. The switch to But the shift was also intended to facilitate the

admission of Philips shares

and Barbara Smit in Amsterdam

Gucci and LVMH, the

until Tuesday for a Dutch

court to decide whether to

impose temporary sanctions in a critical legal case that

could determine the course

On Tuesday, the court will

also confirm the date when

LVMH's call for a formal

investigation of the Gucci board's handling of a recent

retail group.

By George Graham

France's stock market

regulators warned yesterday

that they would probably

Société Générale and Paribas

In an announcement

intended to calm market

table for the double bids,

to end on the same day.

and Clay Harris

it will deliver a verdict on

of their \$8.7bn bid battle.

warring luxury goods challenging the legality of groups, will have to wait an earlier issue of 20m

\$2.9bp issue of a 40 per cent dam Court of Appeal that, if

stake to Pinault-Printemps- it wins, the French group

Redoute (PPR), the French will proceed with its \$85-a-

to world equity indices.

The chances if we use US Gaap increase," said Mr ings from continuing Philips is seeking to

through a consumer adver- same three months of 1998, tising campaign this year although the bottom line a Volume growth slowed to February for VLSI Technology, a maker of specialist

hostile, VLSI this month allowed Philips to examine May 9. Mr Hommen said yesterday that the inspection had been carried out and the rest "depends on VLSI". He announced first-quarter and an end to the practice of

by the PPR issue, is also

shares to Gucci's employees.

due to be ruled on include

whether to freeze the voting

rights on the employees'

shares and if an interim

to be continued.

BNP warned over timing

against BNP's offers.

bid for Paribas should end

SG employees went on

require Banque Nationale de judgment, which would be merger

Paris's twin offers for no earlier than June. But it

which have disrupted an ear-lier agreed merger between marched in front of BNP's

SG and Paribes, the Consell headquarters to protest des Marchés Financiers said against the bid. A study by

the closing date for the the French hanks associa-

eight days after the Paris warned that a "brutal"

speculation over the time- on the same day.

The temporary sanctions

challenging the legality of Ford, creative director, remain.

restriction on PPR's right to has been to take a minority

appoint nominee directors is stake, battle its opponents

cial chamber of the Amster- LVMH to put up or shut up."

court had ruled on a suit merger between two large

brought by the two banks retail banks could result in

The council warned that it though employment in the could not fix the timetable banks would be likely to fall

definitively until the court's by 5 per cent even without a

reminded the markets of its increasingly irritated by the

general principle that both attempts on both sides to

of BNP's bids as well as SG's use the bid timetable and

share offer valuing Gucci €72.45 in Amsterdam.

be continued, Josephus Jitta, representing the prize, "he said. "Basi-

€469m (\$502m). He said earn- across the year.

That figure included an After declaring that offer sale of its car radios business, while the latest quarter benefited more modestly nents division. The switch to US Gaap produced a €54m in-house software spending

Gucci's president, and Tom

Mr De Sole has vowed to

quit if LVMH wins control.

Mr Ford has not yet voiced

Peter Wakkie, Gucci's law-

yer, said: "LVMH's strategy

to €245 in Paris yesterday,

while Gucci's fell by €1.30 to

an 18 per cent cut in jobs,

Regulators have become

other procedural issues as

weapons in the takeover

The Council reminds the

parties they must accept

with fairness the principle of free competition between

of the market," it said.

his intentions.

ing more important, and we net profits for Philips which spreading annual bills want Philips to be included. were better than expected at such as for advertising -

Quarterly sales at €6.84bn operations were £325m. were 3 per cent down, but This was marginally ahead adjusted for disposals and expand its US presence of the adjusted 6321m for the exchange rate effects they showed a 2 per cent rise. and a \$777m bid launched in year ago was higher at : 10 per cent from 19 per cent a year earlier.

In its core consum extraordinary gain on the ucts business, Philips achieved operating profits of 273m. In January-March 1998 the division showed a €43m The improvement resulted

mainly from ending its positive effect, as a result of mobile phones venture last a differing treatment on its year with Lucent of the US. Shares in Philips rose 4.5

Wait for Gucci bid ruling Gecina and Sefimeg LVMH, which paid \$1.4bn (including its \$3bn-plus cash) for 34.4 per cent of Gucci at \$8.7bn regardless of now diluted to 19.6 per cent whether Domenico De Sole,

to merge

Two French property ing LVMH, told the commer- cally, it's now time for

> Under the merger, which was approved by the boards of the two companies on Wednesday, Selimeg share holders would receive eight Gecina shares for 13 of Sefimeg. Savings are estimated

Gecina is owned 33.9 per cent by the ACF insurance company and 25 per cent by Azur, another insurer, with 41.1 per cent floated. Sefimeg is more than 60 per cent owned by Artémis, the personal holding company of François Pinault, the Franch businessman battling for control of Gucci, the Italian fashion house.

By David Owen in Paris

companies, Gecina and Seffmeg, yesterday announced their intention to merge to create the biggest quoted French property group and the 10th biggest in Europe.

The merger would produce an entity with 1.8m sq m of rental space, located largely in the Paris region, and FFr1.5bn (£228m, \$242m) of rental income. About onethird of these revenues will come from office space and two-thirds from residential The value of the property in the combined group is put at FF122,6bn.

at FFr25m.

After the merger, AGF will bids, while respecting the hold 24.7 per cent of the capioffers would be delayed until tion published yesterday transparency and integrity tal, Azur 18.2 per cent and Artémis 5.5 per cent

BANKING

Bank Austria sees 28% drop in income

Bank Austria, the country's biggest bank, yesterday reported a 28 per cent drop in 1998 net income to Sch3.7bn (@268m, \$290m) with profits from the sale of stakes in various Austrian companies cushioning the impact of Sch6.2bn of extra provisions on its Russian and south-east Asian business.

After adjusting for the effects of a Sch3bn restructuring charge in 1997, net income fell over 50 per cent in 1998 Although operating profits rose 2 per cent, to Sch13,6bn, a near doubling in provisions, to Sch11.2bn, would probably have led to a 1998 loss had it not been for the profits on the sale of stakes in companies such as Steyr Daimler Puch and CA-Versicherung.

Bank Austria, which is one of the biggest lenders to eastern Europe, had already released details of its Sch5hn Russian provisions but had not disclosed the impact on its net income which was at the lower end of analysts' expectations. Gerhard Randa, the chief executive, said he was "totally unhappy" about the Russian provisions, but added: "Russia is behind us now. It's history."

Bank Austria's over-exposure to Russia has dented its ambition to carve out a niche as a leading regional bank in Central and eastern Europe, However, its supervisory board moved to squash speculation over Mr Randa's future by renewing his contract for a further five years. Mr Randa stressed yesterday that the group would achieve its target of earning Sch80 a share by 2,001.

William Hall, Vienna

SPAIN

BBV sees jump in profits

Banco Bilbao Vizcaya, Spain's second largest bank, lifted its attributable group profits year-on-year by 25.1 per cent to Pta38.9bn (£231m, \$244m) at the first-quarter stage despite lowered income from its Latin American units. Luis Bastida, chief financial officer, said BBV would pursue a policy of containment in Latin America, and would focus on raising liquidity levels, improving credit quality, and tightening management supervision.

BBV's investment burden in Latin America was eased by its buoyant balance sheet in Spain and by increased margins in its core Spanish banking business. Domestic eamings, higher than expected, were fuelled by strong growth in consumer credit, in loans to small and medium companies and in pension and mutual funds.

The bank expects its 1999 income to be in line with its first-quarter results. This would imply a repetition of its performance last year when it also lifted its net attributable group profit by 25.1 per cent. The group's net interest income in Spain was up by 4.1 per cent to Pta97bn and its operating profits increased by 18.6 per cent year-on-year to Pts92.2bn. Tom Burns, Madrid

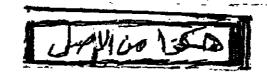
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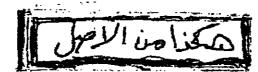
SWITZERLAND

UBS praise for WDR

1

UBS, the Swiss bank, yesterday gave Warburg Dillon Read, its investment banking division, credit for a "substantial contribution" to a first-quarter net profit of SF1.62bn (\$1.08bn) after tax and minorities. It said the result, which would be fleshed out with full quarterly figures on May 27, was 21 per cent ahead of the same period in 1998. Clay Harris





archolders • cry lack of ear detail



Platinum from the Bushveld complex in South Africa, produced by geological change over 2 billion years ago.

By comparison, we're changing rather rapidly.

Anglo American is changing. And by the timescale of the natural resources industry, we're changing fast.

During the past 18 months we've developed proposals to create a new company with a new structure and Board, new London headquarters and a primary listing on the London Stock Exchange.

This was the outcome of a far-reaching strategic review which has simplified our structure into focussed divisions to enable a more rigorous management of the Group's assets.

So far we've carried out more than 30 major transactions and the restructuring continues.

These moves show that we're not simply changing our name and address. We're creating a new international mining and natural resources group with a single-minded objective: to enhance shareholder value through a combination of real earnings and asset value growth.

Our strategic review is ongoing. The forces of nature may take their time, but we're in slightly more of a hurry to get results.

Anglo American plc, 30 Ely Place, London EC1N 6QP.

Approved for the purposes of section 57 of the Financial Services Act 1986 by Cazenova & Co and Warburg Dillon Read a division of UBS AG, ("Warburg Dillon Read") which is regulated in the United Kingdom by The Securities and Futures Authority Limited.

Warburg Dillon Read is acting as financial adviser to Anglo American pic and Anglo American Corporation of South Africa Ltd.



UTILITIES

Vivendi receives five offers for advertising arm

Vivendi, the French utilities group, is believed to have received five offers for its outdoor advertising group, which is expected to fetch about FFr5bn (€762m, \$823m). Vivendi is expected to announce a buyer on Monday. One person close to the bidding said JC Decaux of France and Outdoor Systems International of the US were favourites to win the business. It is understood that bids were also made yesterday afternoon by CBS, the US network which owns TDI, Clear Channel, the US radio and advertising company, and Texas Pacific, the US venture capital group.

The division, Havas Outdoor Advertising, is the largest billboard advertising company in Europe and the third largest in the autdoor segment, which includes bus shelter and transit advertising.

One source close to the negotiations said several potential buyers had been concerned during due diligence by whether Havas's computer systems were "Y2K compliant", or ready to handle dates in the next millennium.

Andrew Edgecliffe-Johnson, New York

INVESTMENT BANKING

JP Morgan outsources to BoNY

J.P. Morgan, the US investment bank, has outsourced all of its securities portfolio accounting to Bank of New York in the largest ever deal of its kind in the global custody business. BoNY is understood to have beaten competition for Morgan's \$321bn portfolio from Chase Manhattan.

The bank had bought Morgan's own global custody business in 1995, which helped to propel it up into the top division of providers of securities processing and investor services. The acquisition last month of Royal Bank of Scotland's global custody businesses pushed it into the top slot, ahead of Chase, with more than \$5,200bn of assets under custody.

It is understood that Chase would have had to build new capacity to handle a portfolio as large as Morgan's, which would have strained its ability to integrate the custody operations of Morgan Stanley, which it has recently George Graham, Banking Editor

CONSUMER PRODUCTS

P&G warns of flat volumes

Procter & Gamble demonstrated the international pressures on consumer products companies yesterday, saying that unit volumes were flat in the third quarter of this year. However, price increases and promotions of premium priced products allowed it to report a 4 per cent increase in sales, and a 10 per cent rise in earnings per share to 72 cents. Net earnings were 8 per cent higher for both the varter and for the first nine months of the fiscal year, at \$1.04bn and \$3.35bn respectively.

North American volumes were up 5 per cent, but there was a 5 per cent decline in the Europe, Middle East and Africa region because of the currency devaluation in Russia last year. In Asia, unit volumes tell 6 per cent but sales rose 8 per cent thanks to better pricing and more favourable exchange rates. Andrew Edgecliffe-Johnson

BANKING

Banacci emerges from crisis

Banacci, owner of Mexico's largest bank Banamex, said despite creating a "financial war chest" of \$100m in general reserves. Banacci's 1.99bn pesos (\$213m) of net profit was the second consecutive quarter of strong earnings, and officials said it underlined its recovery from Mexico's banking crisis while smaller institutions were still strug-

gling.

Net interest income at Banamex, its main subsidiary,

Interest margins we grew 68 per cent to 6.56bn pesos. Interest margins were down compared with the previous quarter, however. Henry Tricks, Mexico City

RETAILING

Credit arm lifts Sears Roebuck

Sears Roebuck, one of the biggest retailers in the US, yesterday beat analysts' forecasts with net profits of \$146m in the first quarter, up from \$133m. Earnings per share rose from 34 to 38 cents, although if non-comparable items were excluded, there was an underlying increase of 36 per cent. Sales were \$9.04bn, down from \$9,23bn, but this was largely due to the disposal of the Homelife and Westem Auto businesses. Comparable stores sales rose by 1.9 per cent. year-on-year.

The earnings improvement was largely attributed to further improvement in Sears' recently problematic credit business, and easily exceeded analysts' expectations, which centred on 34 cents. Sears shares rose \$ to \$44 2. Nikki Tait, Chicago

FOOD AND TOBACCO

Rival promotions hit Nabisco

RJR Nabisco, the US tobacco and food group, confirmed yesterday that its domestic tobacco sales fell by 14 per cent in the first quarter, against a decline of about 10 per cent across the industry. Steve Goldstone, chief executive, blamed aggressive promotions by its competition and price increases brought in by tobacco manufacturers to cover the costs of their \$206bn legal settlement with US

He added that RJ Reynolds, the US tobacco business, "is standing its ground", although RJR's share of the US market declined by almost one point to 24.6 per cent. Net earnings were 22 cents per share, up from a 10 cent loss in 1998, when the figures were affected by exceptional liti-

Excluding \$15m of restructuring charges in 1999 and the \$312m tobacco settlement costs in 1998, net income fell 54 per cent to \$83m, or 24 cents per share.

Nabisco, the Oreo cookies and Ritz crackers group, saw an 8 per cent decline in operating profits, but analysts welcomed news that increased marketing had helped the US biscuit business show a return to sales growth. Andrew Edgecliffe-Johnson

CHEMICALS

Dow beats estimates

Dow Chemical, the US-based chemicals company, yesterday reported a fall in net income from \$421m to \$329m, but beat analysts' earnings per share estimates by 16 cents. Its shares rose \$1 to \$114%.
The company reported first-quarter sales of \$4,41bn,

down from \$4.83bn year ago. Earnings per share fell from \$1,17 to \$1,47. Dow said an improved portfolio, lower structural costs and increased volume partially offset price declines. Pedro Reinhard, chief financial officer, said Dow was on track to achieve a "positive economic profit at the trough of the chamical cucle" Trace Comings New York SOFT DRINKS INTRODUCTION OF NEW PRODUCTS HAS ATTRACTED MORE CONSUMERS

PepsiCo sales advance in North America

PepsiCo defied the beating its rival, Coca-Cola, closures at Frito-Lay, the which two days ago recorded one of its smallest gains of outcome was laline with just 1.5 per cent.

Analysts said PepsiCo's attracting new consumers in \$3bn-worth over the several years.

an industry that has next three years. seen demand slump globally. North American volume a net charge of \$40m, or 3 less. sales in the first quarter, cents, related to plant

Wall Street expectations.

While PepsiCo derives

salty foods division. The profits overseas, compared The company also in worldwide unit case sales. efforts to introduce new announced it would resume. That compared with a 1 per cola products and revamp its its share buy back plan cent global decline for country's financial crisis. marketing campaigns were and would repurchase about Coca Cola, its first drop in

only about 12 per cent of its Quarterly revenues there generally rose 7 per cent in North expectations." with Coca-Cola's 75 per cent. America and surged 11 per it managed a 2 per cent gain cent abroad, excluding Frito-Lay's Brazil where the business was severely affected by the

> "There's a large margin improvement at Frito-Lay

Analysts said that unlike and good volume growth in transformation was bearing The global economic Coca-Cola, which is still the 4-5 per cent range in fruit. Net income fell from turmoil that has cut into primarily based on the sale North America," said turbulence in soft drinks £377m, or 24 cents a share, to volumes and earnings at of one brand, PepsiCo is Caroline Levy, beverage with a 4.5 per cent rise in \$373m. or 25 cents. excluding Coca-Cola has hurt PepsiCo being helped on all fronts, analyst at Schroders. We're spin-off of the bottling unit including the highly thrilled by the numbers. In earlier this month, which profitable Frito-Lay, the first quarter, they've not only brought in \$5.5bm

Indeed helped by robust performance, overall group launched a new marketing revenues increased 17 per cent to \$5.1bn.

Roger Enrico, chairman, said PepsiCo's strategic its newest cola, PepsiOne

transformation included the long-awaited beaten cash to reduce debt but also freed the group to

concentrating on branding. PepsiCo has recently campaign appealing to a broader audience and is stepping up promotions for

Lucent rise beats expectations AirTouch news

By Roger Taylor In San Francisco

Lucent Technologies, the telecoms equipment manufacturer, beat Wall Street expectations yesterday with a sharp jump in earnings and revenues, citing "unprecedented demand for network capacity" world-

Lucent stock rose 4 per cent yesterday to \$61% after it announced second-quarter earnings per share, exclu-ding one-time charges, of 17 cents, more than double the equivalent figure of 7 cents in the year-earlier quarter. Analysts had been expecting 15 cents a share.

In a separate announcement. Lucent said it would sell the division which handles small and mid-sized businesses. The division is being bought by a new com-

By Raymond Colitt in Margarita Island, Venezuela

A consortium led by CMS

Energy of the US yesterday

announced a \$90m invest-

ment plan for Seneca, its

integrated electric distribu-

tion utility serving Venezue-

The CMS-led consortium,

Eneimar, acquired a 70 per

cent stake in Seneca in Octo-

ber 1998 for \$63m in the first

privatisation of several

la's Margarita Island.



Holdings, which will be headed by Susan Loughridge Mandl. Ms Mandl worked for both AT&T and Lucent before becoming chief executive of Newcourt Communications Finance.

Don Peterson, chief financial officer, said small and

regional power companies earmarked for sale.

Investments over the next

18 months are to increase

the company's generating

capacity by 34 per cent and

repair the submarine trans-

mission line which provides

Seneca with 55 per cent of its

Enelmar also intends to

reduce power loss from the

current 36 per cent to 11 per

cent by 2002, introducing a

new billing system and

power from the mainland.

CMS to invest \$90m in Seneca

to buy equipment from third-party vendors Who were able to bundle the equipment together with a to the end of March. telephone and internet service from a network operawill be better able to do this as a separate company. The financial terms of the

sale were not disclosed but the new company will be one of the largest providers of integrated communications systems in the US, with revenues of \$850m and about 2.000 employees. It will also be Lucent's single largest outside sales channel.

The strong results from the stock market, which has been worried by rumours that Lucent's second-quarter earnings would fall short of expectations. Mr Peterson blamed short sellers and added: "My goal in life is to

replacing defective measur-

Victor Fryling, CMS presi-

dent, said the submarine

cable was in a near-crisis sit-

uation, while much of Sene-

ca's installations were in a

He also said the country's

Under its 50-year contract.

CMS's tariff rate is set

regulatory framework was

ing devices.

state of disrepair.

"very loose"

medium-sized business liked make them sorry." Revenue grew 33 per cent year on year, increasing to \$8.2bn for the three months

Mr Peterson said that there was no end in sight in for The Lucent operation, the growth of demand to uperade networks to handle additional data traffic, which would drive market growth of 15 per cent a year in the medium term.

He said he expected Lucent to continue to outperform this and reaffirmed that Lucent was on target to grow revenues by 19-20 per cent this year and earnings

by 35 per cent. International demand had Lucent will help to reassure also been strong, with non-US revenues from networking equipment sales rising 83 per cent.

A one-time charge of \$15m relating to acquisitions cut bottom-line earnings per

Mr Fryling said Seneca

reckons power

expected to break even in

demand will grow by

between 9-11 per cent a year.

largely because of a growing

CMS Energy also holds a

43.75 per cent stake in Vene-

zuela's Colon oil develop-

ment project, producing

to cost and inflation.

tourism industry.

CMS

through to 2002 and more than 12,000 barrels of

adjusted according oil per day.

lifts Vodafone

yesterday AirTouch delivered a pleasant surprise for Vodafone, the UK carrier which won a bidding war for the company earlier this year, with news of a betterthan-expected jump in earnings in the first quarter.

The US wireless carrier's stock jumped more than 5 per cent yesterday morning in New York, dragging up shares in Vodafone behind it, after it reported a surprise 68 per cent rise in net income, to \$257m. Its underlying earings per share of 35 cents (43 cents after sale of investments) topped Wall

Street hopes of 32 cents. The growth of their wireless businesses, along with another sharp increase in data revenues, also enabled Bell Atlantic and GTE, the two local carriers that are waiting to complete a merger, to meet Wall Street's

first-quarter expectations. AirTouch's Behind improvement lay another of Bell Atlantic. quarter of powerful growth in demand for wireless telephones in non-US markets.

Based on its minority stakes in carriers in 11 other countries, and majority stakes in Portugal and Sweden, AirTouch said it had 6.6m customers on a proporsubscribers, meanwhile, rose 1 per cent to \$3.6bn.

Underlying revenues durcent to \$2.12bn, including proportionate interests overseas and accounting for the recent purchase of US wire-

less properties from MediaOne as if it had been completed at the beginning of 1998. Operating cashflow, on the same basis, rose 27 per cent to \$834m. Bell Atlantic's wireless business recorded a 35 per

cent increase in proportionate subscribers, with revenues and cashflow on the same basis up 30 per cent. Along with a 27 per cent increase in revenues from data, that helped it to lift overall revenues 4 per cent to \$3.5bn. Underlying net income rose by 10.5 per cent to \$1.2bm.

"Demand for basic tele phone services continues to be robust at the same time that demand for data services ... is exploding," said Ivan Seidenberg, chairman

GTE's underlying earn ings, excluding one-off items, rose 14 per cent to \$723m, or 74 cents a share. Overall, revenues increased nearly 8 per cent to \$5.9bn, with wireless revenues climbing 10 per cent to \$714m. data rising 81 per cent to \$223m and tionate basis at the end of international revenues up 16 March, 84 per cent more per cent at \$404m. Core than a year before. Its US domestic revenues edged up

Ralston Purina to sell battery unit

Celebrex sales

help to boost

Monsanto

By Andrew Edgecliffe-Johnson in New York

Ralston Puring, the Missouri-based pet foods and hatteries business has decided to put its rechargeable battery business up for sale after a sustained period of disappointing results. Analysts expect the division to fetch about \$200m.

The group will retain its and carbon zinc batteries, profits.

By Nikki Tait in Chicago

Sales of Monsanto's recently

launched Celebrex drug, the

first of a new group of

annualised rate of over \$1bn

in the first quarter of 1999, helping to lift the company's

sales 25 per cent, to \$2.55bn.

But group net income,

which has been trying to

transform liself into a life

sciences company spanning

biotechnology, nutrition and

pharmaceuticals, was still

down year-on-year from

\$196m to \$132m. Earnings

per share were 20 cents.

above estimates of 16 cents,

but below last time's 32

cents. The group's shares

Robert Shapiro, chairman,

was encouraged by the first

early patient demand for

Celebrex is at an unprece-

will want further evidence

which recently moved closer

rose \$1 to \$43.

approval.

which account for about 80 per cent of its battery activi-

In the past six months rechargeable battery sales have fallen from \$85m to \$64.2m, and the business has swung from a profit of \$5.7m to operating losses of The group reported first-

of 34 cents, up from 24 cents, Eveready Energizer alkaline thanks to higher pet food

interest and tax. meanwhile,

In agricultural products,

profits before interest fell

from \$306m to \$281m, but

this was largely due to

higher amortisation costs in

the wake of an aggressive

seed company acquisition

programme. Stripping these

out, earnings rose from

\$384m to \$396m. The nutri-

tion division also saw earn-

ings slide - from \$82m to

\$39m - mainly because of

The bottom line, mean-

while, suffered from doubled

interest charges, at \$122m

against \$66m. Monsanto put

fresh financing in place

when its planned merger

with the larger American

Home Products group fell

apart last year. It said yes-

and cashflow should help to

reduce debt later in the year,

charges would not change in

Poulenc \$65m in damages,

to's Dekalb seed subsidiary

asset sales.

quarter, pointing out that terday that asset disposals

dented level for any new but admitted that the "order

drug". However, analysts of magnitude" on interest

success. Merck has a rival • A US district court jury

drug, Vioxx, in waiting, yesterday awarded Rhône-

to gaining regulatory after finding that Monsan-

Celebrex sales were had not had a valid licensing

impressive in its first quar- agreement with the French

ter, totalling \$379m, with company for technology

more than 2m prescriptions involved in Round-Up Ready

written. Overall revenue at corn, which is genetically

GD Searle, Monsanto's drugs engineered to tolerate Mon-

arm, surged from \$532m to santo's Round-Up herbicide.

\$825m. Non-Celebrez sales Monsanto said it would seek

were up 26 per cent year-on- to have the award set aside

vear. Searle's profits before by the trial judge.

that Celebrex can sustain its the immediate future.

rose from \$12m to \$78m.

NORMA COHEN THE PROPERTY MARKET

Private force to the fore

Auctions of investment property bear witness to the rise across Europe of the private investor in portfolio transactions

morning at London's Radisson Portman Hotel and auctioneer John Barnett is hard at work. Mr Barnett is selling a

portfolio of largely secondary retail properties to a cultural pastiche of investors who have emerged as a force in the UK commercial property market - private investors. Over four hours Mr

Barnett manages to unload almost 130 lots of property to raise £21.5m, roughly double the size and value of the amount his firm, Harman & Healy, would have expected to raise from a similar auction at the same time last

According to property consultants Jones Lang LaSalle, the Harman & Healy auction is symptomatic of a wider trend. In a recent analysis on portfolio transactions in the first quarter of 1999, JLL "The first is the rise of the private investor as a key player in portfolio transactions following an almost total absence from

the portfolio market previously. The second is the virtual disappearance of institutions and banks as purchasers from their 30 per cent share last year." In analysing the reasons for the shift in UK portfolio investors, it is interesting to look at what is on sale. Much, JLL notes, is not

which is sub-prime, let on short leases, and which requires intensive management. Such properties are unlikely to interest institutional investors, but are highly attractive to private buyers. "We are looking to spend

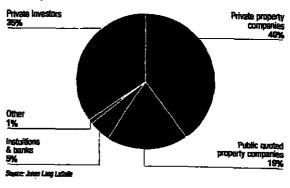
"institutional" property.

That is, it is property

another £200m over the next 18 to 24 months," says Sol Zakay, chairman of Topland Group, a private property company with more than £500m in assets. The company recently bought a warehouse in Stoke let on a

Private investors were nowhere to be seen in 1998 ...

, but accounted for more than a third of purchasers in the first gyarter of 1999



demand is interest rates.

lowest in 30 years, five-year

swap rates are at 5.3 to 5.4

per cent, meaning a private

investor can borrow at 60 to

The prospective buyer of,

100 basis points over that.

say, a £75m portfolio could

borrow £50m from a bank at

less than 6.5 per cent. put

mezzanine borrowings in

place at 8.5 to 9.5 per cent

and effectively finance the

vielding 9.5 per cent at no

The 9.5 per cent rate of

Cleal notes, is far better than

that which could be obtained

in a building society. And

with equities at current

bet too, he says,

levels, shares look a risky

Most of Europe also has

investors in other markets.

Neil Bamford, head of

cheap money, and that is

encouraging private

return on the equity. Mr

purchase of a property

cost.

put up 10 per cent in the

form of his own equity.

With UK rates at their

three-year lease to Michelin Tyres on a lease yielding 7 per cent. Mr Zakay says he believes the tenant will renew the

contract and the risks of vacancy are low, a chance an institutional buyer may not be willing to take. Harman & Healy's properties are mostly high street shop units with a residential property attached, and auctioned to a crowd that includes sharo-suited young men. Sikhs, Jews in black gabardines and a few

A warehouse unit in Northwood let to Carpetstyle on a lease expiring in two years, producing income of £5,500, sells for £80,000 - a yield of about 7 per cent -"to the man at the back in the blue shirt. And other clothes too."

grandmothers.

Michael Cleal, a director in the national investment team at JLL, says the key to all the private investor

JLL's fund management division, says that private investors have been steadily increasing in the Spanish market, for instance, France too has a broadly equivalent participation by

European investment at

private investors, although with a greater number of foreigners, particularly from Germany and Britain. In the Netherlands, low interest rates have boosted private investor participation in the domestic

property markets to roughly 20 per cent of all purchases in the past two years. Much of the investment is highly leveraged, and, increasingly foreign, with Germans the most active buyers. Central and eastern Europe are also generating interest.

"Hungary is buzzing along in the market for private investors," Mr Bamford says. "The majority of deals this year have been on behalf of foreigners, mostly Germans and Israelis."

The one European country where private investors show signs of diminishing interest is Germany, perhaps the market where they have been strongest. Private investors have been spurred by very generous tax treatment for property investment.

Any property held for longer than two years is not deemed trading property, and therefore does not attract capital gains tax, nor is rental income taxed.

Jonathan Radgick. auctioneer at Harman & Healy, says there is more to the recent explosion of private investors in Britain

than just low interest rates. "We recently scheduled an auction and a customer came in to buy a few of the properties in advance. He bought a few hundred thousand pounds worth on behalf of his family." recalls Mr Radgick."He was still wearing his bus conductor's uniform."

Private investment in property, he says, is the disclaimer of class. "It's the one kind of investment where it doesn't matter what school you went to."

apan has often found have been seeking. Although

itself behind the times the two carriers have been when it comes to global in the Japanese market for

trends in industrial restruct- several years and have been

uring. But the news that successful in niche areas -

and AT&T are likely to take ers of data services - they

with NIT.

alliance,

CORPORATE REFORM RESIGNATION OF NATIONAL AIRLINE CHAIRMAN REFLECTS PRESIDENTIAL PRESSURE FOR SPEEDY CHANGES

Korean groups in management shake-up

Japan Telecom blazes trail to the country's global future

News that western groups may take joint stake shows wave of M&A has reached Japanese shores, writes Michiyo Nakamoto

By John Burton in Seoul

America.

Touch new

· Vodafone

Management upheaval at two of South Korea's biggest companies yesterday reflected presidential pressure for quick corporate reforms in the teeth of resistance from owners and bureaucrats.

(KAL) resigned as chairman transport group, came after over the national carrier's poor safety record. But his son was named as successor despite government suggestions that the airline's family owners should withdraw from management.

British Telecommunications

a joint 30 per cent stake in

Japan Telecom, in the wake

of a contested bid by Cable

and Wireless and NTT for

the international carrier

IDC, has sent a clear signal

that the wave of mergers

and acquisitions sweeping

the world has finally

The expected joint invest-

ment has raised hopes for

the future prospects of

Japan Telecom, and yester-

day the news took the com-

pany's share price nearly 11

per cent up, by Y160,000 to

For AT&T and BT, a sub-

stantial investment in Japan

Telecom would provide the

entry into the world's second

largest single telecoms mar-

ket that both companies

reached Japanese shores.

Electric Power Korea Electric Power tions with other interna-(Kepco) said its reformist tional airlines instead of president was expected to resign on Saturday after losing a power struggle with conservative bureaucrats at the industry ministry.

The resignation at KAL of resign. Cho Choong-hoon, who is also the founder and chair-The owner of Korean Air man of KAL's parent Hanjin a series of accidents, including the crash last week of a KAL cargo aircraft at Shanghai. Cho Yang-ho, his son and

KAL president, will become chairman. But his role will Meanwhile, state-run focus on developing rela-

they are both leading provid-

have made no secret of their

desire to form an alliance

But Japan's largest carrier

"In order to do business in

has made clear that it has no

intention of joining a global

Japan, you have to become

an insider," says Koshiro

Kitazato, chairman of BT

Japan. "Most companies in a

wide area of industries that

have succeeded, have joined

Given that KDD, Japan's

international carrier, lacks a

domestic network and that

DDI is under the strong

influence of Kyocera, and

that neither are particularly

open to foreign investment,

Japan Telecom probably rep-

resents the best chance for

with a Japanese company."

day-to-day management. KAL said. Shim Yi-taek, KAL vice-president, was pro-moted to president, while 29 senior executives offered to

It is uncertain if the government will be satisfied with the extent of the management reshuffle. Officials warned that KAL could be subject to sanctions, including a credit freeze and flight cuts, unless its management was drastically changed.

Kim Dae-jung, the Korean

president, has demanded

KAL's owners should be

AT&T-BT to penetrate the

Japanese market, analysts

Though little known out-

side Japan, the company has

the second largest fibre-optic

network after NTT, invest-

ments in cellular phone busi-

nesses which make up one of

the largest cellular phone

groups in Japan, and a sig-

nificant stake in a third-gen-

eration mobile phone com-

pany that has one of the best

chances of winning a prized

apan Telecom is predom-

inantly a long-distance carrier, and as such

faces downward pressure on

revenues amid fierce compe-

tition. However, it is invest-

ing in an advanced data

transmission network, which

could help it to gain about 10

per cent of the forecast

Y635bn (\$5.3bn) data trans-

mission market in 2001, says

Thomas Rodes, telecoms

analyst at Dresdner Klein-

third-generation licence.

example of bad management by the founding family members" of Korea's leading con-glomerates, or chaebol, he

Mr Kim has blamed the

chaebol family owners for Korea's financial crisis because of reckless expansion. He said KAL had put business expansion ahead of flight safety. The government has been

trying to force the chaebol to reform, and has been threatening to appoint new manag-ers and taking control of chaebol units through debt-

wort Benson in Tokyo. For

Japan Telecom, a minnow

compared to NTT, Japan's

dominant carrier, linking

with two global groups pro-

vides the comfort of being in

the international big league.

As competition in the indus-

try became global, Japan

Telecom's survival depended

on finding a strong partner

More immediately, Japan

Telecom is in need of sub-

stantial capital to invest in

next-generation mobile com-

munications, even within its

domestic market. Having

logged Y84.7bn in capital

spending during 1998, Japan

Telecom is forecast to put up

another Y90bn this fiscal

What's more, the compa-

ny's own estimate of capital

spending needed for third-

generation mobile communi-

cations technology, where it

seeks to compete with NTT

The risks for AT&T-BT are

with global reach.

replaced by professional for-equity swaps with executives. "KAL is a prime nationalised banks. However, the proposed

sacking of Chung Young-sik. Kepco president, by the industry ministry has provoked worries about bureaucrats' willingness to relinquish control of state

A former professor in the US, Mr Chung was hired to reform Kepco's conservative business culture as it prepared for partial privatisation. But his aggressive management angered ministry officials who regard Kepco as their corporate fiefdom. The ministry ordered Mr

Japanese iono distance telephone market

Share of revenues (year to March 1998", %)

Chung's dismissal after he prematurely announced the construction of a thermal power plant in North Korea. Analysts believe President Kim was forced to accept the decision, to preserve relations with his junior coalition partner, which appointed the industry min-

Meanwhile, a probe into insider share trading by Hyundai is also seen as a state attempt to speed negotiations over Hyundai's takeover of LG Semicon, under a state-sponsored merger to reduce overcapacity in the memory chip sector.

NEWS DIGEST

BREWING

Tsingtao rides high on growing Chinese market

Tsingtao Brewery, the Chinese beer company, announced its profits had increased 34.8 per cent in 1998 to RMB1.6bn (\$193m) as it moved into lower-priced segments of the market with the expansion of the Chine beer sector. Annual production increased to 557,000 tonnes, and the company projects a rise to 800,000

Tsingtao was the first Chinese company listed on the Hong Kong stock exchange in 1993. The company has had a chequered history, repeatedly surprising investors with unexpectedly poor results. Rahul Jacob, Hong Kong

CEMENT MAKING

Siam creditors agree revamp

Siam City Cement, Thai's second largest cement maker. which is trying to negotiate a restructuring programme, said 97 per cent of creditors had agreed to its debt restructuring plan, that will see it restart paying principal on its \$542m debt in 2001. The company's revamped management impressed analysts, who remember the uncommunicative ways of the former management. Managing director Paul Hugentobler said Siam City Cement would sell its non-operating holding companies, such as Karat and Eagle Cement in Singapore and Thai-

Its Thai joint venture with Lanna Lignite and Gulf Electric is now up for sale, and there are several possible buyers. he said. Siam City is now 25 per cent owned by the giant Swiss cement maker Holderbank, but has options that could see its holding rise to about 50 per cent.

The cash-strapped Bank of Ayudhya group will probably retain its stake at around 28 per cent. William Barnes, Bangkok

HOTELS

ELECTRONICS

Goldman raises Rajadamri bid

Goldman Sachs, the US investment bank, stepped up its bid for Rajadamri Hotel by raising its tender offer for shares in the central Bangkok hotel operator to Bt43 per share from Bt38. Goldman Sachs said its higher offer would cover up to 6.75 million shares, or 15 per cent of Rajadamn's outstanding equity.

Goldman Sachs and its Thai partner, Bangkok Hotel Holding, had earlier ecquired a 32.33 per cent stake in Rajadamri, which operates the five-star Regent Bangkok Hotel. Reuters, Bangkok

Hitachi aims for tiny data card

Hitachi, the Japanese electronics company, and Infineon Technologies, formerly Siemens' semiconductor group, announced yesterday they would co-operate on Multi

MediaCard, a postage-stamp-size card said to be the

"This will be the storage medium of the future," said

The small size and light weight of the MultiMediaCard

makes it suitable for cellular phones, pagers, laptops and

It can hold up to 16 megabytes of prerecorded data or

stacked or connected and used simultaneously to increase

music, and Infineon said capacity should reach 32 megabytes by next year. Up to 30 MultiMediaCards can be

entertainment electronics such as digital cameras.

memory capacity. Alexandra Nusbaum, Tokyo

world's smallest data storage device.

INDIA PETROCHEMICAL GROUP'S RESULTS REFLECT PRICE WEAKNESS IN SECTOR

Reliance Industries just ahead

Reliance Industries, the Demand has to be there." leading indian petrochemical vesterday announced a 1 per cent rise per cent to 7.1m tonnes, as in pre-tax profits to Rs17.3bn (\$405m) in the year to March 31, in the face of sustained

director of India's biggest and revenue rose by only 9 private sector industrial per cent. company, said the results cycle. "Reliance is one of growth." he said.

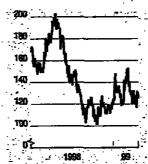
that the worst was over, with an average 10 per cent rise in prices in April on the

going to be slow and steady. Referee industries over three to five years. Share price (Papers)

Last year Reliance and new plants at its Hazira complex came on stream. Sales cent. However, average prod-Anil Ambani, managing uct prices fell 17 per cent,

The fall in product prices reflected a period when the was offset partly by lower world petrochemical indus- input prices. Reliance's opertry was at the bottom of its ating margins slipped fractionally from 19 per cent to very few companies in this 18.6 per cent. Mr Ambani industry to post earnings said this was a result of higher operating costs fol-Mr Ambani said there lowing an accident at were now tentative signs Hazira. Reliance is pursuing insurance claims for RsL4hn

in compensation. "We have been able to back of firmer oil prices. But keep our margins stable due and a change in depreciation he warned against expecting to strong volume growth, a dramatic rebound. "It is lower feedstock prices, back-



ward integration and more value addition," he said. Interest costs jumped 45 per cent to Rs7.3bn. while depreciation rose 28 per cent to Rs8.6bn following the commissioning of new plants

The company's gearing quarter.

increased to 28 per cent from 25 per cent - still much lower than for most petrochemical companies.

Reliance adopted aggressive pricing policy to keep out imports. It increased market share in polyester and fibre intermediates to 45 per cent and 84 per cent respectively, and retained its 56 per cent share of the plastics market.

"Commissioning of the Jamnagar petrochemicals complex and acquisitions will drive growth," said Mr Ambani.

This financial year Reliance will bring on stream a new 600,000-tonne polypropylene plant and a 1.4mtonne paraxylene plant at

Sister company Reliance Petroleum will commission its 27m-tonne refinery at the same site in the second

Kao overcomes Asian downturn

complications arising from while AT&T and BT could

Japan Telecom's relation- help to bring a more aggres-

ship with Vodaphone, the Sive style to the Japanese

UK telecoms group, and pos- group, there is no guarantee

directly with AT&T in the railway companies that

US market, and managing established Japan Telecom

prove tricky. Furthermore, holding the biggest stake.

By Paul Abrahams in Tokyo

sible differences over strat-

egy with the Japanese com-

those relationships could

Vodaphone competes

pany's management.

es group, vesterday announced record sales and net profits despite the 7.9 per cent. domestic recession and

downturn in Asia. However, the company, which has been in the forefront of Japanese companies adopting western manage-ment techniques, warned that although net profits would rise next year, its turnover would fall.

It blamed the restructuring of its information technology operation and a proiected 10 per cent rise in the yen which would reduce the value of overseas sales.

For the year to March 31, net income rose 41 per cent from Y24.4bn to Y34.7bn (\$290m) on a 1.9 per cent rise in sales to Y924.5bn. Operating profits jumped 25.8 per 3.6 per cent, to Y,2700.

Bangkok Bank

cent to Y91.6bn, while pretax profits, excluding excep-Kao, the Japanese cosmetics tionals, rose 30 per cent to rose from 6.1 per cent to

that its shareholders and

management can break out

of their inherent conserva-

tism. For now, at least, the

are expected to continue

Last year's improvement in profits was in spite of an increase in capital expenditure from Y59bn to Y69bn and a Y23.8bn extraordinary charge for restructuring the information technology busi-

The company said the results had also been boosted by cost reductions and reduced depreciation charges. The group's yearend debt was Y115.7bn.

The group announced it intended to ask its annual general meeting for permission to buy back up to 62m shares, equivalent to 10 per cent of its outstanding stock. Kao's shares jumped Y95, or

exercise. The Bank of Thai-

land, the central bank,

insists that provisioning

cover 100 per cent of bad

debt by the end of 2000,

INSURANCE

AMP halves loan facility

AMP, Australia's largest insurer and fund management group, has halved the £1.6bn (US\$2.57bn) multicurrency loan facility it arranged last year with four European banks, in a move implying that it is less interested in acquisitions In August AMP entered into a multicurrency loan agreement of £400m with each of ABN AMRO Bank, Barclays Bank, Deutsche Bank and UBS, But AMP has now

reduced the total of these facilities to £800m. AMP's move suggests it has now decided to consolidate after taking control of GIO Australia Holdings, a rival insurer, and acquiring National Provident Institution, the UK life group. Russell Baker, Sydney

RETAILING

Mitsukoshi sees \$96m loss

Mitsukoshi, a leading Japanese department store, yesterday announced an Y11.4bn (\$95.2m) group net loss for the 1998 fiscal year, a 70.5 per cent improvement on its Y38.8bn loss the year before.

But Mitsukoshi said it recorded a group pre-tax loss excluding exceptionals of Y4.6bn compared with a Y4.1bn profit in fiscal 1997. Its group sales were also down 4.3 per cent from Y1,018bn to Y974bn.

The retailer blamed the severe economic environment and the collapse in consumer demand for its weak results. Naoko Nakamae, Tokyo

Normandy Mining plans more acquisitions

Wyatt in Sydney

Mining, Normandy Australia's largest gold producer, is planning further acquisitions - both domestically and overseas - as well as sales of non-gold assets including its Australian copper and zinc operations when metals prices recover.

The company reported a 47 per cent annual fall in net profits for the third quarter to A\$13.1m (\$8.5m) and a 5.5 per cent decline in gold production compared to the previous quarter. Cash costs immed to A\$343 an ounce from A\$304 in the second quarter, due to wet weather and equipment problems at Normandy's operations in Western Australia

nine months to March, how- 31 was "disappointing" and ever, rose 18 per cent to 1.2m predicted full-year profit was operations, he added.

ounce, boosted by inclusion of Normandy's share of production from Great Central Mines, one of Australia's largest mining groups in which Normandy gained a controlling stake.

Its share of losses incurred by Great Central Mines amounted to A\$4.4m in the latest quarter. Great Central was hit by a A\$24.2m writedown against its acquisition of shares in the failed copper and gold mining company, Australian Resources: Normandy lost a further A\$1m in the quarter from its investment in Queensland

producer. Robert Champion de Crespigny, Normandy's executive chairman, said the decline in Gold production for the third-quarter profit to March

Metals, a zinc and copper

ounces at a cost of A\$320 an unlikely to match last year's net profit of A\$118m. However, cash costs of produc tion were expected to fall in the fourth quarter toward A\$300 an ounce.

In the next 18 months to two years, Normandy would see a "substantial increase in our reserve profile, in fact greater than a doubling of it. if all goes according to our planning", he said. In exploration, meanwhile,

strong results in the third quarter provided "further encouragement for growth" As many resources companies slashed exploration budgets, the group continued to maintain annual exploration budgets of about A\$85m, he

Normandy had advanced its strategy of building a portfolio of larger, longer life, lower cost gold

Notice of Redemption to the Holders of

United Waste Systems, Inc.

41/2 per cent. Convertible Subordinated Notes due 2001

NOTICE IS HEREBY GIVEN THAT, pursuant to Article Eleven, Section 11.5, of the Indenture dated so of 5th June, 1996 (the "Indenture") between United Waste Systems, Inc. ("United Waste"), Bankers Trust Company, as Trustee (the "Trustee"), and Waste Management, Inc. ifk/a/ USA Waste Services, Inc. (the "Company") who entered in a First Supplemental Indenture dated as of 26th August, 1997 by among the Company / who entered in a risk supplemental intended to the Company became co-obligar with respect to the Indenture and the Notes, the Company has elected to redeem and pay all of its outstanding 4" per cent Convertible Subordinated Notes due 2001 (the "Notes") on 1st June, 1999 (the "Redemption Date"), at the redemption price of 101.8% per U.S. \$1,000 in aggregate principal amount of Notes together with accrued interest thereon to the Redemption Date (the "Redemption Price").

On the Redemption Date, the Redemption Price will become due and payable on the Notes. Unless the On the Redemption Date, the Redemption Price will become due and payable on the Notes. Unless the Company shall default in the payment of the Redemption Price, interest on the Notes will cease to necrue from and after the Redemption Date and the only remaining right of the Holders of the Notes after such date will be to receive payment of the Redemption Price upon surrender of the Notes to the Paying Agent, interest due on 1st June, 1999 will be paid in the usual manner to the Holders of record as of 15th May, 1999.

The Notes are convertible, at the Holders' option, into shares of the Company's common stock, par value U.S. \$0.01 per share ("Common Stock"), at the conversion rate of 33.07692 shares of Common Stock for each U.S. \$1,000 principal amount of Notes. The right to convert the Notes into shares of Common Stock shall terminate on, and no Notes may be converted after, the close of business on 24th May, 1999. The Notes must be surrendered for payment or conversion to one of the Agents as follows.

Principal Paying, Conversion and Transfer Agent

Bankers Trust Company 1 Appold Street Broadgate London EC2A 1HZ

Paying Agents Bankers Trust Luxembourg S.A.

14 Boulevard F.D. Roosevelt

UBS A.G. CH-8010 Zurich

23rd April, 1999 Waste Management, luc.

WUBS

holders of UBS AG, held on 22 April for the 1998 business year, payable on 27 April 1999:

Less 35% Swiss withholding tax CHF 3.50 CHF 6.50

ficates themselves will be sent the dividend certificates by post. These canbe presented for payment, free of charge, at any UBS branch in Switzerland.

Shareholders who hold their share certi-

custodian bank.

For the Board of Directors Chairman: Alex Krauer

Provisions take toll on Thai banks

Krung Thai Bank, Thai-

land's largest bank, was hit by heavy provisions, and posted net losses of Bt11.66bn (\$310m) in the first quarter to the end of March Krong Thai said it had set aside Bt10hn against nonperforming loans. It made a net profit of Bt378,000 in same period last year.

The unwinding of rela-

rates in recent months see the bank sold into pri-helped lower the cost of vate hands. this capital strengthening funds by 20 per cent, but cuts in loan rates and and problem loans hurt operating profits. Interest income fell 38 per cent, it said.

failed First Bangkok City Bank and the good assets of the Bangkok Bank of Commerce. A capital clean-up is requirement that should being encouraged by the cen-

another financial institution which posted losses due to provisions for bad loans. It reported net losses of Krung Thai's assets bal- Bt9.9bn, while provisions looned after taking over the totalled Bt22m.

Bangkok Bank and Thai Farmers Bank have so far met the special reserves equal 40 per cent of problem

though it has recently relaxed the schedule a little. Bank of Ayudhya, the third and last of the remaining big banks to be in private ownership, reported a net loss of Bt1.07bn, against tively high fixed deposit tral bank which is eager to debts by mid-1999. Most of profit of Bt529bn last year.

Dividend payment

The ordinary General Meeting of Share-1999, has agreed the following dividend

CHF 10.-Gross dividend

For registered shareholders of record who have specified that they wish to have their dividend paid into a bank, the dividend will be transferred to this bank in their name.

Owners of registered shares not listed in the register of shareholders will have the dividend credited to them via their

Zurich/Basel, 23 April 1999

Duke rethinks South American strategy

Duke Energy, the US power group, was yesterday drawing up a new strategy to can market after its surprise

Duke, which had bid \$2.8bn for 60 per cent of the Santiago Bolsa. Chilean company, withdrew

support of key institutional

The Spanish group, which break into the Latin Amerialready holds 25.3 per cent of the generator through Enerearly exit from the battle to sis, its newly-acquired Chilcontrol Endesa Chile, one ean holding company, will tries meant Duke would of the region's largest next Thursday spend \$2.15bn return to Chile. "We've had buying a further 34.7 per cent in an auction on the

Bruce Williamson, presiwhen it became obvious that Duke Energy International, and Argentina, as well as announced its decision to

Argentina and Brazil.

and interconnecting cables from what had become and with BanChile, the and those of the institutions development of gas pipelines between southern and central South American couna good relationship with Chile, and from this we can do business," he said.

"There will be more interits offer late on Tuesday dent and chief executive of connections between Chile

However, he said the going to cross at some time."

Chile's most expensive and investment bank handling highly-charged bid battle surprised industry analysts. who had expected the company to wait until yester and in the end it's the maths day's share tender deadline to announce victory or defeat.

However, the company

a rival bid from Grupo End- said the group would now with Peru and Brazil. We the stock market regulator drawal "confirmed that our esa of Spain had drawn the look at opportunities in will be a player in South after talks with some of the America and our paths are country's eight pension funds, which together hold Duke's sudden withdrawal 26 per cent of Endesa Chile.

> "The numbers weren't there to fulfil our objectives. that matters," said Mr Williamson. "We had to listen to what the market was say-

"Duke was getting some support from minority shareholders, but their objectives are very different," said one official

Meanwhile, Chile's antimonopolies commission has rejected an appeal by a cross-party group of politicians to halt next week's share auction because of concerns about competition.

Barrick

in record

By Scott Morrison in Toronte

Low-cost production at the

US\$75m, or 20 cents. Ana-

lysts had expected 21 cents.

Revenue for the quarter was

Much of the company's

strong performance was due

to greater than expected out-

put at the recently opened

Pierina mine. Production

during the mine's first three

months was 315,700 ounces.

putting it on track to sur-

pass the facility's anticipated

1999 production of 835,000

ounces. Pierina's output boosted Barrick's total pro-

duction to 1m ounces, up

Cash production costs at

Pierina were US\$39 per

ounce, once silver by-prod-

uct credits were factored.

That reduced the company's

overall cash operating costs

by 25 per cent to US\$116 per

from 769,000 ounces.

US\$392m (US\$305m).

results

Enersis said Duke's with-

Snap-on buys Sandvik unit

By Tim Burt in Stockholm

Snap-on, the fast-growing US manufacturer of hand tools, yesterday extended its grip on the world market by spending SKr3.9bn (\$393m) to acquire the saws and tools division of Sandvik, the Sandvik business. Swedish engineering group.

largest international producer of professional hand operations.

This deal is part of our for hand tools," said Robert Cornog; chief executive of Snap-on.

"This creates a strong platform to expand in three con- to expand our remaining

He forecast little restruct-Sandvik's 2,700 employees in the Sandvik business will lift -Snap-on turnover by about 16 per cent to about \$2.1bn a

(1 chairm

Snap-on has agreed to pay a multiple of 1.3 times sales and 14 times profits for the

The Swedish group said Snap-on - based in Wis- the disposal, following six consin - will become the months of talks, would enable it to concentrate on. its core machine tooling, spetools after integrating Sand- ciality steels, mining and vik's 12 European and North construction activities American plants into its which all enjoy higher margins than hand tools.

in machine tools, for strategy to become a leading example, Sandvik has player in the global market reported margins of 21 per cent compared with about 7 per cent in professional saws and tools.

"We will use the proceeds areas, both for acquis ttions and internal developuring or job losses among ment," said Clas Ake Hedström, Sandvik chief execu-

In Stockholm, Sandvik's most commonly traded B shares rose SKr12.50 to

Pierina mine in Peru hand tools, describing it as a tive. enabled Barrick, the Canacomplementary business dian gold producer, to beat expectations by posting its alongside its existing tools, diagnostics and shop strongest ever quarterly machinery activities. results in the face of low bullion prices. First-quarter net income USX-US Steel rose 16 per cent to US\$87m, or 23 cents per share, against

By Nilkki Talt in Chicago

USX-US Steel, the largest integrated steelmaker in the US, tumbled to a \$12m loss in the first quarter, hit by slumping prices and pressure from imports.

Ahead of charges, there was an underlying profit of \$4m, or 2 cents a share, compared with \$90m last time. Revenues fell from \$1.7bn to \$1.2bn, with capacity utilisation rates for raw steelmaking running at 87.1 per cent, down from 99.6 per

cent last time. The situation was only slightly better at Nucor, the minimill operator, where profits were halved from \$65.1m to \$28.1m, on sales down from \$1.14bn to

Earnings per share fell

makes \$12m loss from 74 cents to 32 cents. Analysts had been expecting a grim first quarter from the steel companies, and yes-

> better than anticipated. There are now hopes that the current quarter's earnings will benefit from improving prices and orders, as well as an easing of import pressures.

terday's results were slightly

Meanwhile, in the metals sector. Asarco, the copper mining group, incurred deeper losses of \$35.8m (\$31.8m), struck after a \$16m one-off charge. The company said the fall in copper prices alone reduced earnings by

USX-US Steel rose \$% at \$30¼ during New York trading. Nucor fell \$2 to \$55% and Asarco was up \$ at.

Egyptian high-tech group to seek listing

Orascom Technologies, the leading Egyptian information technology company, is planning an international listing for its operational arm, as the prelude to building a cross-border mobile telephony group around MobiNil, one of Egypt's two private cellular phone com-

ple of an Egyptian or Arab company attempting to become a regional force.

Orascom, owned by the Sawiris family, is expected to announce shortly it has bought a 20 per cent stake in Jordan's Fastlink cellphone network, which it hopes to MisrFone, whereas Oras- of California.

expand eventually beyond 50

Simultaneously, according to Orascom executives and Cairo financiers. Orascom is bidding to set up the first private mobile network in Morocco, and to start up a cellphone company in Yemen. It is also in negotiations for a stake in one of the two private mobile phone operators in Lebanon. where nearly half of all tele phones are mobile.

"Our dream is to become the Vodafone and AirTouch of the region," Naguib Sawiris, chairman of Orascom, said in an interview.

Vodafone and AirTouch are strategic shareholders in MobiNil's Egyptian rival,

MobiNil - in which it holds 24 per cent - are France Telecom and Motorola, which each own around 20 per cent. Motorola's 26 per cent stake in Jordan's Fas-

acquisition.

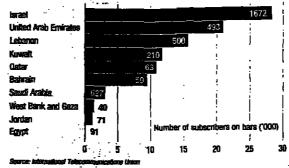
tlink network has also

helped facilitate Orascom's

Central to the regional

strategy is the hiving off and flotation of Orascom's operational arm, probably to be called Orascom Telecoms, to raise about \$100m. As well as MobiNil and its acquisitions, this will include Menatel. the company's public pay phone network, and InTouch, Egypt's largest internet services provider, set up with Infonet Services

Cellular mobile subscribers



The offer is to be leadmanaged by EFG-Hermes, the leading Egyptian brokerage and investment bank, in partnership with two other eading investment banks. Sawiris family's regional Hassan Heikal, head of ambitions would be replileading investment banks.

investment banking at EFG-Hermes, said Orascom had "learned a great deal through its exposure in MobiNil, where it is the operator as well as the investor". MobiNil was bought by Oras-

cated by any other leading corporate groups. "Few Egyptian companies have the manpower and vision to become regional

com and its partners from

the Egyptian state telecoms

company for \$520m a year

however, whether the

SKF plans asset sales to boost profits

SKF, the world's largest producer of rolling bearings, (\$833m) in the latest stage of a restructuring designed to the group's balance sheet rebuild profits at the Swed- assets by up to 18 per ish engineering group.

The company, which is mid-way through a two-year reorganisation, said the dis- operating profit of SKr3bn, posal programme would sig- corresponding to a margin of nal its withdrawal from spe- 8 per cent," he added.

cialist steels, while cutting stocks by SKr2bn and selling SKribn of real estate. Sune Carlsson, the chief

executive recruited last year SKr6bn-8Kr7bn to turn round SKF, said the programme would reduce

> "We think this restructuring will lead to an annual

> > **PROPERTY MARKET**

to be sold will be Ovako Steel, the Swedish specialist steel group.

announced overhaul in which SKF pledged to cut 6.000 jobs and eliminate overhead costs of SKr1.5bn a

Mr Carlsson said the group was on target to complete SKr273m on sales of that part of the restructuring by the year-end.

been battered by poor trading performances over the past 18 months, yesterday rose SKr17.50 to SKr148 after follows a previously Mr Carlsson announced a return to profit in the first quarter of this year.

After posting a full-year loss of SKr2.06hn for 1998. the chief executive said pretax profits had reached SKr9.31bn in the first three

from SKr678m to SKr476m, industry analysts welcomed an improved price mix on SKF products. Mr Carlsson warned, however, that sales could weaken further this year and

operating profits were down

said the industry had not yet passed the bottom of the cycle in volume terms. Quarterly earnings per share fell from SKr2.30 to

ounce. The forward selling programme continued to reap dividends, with Barrick realising an average price of US\$385 per ounce, compared with an average spot price of

Forthcoming Commercial Property

Surveys Starting this June, the FT will be launching a new

series of property surveys which will look at important developments in a number of key property sectors and also at latest trends in the world's biggest cities.

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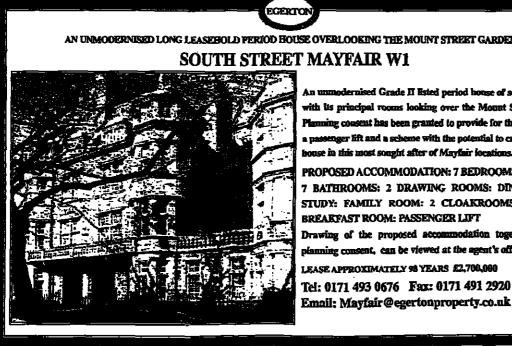
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SN-US Steel

Property

world's biggest cités

1kes \$12m loss

. ICI chairman defends top executives' pay

By Virginia Marsh

Sir Ronald Hampel, one of Britain's most prominent industrialists, used his final speech as chairman of Imperial Chemical Industries to defend high pay packets

He also attacked the media and financial analysts for placing excessive demands on quoted companies. Sir Ronald, who served

recently as chairman of an influential committee on

corporate governance said it required courage for managements to stick to long-term strategies under pressure from a media that valued valued scoops and sensations above all else. He was also flercely critical of City brokers

focused only on "buy" or "sell" recommendations. "This interaction produces some intolerable results," he told ICI's annual meeting, before stepping down after nearly 44 years at the group. Sir

with no regulatory requirement for accuracy or consistency, can create real problems for management," he said. Sir Ronald leaves after

its transformation from an industrial chemicals producer into a speciality chemicals concern, which Ronald

a difficult 12 months for

downturn in the sector and by the blocking of several disposals by regulators. This has left it with an

unexpectedly high debt, have to cut its dividend, and caused its shares to seesaw period of just six months last

Sir Ronald, who has been replaced by Charles Miller has Smith, formerly chief else in the world, is either year.

"Comments of the media, fed masterminded, has been executive, said yesterday by the analyst community, hindered by the sharp that many in the UK, sometimes anonymously, downturn in the sector and fostered by the media, still believed high pay in business was reprehensible. "This is unfair and bad for

business," he said. There was an increasing danger that such attitudes would encourage individuals from £12.44 to 446p in a to move from company to company in order to increase their rewards with the least public criticism, he added.

"Executive pay, like much

like ICI have to operate in a "We must be able to pay our people competitively, he said.

"Despite what many think, governance in a free market economy is not about control of pay - it is about disclosure."

Sir Ronald earned £210,000 (\$337,000) in 1998, a figure that was unchanged on 1997. He was not paid a bonus in

Millennium &

COMMENT

Copthorne There is a lot to intrigue in Millennium & Copthorn

Millennium 's bold foray into Asian hotels. Take Millennium's share price. It barely budged despite the announcement of a whopping 13-for-20 rights issue. The £438m to be raised is roughly double the amount raised so far this year in such issues. Why the market equanimity? First, Millennium's 52.5 per cent the vendor of the Asian hotels - is taking up its rights. Second, and possibly most surprising, is that

company to call the bottom of the Asian crisis. The price paid, nearly 14 times last year's Ebitda (earnings before interest, tax, depreciation, and amortisation), will look sweet if profits in Asia recover their 1996

But there are no hard trading numbers - yet - to show that recovery is under way. If it is, the deal will transform Millennium, and leave US and European rivals struggling to

get a similar network in the region.

If now is the right time to buy, are the sellers losing out? Clearly not in the case of Kwek Leng Beng, whose family owns a controlling stake in CHIL, the entity selling the hotels to Millennium. He is in effect restructuring his hotel assets, out of CHIL and into Millennium, where they should be more highly rated. CHIL will get some £200m of cash from the deal, after subscribing for the Millennium

The niggle is that CHIL's minority investors might have preferred their scarce hotel assets to have been put up for auction. Not everyone can be a winner.

BICC

Millennium & Copthorne £438m

rights to fund Asian expansion

BICC shareholders should not be shaken by the Takeover Panel's insistence that Wassall put up or shut up with a hostile bid by 1pm today. Wassall had already made it clear it would not go hostile, so all that is ruled out is a move it was not prepared to make. The ruling does not preclude a recommended bid later. So the difficult question remains, whether or not to back

the engineering group's own break-up plan. With the hard sell in full flow, break-up valuations have been wound up to 40p-150p, compared with Wassall's indicative 125p.

This assumes that valuations of construction stocks Balfour Beatty will be BICC's biggest part - are rising rapidly from recent lows of 20 per cent of sales. Shareholders must be confident about these optimistic assumptions to

Wassall given **BICC** deadline

By Susanna Voyle and Thorold Barker

Wassall, the listed venture capital group stalking BICC, has been told by the Takeover Panel that any bid it plans for the cables and construction business must be formally tabled by 1pm

The move came as Wassall announced that it had approached BICC with a third and higher offer - but had been rebuffed by directors. Wassall is not prepared to make a hostile bid, so if the BICC board refuses to open talks this morning it will walk away.

Wassall's latest approach, at 125p a share in cash, was made on Wednesday and rejected yesterday. It would value BICC at £746m (\$1.2bn) - and is a 13.6 per cent distribution problems were increase on Wassall's second indicative offer of 110p a share made at the start of the month when BICC announced it was selling its energy cables business.

Alan Jones, BICC chief executive, last night said that if Wassall - which has built up a stake of 9.3 percent in BICC - came back with a higher offer this morning, the board would reconvene to consider it. Wassall hopes yesterday's

moves will encourage institutional shareholders to force BICC to hold talks with wish our offers to proceed Chris Miller, chief executive: offered 90p a share in March, said the latest offer was con- £13.68. ditional on BICCs proposed disposal of its cables busi-

ness not going ahead. share was enough to force thwaite said a conservative break up value for the group | 1999, as the effects of the was 150p a share.

Sports Division upsets JJB

July's £290m (\$466m) acquisition of Sports Division and falling demand for sportswear has hit sales at JJB Sports this year.

It said sales in the eight weeks to March 28 were held back as a shortage of staff in its warehouses following the integration of Sport Division led to delays in delivering the stock to stores in February and March. Like-for-like sales in

Sports Division outlets were 27 per cent down in the eight weeks to March 28 compared with the same time a year ago. Current trading in JJB's with sales down 5 per cent in the period. The news sparked a 13.3

per cent fall in JJB shares, which dropped 57½p to 372½. David Whelan, chairman and controller of 42.1 per cent of the stock, said the close to being overcome. Mr Whelan said: "We bought a company that was bigger

swallow a pill bigger than yourself without indigestion Problems digesting last I would not believe it. When you grow, there are growing

> The group sought to reas-sure the City that it was close to completing the integration process. It expected cost savings from the combined group in its first full year of trading to exceed the £12m originally expected.
>
> Mr Whelan denied sugges-

tions that JJB's fluctuating share price meant he was planning to take the group private. He said: "We have been treated quite well by the City. If the City did not treat us fairly. I have 42 per cent, and would not be own stores was also weak against borrowing the money and taking it pri-

The group, which is com-posed of 449 stores in the UK, said its pre-tax profits rose by less than £2m to £36.11m (£34.19m). Sales rose by 83 per cent to £372.98m. Over the coming months it will begin to fit out the first of more than 300 England football team concessions



Up and under: David Whelan, centre, flanked by David Greenwood, finance director, left,

Abbey dispels doubts with upbeat quarter

By Christopher Brown-Humes

they must act now," said about its performance that The number of accounts in in the quarter was about 6 surfaced with its full-year results, its shares climbed 6.6 per cent from £12.83 to.

Analysts yesterday said ter and if was positive about results in February. Last they did not think 125p a the UK economic outlook. year they rose for all classes Lord Tugendhat, chair-BICC to start talks. Richard man, said: "Our expectation Dunn at Henderson Cros- is that the economy will

through to the economy."

77,700 while the value of those accounts dropped from 2115m (\$185m) to £107m. The mortgage bank said . Mortgage arrears were a

all parts of its business had source of concern to analysts performed well in the quar when the group reported its of customer. Abbey also said there had been an underlying fall in Abbey Nationalimprove in the second half of branded unsecured loan arrears.

"The City has recognised 5,000 a day.

improved confidence feed that we have got our credit quality under control," the Abbey, National yesterday Analysis focused on a big bank said. Abbey, the second issued an upbeat first-quar- drop in the number and biggest mortgage lender, ter trading statement, allay- value of mortgage account also reported that its share ing many of the doubts arrears since the year end of net UK mortgage lending arrears fell from 88,100 to per cent. This is below its 14 per cent historic share, but substantially higher than the 3.6 per cent achieved in

the same quarter last year. There was an unquantified net outflow of savings during the quarter, but this was because of a rush into personal equity plans and Tessas, the group explained.

It also noted strong demand for new individual savings accounts, opening

the hotels group, yesterday after its creation three years involves the offer of 94.2m launched a £438m (\$705.2m) rights issue - the UK's biggest this year - and placed its faith on recovery in the agreeing to pay £556m for the hotel interests of CDL

majority shareholder. The acquisition propels Millennium from a regional hotel group into the world's 20th largest hotel owner and operator. Millennium will have 67 hotels and double the number of its rooms to 17,339 after adding CDL's 43

shift in strategy. Millennium's focus had been exclu-three years." ago by CDL Hotels when it new shares, representing 39 decided to float its European and US hotels in the UK.

CDL Hotels is part of the Asian hotels market by Singapore-based Hong Leong group headed by Mr Kwek Leng Beng who also chairs Hotels International, its Millennium & Copthorne and CDL Hotels.

Mr Kwek emphasised that the deal was not simply a transfer of assets between companies he controls. "Millennium & Coothorne is the right vehicle to grow and this is a restructuring within the group to put that in

New Zealand to its portfolio, money and it would be silly \$52.8m the previous year. The deal marks a radical of me to spoil the reputation The price paid by Millen-The 13-for-20 rights

> per cent of the enlarged equity, at 465p a share to raise £438m, before expenses. CDL's £120m of net debt. CDL Hotels has pledged to

take up its entitlement of 49.5m shares which will continue to give it a 52.5 per cent stake in Millennium. The remaining share issue is fully underwritten by ING Barings, BT Alex Brown and CDL Hotels.

CDL Asia-Pacific group last year made operating and Inter-Continental by hotels in Asia, Australia and place. I don't need the profits of £38.4m, down from Bass.

I've established over the past nium represents a multiple of 13.9 times 1998 earnings Bruce Jones, leisure ana

lyst at Merrill Lynch said: "It looks a bit expensive on an historic basis though it Millennium is also assuming stacks up if there is a significant improvement in hotel profitability in the Far

Analysts estimated the deal could lead to £10m of

The international hotel market has become increasingly global, after large acquisitions such as that of ITT Sheraton by Starwood

Scottish Mortgage | Hollinger may bid

Scottish Mortgage & Trust, a £1.6bn (\$2,57bn) interna- Edinburgh-based Baillie Giftional general investment ford. This was not a vintage trust, yesterday admitted it year." had selected its US tovestments poorly, but said it was est in its sector, is now continuing to put more investing in Latin American money into North America. and the Pacific rim, after

As a result of the poor US stock selection, over invest developing markets in the ment in Europe and a failure wake of the Russian crisis to predict the post-siump last year. share price recovery the in the year to March 31, the trust's shares. He hopes

onest about this," said Max Ward of the fund manager,

l interest rate changes and

The trust, the fourth-largcutting back its exposure to

Mr Ward is preparing to to trust grew just 4.5 per cent buy back up to 15 per cent of against 14 per cent in its to narrow the discount benchmark World Index: between the share price and The FTSE All-Share was up the value of the trust's 4.1 per cent in the same investments : - currently standing at 14 per cent.

admits to mistakes for UK press group

the Canadian Conrad Black, may consider bidding for Trinity if the UK's biggest regional publisher fails in its attempt to acquire Mirror nities in this country." Groun. Hollinger, owner of the

Daily Telegraph, has been looking for acquisitions in the UK regional press, and is keen to play a part in the sector's consolidation. Dan Colson, vice-chairman graph Group, said yesterday:

We've known Trinity a long

time. We used to be a sub-

stantial shareholder at one

"In the event that their bid to comment.

Mirror, which owns the beginning of March.

Hollinger international, the for the Mirror failed, they'd newspaper group headed by be one of the regional companies we'd be interested in looking at, in keeping with our practice of looking at all regional newspaper opportu-Trinity last night declined

national tabloid and regional titles, rebuffed a £972m (\$1.6bn) offer from Trinity at But the regional group of Hollinger and the Tele- still hopes to secure a deal, and its interest in acquiring Mirror has been referred to the Competition Commission

for scrutiny.

	Tierpot	er (2 m)			_ 69	S (p)	Current payment (p)	Date of psyment	- Dividends - Corresponding dividend	Total for Year	Total ke year
Albert Fisher 6 mths to Feb 28	474	#819.8 t	53.41.0	(22.9(.4)	6.27L	(3.63L)	mal .		1.85	-	1.85
Austio Reed Yr to Jan 31	120.1	(82.6)	7.13♥		16.2	(17.1)	5	July 1	5	7.5	7.5
	1.72	(1.78)	0,518	(0.357)	4.22	(3.25)			-	-	-
Dans Petroleum Yr to Dec 31	15.6	(10.4)	24.21.	(0.321.4)	3.04L†	(0.13L)	-	-	-	_	•
Datrenteck Yr to Jan 4	265	(275)	2.04♥	(6.05♥)	2.2†	(10.4)	1	June 18	4.2	2	6.3
Folkes	37.8	(38.5)	7.85♥	(5.85♥)	17.74	(13.74)	1.439	July 1	1.339	2.249	2.092
Formiaster	37	(33.6 j	3.41	(4.24)	8.04	(10.19)	2.15	June 10	2.15	3.41	3.37
Havelock Europe Yr to Dec 31	80.2	(78.2)	1.5	(6.02)	3.9	(14.8)	0.75	July 5	3	2.5	4.75
NCI	2,157	(2,288)	53♥	(140♥)	5.7	(11.6	•	-	-	-	32
JJB Sports Yr to Jan 31	373	(203.6)	36.1 🌲	(34.2)	21.91†	(25.41)		July 2			6.75
Planatation & Gent'i	42.8	(51)	1.6	(1.73L♠)	0.2			-			oil
Princedule	53.8	(57.8)	1.43	(0.76L .)				-			0.55
	286.2	(294.1)	14.9L					-			4.66
	27.4							June 17	3	5.4	3
							-	-	-	-	-
Water Hall Yr to Dec 31 ☆	4.13	(5.68)	1.55] 🏚	(0.031 🏝	21.01L	(1.44)	nd .	-	Ω <u>a</u>	nii	nii:
•									~	T-4-1	F 1
Investment Trusts	84.63	f (a)			ER:	S (p)	carrent (c)	payment	dividend	Agal.	Total las year
FAC Pacific Yr to .isn 31	135.6	(136.9)	6.73	(4.41)	2.93	(1,92)	1.05	June 3	1.05	1.85	1.85
	93.8	(101.7)	0.251	(0.331)	1.3	(1.7)	1.5	Jame 2	1	-	3
Scottlish Mortgage	457.3	(437.4)	20.3	(21.7)	5.62	(6.01)	1.75	July 7	3.65	5.5	5.35
Shires Smaller Cos 3 mins to Mer 31	196.8	(177.5)	0.405	(0.102)	2.06	(0.53)	1.45	June 30	1.4	-	6.4
31 Yr to Feb 28	200.2	(204.7)	2.51	(2.71)	4.33	(4.68)	3.01	June 22	2.92	4	3.88
	Caledonian Trust Caledonian Trust Caledonian Trust Caledonian Trust Folices Yr to Dec 31 Flantific & Geril Yr to Dec 31 Stylo Yr to Jan 31 Stylo Yr to Jan 31 Stylo Yr to Jan 31 Flantific Yr to Dec 31 Flac Pacific Yr to Dec 31 Fac Pacific Yr to Dec 31 Fac Pacific Yr to Dec 31 Fac Pacific Yr to Dec 31 Marray WCT 5 natis to Feb 28 Scottish Mortgage Yr to Mar 31 States Stantier Coc. 3 natis to Mar 31 States Stantier Coc. 3 natis to Mar 31	Albert Fisher	Austin Reed	Albert Fisher	Albert Fisher 6 mits to Feb 28 474 (619.8) 53.4.4 (22.91.4) Austic Reed 7'r to Jen 31 120.1 (82.6) 7.13♥ (7.81) Calcidonian Trust 6 mits to Dec 31 1.72 (1.78) 0.518 (0.357) Dana Potroleum 7'r to Dec 31 15.6 (10.4) 24.21.4 (0.352.4) Data Potroleum 7'r to Dec 31 37.8 (38.5) 7.85♥ (5.85♥) Folizes 7'r to Jen 30 37 (33.6) 3.4! (4.24) Havelock Europe 7'r to Dec 31 80.2 (76.2) 15.4 (6.05) Havelock Europe 8 7'r to Dec 31 80.2 (76.2) 15.4 (6.02) Havelock Europe 9 7'r to Jen 31 2,157 (2,288) 53♥ (140♥) J.B. Sports 9 7'r to Jen 31 373 (203.6) 38.14 (34.2) Plantation 8 6erl 9 7'r to Jen 31 42.8 (51) 1.64 (1.731.4) Stylo 7'r to Dec 31 42.8 (51) 1.64 (1.731.4) Stylo 7'r to Jen 30 286.2 (294.1) 14.91 (0.703.1) Stylo 7'r to Jen 31 27.4 (20.7) 6.72 (5.06.4) Water Hall 7'r to Dec 31 27.4 (20.7) 6.72 (5.06.4) Water Hall 7'r to Dec 31 28.8 (136.9) 6.73 (4.41) Harray WCT 5 mits to Feb 28 93.8 (101.7) 0.251 (0.331) Scottlish Mortgage 7'r to Mar 31 457.3 (437.4) 20.3 (21.7) Shares Stateler Cos 3 mits to Mer 31 198.8 (177.5) 0.405 (0.102)	Albert Fisher	Albert Fisher	Albert Fisher	Albert Fisher	Albert Fisher	Pre-tax Pre-

NOTICE OF EARLY REDEMPTION

B-CARS No.1 Notes issued on May 23, 1996

In accordance with the Condition 5d of the Terms and Conditions of the Notes, the Directors of B-CARS No. 1 have decided, thining their meeting on March 23, 1999, to exercise the option of early redemption of the loan

Mence, the Notes will be early redeemed on May 25, 1999 • 14 287 class "A" Floating Rate Notes due 2001 (ISIN code BE 0002302710) for an amount of BEF 79,634

per Note (BEF 79.000 principal and BEF 634 acrued interest) * 743 class "M" Floating Rate Notes due 2001 (ISIN code BE (0002308726) for an amount of BEF 112,976 per Note (BEF 112,000 principal and BEF 976 accrued interest)

Bank Brussels Lambert

NOTICE TO THE Bondholders of US\$100,000,000 TECO Electric & achinery Co., Ltd.

2.75 percent Convertible Bonds due 2004 (The "Company" and the "Bonds" respectively) NOTICE IS HEREBY

GIVEN to the holders of the outstanding Bonds of Teco (the "Company") that the Company's annual general meet-ing of shareholders will be held on May 28, 1999. Under ROC's Company Law, the register of shareholders will be closed from April 29, 1999 to May 28, 1999 to desermine the shareholders that are entitled to rights per-uning to common shares. The ing of any Conversion Notice submitted while the reg-ister of shareholders of the Company is closed will be post-poned until May 29, 1999.

Dated: April 23, 1999

nv Bank Nederlandse Gemeenten

Euro 1.250,000,000 5 per cent. Notes 1998 due 25 April 2005 (including reopening)

ISIN XS0083845171 Common Code 8384517 Amsterdam Security Code 12511

 Notice to the Noteholders Following the introduction of the EURO nv Bank

Nederlandse Gemeenten has, in accordance with above-referenced issue of Notes (the "Conditions"), elec-ted to amend, as from the next interest period commencing on and including 25 April 1999, the method of interest calculation from interest calculated on the basis of a 360-day year consisting of twelve months of 30 days each to the method of interest calculation following which interest will be calculated on the actual/actual (bond) basis as set out by the International Securities Market Association ("ISMA") in rule 251, as amended by ISMA circular number 14 of 1997.

The Hague, 23 April 1999 nv Bank Nederlandse Gemeenten

SEQUANT NOTICE CALLING AN ANNUAL GENERAL MEETING

The shareholders of Equant N.V. are advised that an Annual General Meeting will take place on 25th May 1999 at 10.30 a.m. at the Sheraton Amsterdam Airport Hotel, Schiphol Boulevard 101, 1118 BG Schiphol Amsterdam,

1. Chairman's Report to the Annual Meeting

2. President's Report to the Annual Meeting Chief Financial Otilicar's Report on the Annual Accounts

Questions for the Management and Supervisory Directors

5. Presentation of Resolutions for the Annual General Meeting Adoption of the Annual Accounts and Release from Liability of the Management and

Approval of Management and Supervisory Directors' Remuneration

Disposition of Profits

Authorization for the Company, pursuant to the Articles of Association, to acquire shares in

Presentations of Nominations for Vacant Positions on the Supervisory Board

7. Election of the Supervisory Board by Secret Ballot The Agenda and the Annual Report including the 1998 annual accounts, the President's Report and the Chairman of

All registered shareholders are encouraged to attend this meeting in person or by proxy. Voting instructions should be received at the registered address no later than 20th May 1999.

For questions or clarifications please contact Jim Armstrong at the Atlanta Office at (1) 770 303 3754

I TIMES

Riva charts a fair course for revival

Paul Betts hears how Riva, the famous Italian marque is gradually being returned to profitability

The name is synonymous with La Dolce Vita and the glamour of the Mediterranean jet-set. Even today. Riva motorboats, ing in San Tropez and Monte

But while the boat's reputation endures, the Italian company that built them had until recently been struggling to stay afloat, crippled by high costs and outdated production processes.

The story of Riva's revival could be taken as a case study of every senior manager bar one the problems of turning around a with a new team, and reduce the small company, albeit one with a company's "ludicrous" labour global brand, in Italy.

That it succeeded at all owes vears ago started a "vulture fund" called Stellican.

Stellican made its name two years ago when it bought Vicenza, a first division football club, out of bankruptcy.

on medium-sized deals involving financially distressed companies in southern Europe at a time when most vulture funds wanted to do big deals," says Mr Julius, who has a Harvard MBA and a stint at Boston Consulting behind him.

We had already been active in on the map overnight. We were the first foreigners to buy a premium league football team in

Stellican paid L22.7bn (\$12.4m) for the club and, having repaired its finances, was preparing to take it public last year when its main partner, Enic, the UK group

suing Enic.

Meanwhile, Mr Julius' attention had turned to Riva. The family business, founded in 1842 and based on the shores of Lake Iseo, at the foothills of the Alps between Vicenza and Milan, had been taken over in 1990 by Vickers, the UK defence group that also owned Rolls-Royce cars at

the time. Vickers had planned to create a particularly the sleek wooden group of luxury boat companies Aquarama, retain a following as a counterpart to its luxury among the wealthy and discern- cars. But it concentrated on cars and appeared to lose interest in Riva.

Stellican bought the boatmaker last year for an undisclosed amount, even though Mr Julius, now chairman and chief executive, admits he knew little about boating.

His first act was to replace

One way to scrap old union much to the determination and agreements in Italy - Riva had ambition of Stephen Julius, a more then 40 - is to file for bank-British entrepreneur who eight ruptcy. But Mr Julius preferred to keep Riva a going concern and negotiate with the unions about salaries and working practices. When the unions refused to

"Our idea was to concentrate The football deal put us on the map overnight. We were the first foreigners to buy a premium league football team in Italy'

consider the idea, the management turned to an Italian procedure whereby a company can on Lake Iseo, then transported by Italy but the football deal put us unflaterally make its entire workforce redundant if it shuts down

production. Ironically, Mr Julius recalls, it Po before it could sail to Venice. was easier to shut down the But from there it could reach entire production than to fire a

The unions appealed to the local mayor and marched to see

small number of Riva's 115 work-



MANAGEMENT

afloat: Stephen Julius has revived the fortunes of the boatbuilde

the highest government officials of the largest city near the company's headquarters at Sarnico. However, his gamble worked. A deal involving increased flexibility and a 16 per cent salary cut was agreed, and the company

took all the workers back. Riva's boats were still beautifully crafted, but Mr Julius discovered that the manufacturing process

some bizarre inefficiencies

Half a boat was built at Sarnico

Once completed, the boat had

to wait for the tides to rise in the

Genoa only by sailing down the

Adriatic, around the Italian pen-

insula, and up the Mediterra-

To rationalise this process, Mr

road to Cremona on the River Po.

to double annual sales of L52bn. The final element in the recoventailed ery is a new sales and marketing strategy. Mr Julius intends to return Riva to its roots by building the small boats that made it famous. "We want to bring two new products to the market every year over the next three

> More ambitiously, he is in talks with luxury goods companies to develop a range of luggage, fashion accessories, sunglasses and clothing on a nautical theme to capitalise on the Riva brand.

years," he says.

iterranean coast in the Tuscan

seaside resort of Viareggio, a cep-

tre for leisure boats. The Cre-

incurred, the restructured com-

pany expects to operate profit-

ably again by August next year.

Over the next three years, it aims

Despite the exceptional costs

mona yard was closed.

The idea would be to launch a capital increase [a rights issue] to bring in a strategic partner to develop this new business."

In five to 10 years, the luxury goods operations could be more lucrative than boat-building. "We already consider ourselves a luxury goods brand, not a boating the prefect of Bergamo, one of Julius opened a yard on the Med-brand," Mr Julius says.

CAL

JOHN THORNHILL FILE FROM MOSCOW

Awash in sleaze, scams and scandals

Corruption is a way of life for many Russians, but now a group of lawyers is trying to turn the tide

Two centuries ago, a group of Russian émigrés in Paris asked Nikolai Karamzin, the legendary historian, to explain what was happening in their native land. His reply was brief. "They drink.

They steal." Were Russia's greatest chronicler alive today, he might reach a similarly dispiriting conclusion. Awash in cheap vodka, modern Russia is still battling to overcome a tidal wave of corruption. Scandal, crime and cams fill the newspapers and television screens every day.

The pervasive nature of Russia's culture of illegality was recently highlighted by a survey of the attitudes of Moscow

One student asserted it was possible to buy everyone in modern Russia: judges, schoolteachers, even goalkeepers who would jump around like "drunken kangaroos" catching nothing but the goal post. Her classmate claimed she would have to be a "daughter of Rockefeller" to buy a place at one

of Moscow's higher education institutes. "The results are obvious to the whole country Clever people work as street cleaners and rich kids find high-paying jobs." The view from the classroom

was that corruption had become a way of life in government and business: "Corruption is like an incurable illness: one can slow down its development in the organism of an individual, a society, a state, but one can never cure it outright." Many Russians may be

tempted to despair at such youthful cynicism, or concede that corruption is an ineradicable part of the national character. Others may blame the government, which as a Russian saying goes, finds it easier to poach fish in dirty waters. But it is perhaps a sign of the

country's increasingly vibrant

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ashamed enough of the students' responses to want to tackle the issue head-on. After discussing the problem of corruption at one of its regular meetings, the Moscow Club of Lawyers, which acts as a "communal kitchen" for Russia's leading advocates, decided to attack the social attitudes that make corruption acceptable.

civil society that some adults feel

To this end, it founded a magazine, Chistye Ruki (Clean Hands), devoted to analysing the causes of corruption and means of combating the phenomenon. The lawyers intend to lobby politicians, bureaucrats, regional leaders and legislators to change the views and practices of important decision-makers. Their aim is to prove that corruption is harmful to everyone: it worsens the plight of the poor; it hampers social and economic

development; it undermines moral values; and it distorts market relations.

Valery Rudnyev, a pensive lawyer who chairs the lawyers' club, argues there are many reasons for corruption in Russia. Corruption is perhaps a natural economic outcome of a society that allows a sorawling bureaucracy to regulate a muddled legal regime while maintaining official salaries at pitifully low levels.

"Corruption has become a style of life," he says. "Practically every driver and every traffic policeman has in one way or the other been drawn into the web. It is a lot easier to pay the traffic policeman for a road violation than to fill out all the forms, go to a cashier to pay the fine, and spend half a day, maybe a whole working day, obeying all the

An opinion poll in 1988 found that 64 per cent of Russians had given a bribe on at least one occasion. "Often a bribe is the single, most effective means of

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8333

defence from the stubidity. arbitrariness and unpredictability of the state

machine." Chistye Ruki magazine said, arguing for an overbaul of Russia's legislative regime and public administration. But Mr Rudnyev suggests there is also a political dimension to the problem, resulting from

Russia's transition to an open society. Licence is often the bastard child of liberty. "In-Soviet times, for 70 years we had clear rules and real order," he says. "It is well known to criminologists that in totalitarian societies the level of corruption is significantly lower. "But at the moment, every

bureaucrat lives by his own rules which creates fertile ground for corruption. As a society, we must find new rules by which to live." It is perhaps especially hard to restore a set of moral absolutes in a society that has experienced

such perverse forms of moral relativism under decades of Soviet rule. The natural temptation for the government is to revert to authoritarian solutions and resort to the old-fashioned blunderbuss of fear.

Mr Rudnyev argues that such "solutions" would only endanger the civil liberties they are ultimately designed to protect. The answer is to eradicate, not revive, the last vestiges of the closed society. "The key to solving this problem is more openness and transparency."

To some, the lawyers' quest may seem a vain endeavour. But Mr Rudnyev suggests they are trying to exploit a popular climate for change: 61 per cent of Russians believe it is possible to combat corruption more efficiently, according to a recent opinion poll.

Perhaps the most encouraging sign lies in the intolerance of many schoolchildren towards the culture of complicity. "It is possible to think that corruption is a fashion like platform boots. But bribery is bad. I've decided that for myself," said one.

U NOVARTIS

Dividend for the Financial Year 1998

At the General Meeting of Novartis AG held on 21 April 1999, it was resolved that a dividend for the financial year 1998 be declared as follows:

Dividend per share

CHF 29.-

Less 35% Federal Withholding Tax

Net dividend

CHF 10.15

CHF 18.85

For Bearer Shares payment can be obtained against surrender of Coupon No.4.

For Registered Shares the Dividend Payment Order will be sent to the address registered by the holders for this purpose.

The Dividend Payment Order and Coupon No.4 can be cashed free of charge at all Swiss branches of the following banks from Monday, 26 April 1999:

- Credit Suisse First Boston, Zurich
- UBS AG, Basel and Zurich
- Bank Sarasin & Co, Basel and Zurich
- Bank Ehinger & Co Ltd, Basel

Basel, 21 April 1999

Novartis AG By order of the Board of Directors

South **Asian Software Services** Wednesday June 2 For further information. please contact: Chris Aston in London Tel: --44 171 873 3230 Fax: +44 171 873 3241 Email: chris.aston@FT.com harmilla Devnani in Mumb Tel: +91 22 204 8890 Fax: +91 22 287 5718 Email:

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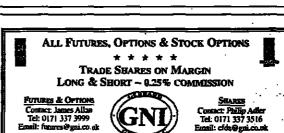
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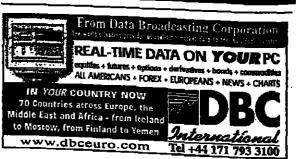


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Correction Notice **RPS** Residential Property Securities No.4 PLC £180,000,000

Class A2 Notes Mortgage Backed loating Rate Notes due 2023 Notice is hereby given that there will be a principal repayment of £58.00 per £100,000 Note pursuant to Clauses (5b) of the Notes on the interest payment date 30th April 1999. The principal amount outstand-ing on 1st May 1999 will therefore be £99,942.00

CREENWICH NATWEST

ARGENTINIAN INVESTMENT COMPANY COLOMBIAN INVESTMENT COMPANY PERUVIAN INVESTMENT COMPANY R.C. Luxembourg B 43.274 TAIWAN INVESTMENT COMPANY R.C. Luxembourg B 52,453
Société d'investissement à Capital Variable each of the above having its regist red office to 47, boulevard Royal, L-2449 Lesembourg

NOTICE OF MEETING We have the pleasure of inviting you to atland the Ammail General Meets shareholders, which will be held on April 22, 1999 at 11,00 a.m. at the registered off 47, boulevard Royal, L-2449 Luxambourg, with the following agenda:

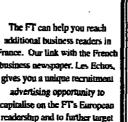
AGENDA ion of the reports of the Board of Directors and of the Auditor Approval of the beliance sheet, profit and loss account as of December 31, 1996 and the slicculion of the net profits.

Discharge to be granted to the Directors for the financial year ended December 31, 1996

1996. Action on nomination for the election of the Directors and the Auditors for the ensuing year.

Any other business which may be properly brought before the meeting The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at the resjonity vote of the afters present or represented at the Meesing. Each share is entitled to one vote. A shareholder may act at my Meesing by proxy. Proxy forms are available upon request at the registered office of the companies.

By order of the Board of Directors



Equity Index FUTURES and OPTIONS Worldwide 2-Second Fills Lowest Commissions If you would like to advertise, or require any

8.25 14.16 1.95 9.09 6.90 6.83

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FTSE Actuaries Share Indices

FTSE Eurotop is

Aerospace & Detence Diversified industrials Electronic & Elect Equip

CYCLICAL SERVICES

Real Estate Speciality & Other Fin

Automobiles 1047.91 Household Goods & Texts 1459.73

NON-CYC CORS GOODS 1205.50 +0.95

100s 1112.48

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III FTSE EUROTOP 100 MINEX FUTURES (LIFFE) 620 per full kedex point

III BURD STYLE FISE BURDTOP 106 BIDEX OPTION (ABO) £10 per ladex point

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212

EURO MARKETS

Turbulent telecoms grow in fits and starts

The volatility in telecommunication stocks this year has not stopped investors seeing them as a goldmine, writes Bertrand Benoit

7 hen Deutsche Telekom held a press conference Bonn last week to announce a substantial share issue and

warn its first-quarter sales would be flat, the news sent not only Telekom but most of its rivals plummeting. The following day, Telekom was back among the

main gainers in Europe after news of a merger with Telecom Italia to create a European giant worth €172.8bn. This week however, the telecommunications sector plunged again, tracking a sell-off in technology stocks on Wall Street Such turbulence has been

the daily staple of telecom investors this year. Following a straight-line rise in 1998, if one discounts the effect of the Russian crisis. telecom stocks have bounced up and down. Yet for most analysts, the sector, which has grown a mere 6.4 per cent on the year, remains a

"The industry may experience fits and starts in the

ine secular growth story and we like it," says Ian Scott, European strategist at Lehman Brothers.

One factor behind this year's volatility, and a key one in this week's plunge, has been the shift by investors from growth into cyclical stocks, the cheap industrial issues that have underperformed the market

The move, sparked by an improving global economic outlook, was underpinned by the high valuation of growth stocks in general and telecoms in particular. Despite recent corrections, the sector is trading around 37 times estimated 1999 earnings. The growing number of

stocks on offer has also con-

spired to frighten the most risk-averse investors. In the

first quarter, no less than four new entrants announced substantial offerings. In addition to the planned rights issue by Telekom. OTK of Greece and Portugal Telecom said they would return to the market

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6.10 7.65 6.95

Errotop 300 and Tel FTSE indices (rebesed)

reached bubble-like proportions, everyone was piling in for fear of being left out, then everyone had second thoughts," said Alex Ions, European strategist at Dresdner Kleinwort Benson. Another source of concern has been the attitude taken

by telecom regulators. Dutch carrier KPN and Deutsche Telekom suffered from recent decisions by national watchdogs to cap some of their tariffs. Likewise, the

FTSE Eurobioc 100

"Growth in the sector had competition watchdogs in the European Commission are considering action in the

> "There is a school of thought that says the sector has grown too far," says Alan Lyons, telecom strategist at ABN-Amro. "But underlying factors suggest there is some substantial upside left."

The main reasons for the · long-term optimism of analysts is the growth of inter-

net services. Telecom stocks activity thanks to smaller, rallied sharply in mid-February as a batch of figures from British Telecom showed an explosion in internet traffic after the introduction of free accounts such as Dixons' Freeserve.

Former monopolies benefit directly from the growth in internet use as subscribers normally connect to the global network via a local call. Besides, these large operators have a 40 per cent market share of internet services through such ventures as Wanadoo for France Telecom and T-Online for Deut-

markets in Europe, the internet will be double the size of today's mobile market by 2008," writes the telecoms team at Lehman Brothers. In due course, says the bank, it could reach half the size of today's telecoms market.

"We expect that in most

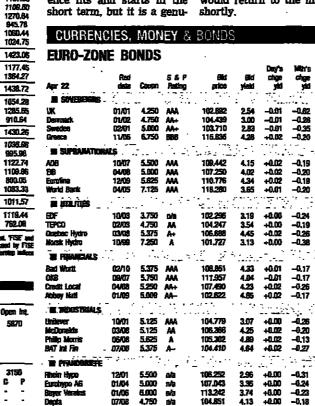
sche Telekom.

While former monopolies will benefit from the growth in data traffic, according to ABN-Amro, niche plavers such as Colt or GTS will gain from rising corporate faster dedicated networks. Meanwhile, cellular opera tors should keep benefiting

from the continuous increase in demand for mobile phones, recently boosted by the introduction of pre-paid phones. By 2002-3, tion rates of 45-50 per cent in many European markets, the UK today.

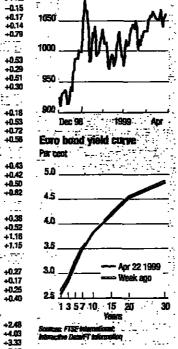
The last ground for optimism has been the frenzy of consolidation. The landmark deal was the Vodafone-Airtouch \$66.5bn link-up, which created the first global operator in the cellular industry. Then came Olivetti's bid for Telecom Italia. which signalled that even former monopolies could now be bid for.

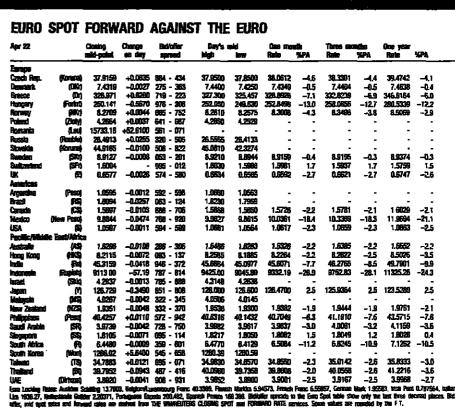
For Mr Lyons, the momentum is far from exhausted and it is not time to be "We are moving towards a single market with operators providing services across Europe: that will benefit all

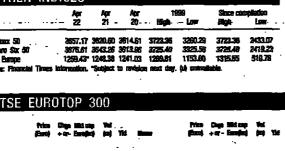


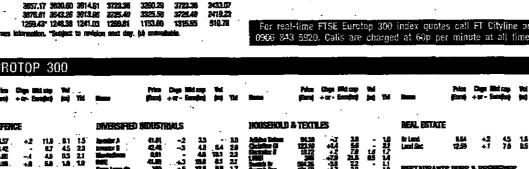
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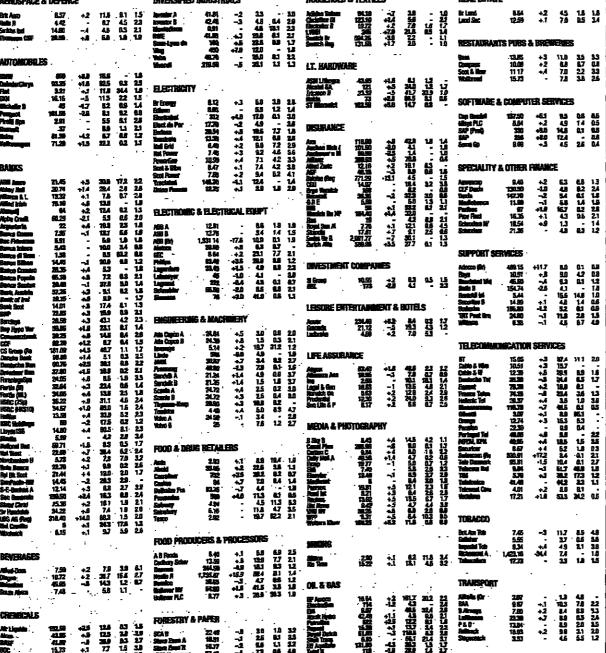








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Figures at end-March 1999

+166.6% (since 1/1/98) All-Share Index **Number of Companies Listed**

€44.0 billion **Market Capitalisation** Total Capital Raised (at IPO) €5.8 billion **Average Daily Trading Volume** €167.0 million 620

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ic Interest Grouping operated by Deutsche Börse, La Société du Nou

BENCHMARK BONDS

By Arkady Ostrovsky in London and John Labate in New York

European bond markets had lost % to 95%, sending outperformed US Treasuries yesterday, with the yield The 10-year note was down spread between German $\frac{1}{32}$ to $96\frac{R}{32}$, yielding 5.215 per bunds and the 10-year US cent, and the two-year note bond rising 5 basis points to had lost 1 to 99%, yielding its highest for 10 years.

The US 10-year bond yielded 147 basis points over strong equities, a weak close the bund, the biggest spread since the beginning of the decade, according to Jan Loeys at J.P. Morgan.

lower in midday trading as a morning speech, Mr Meyer

in the stock market.

By early afternoon the 30year bond, the benchmark for long-term interest rates, have been weakened by gilts future fell 0.40 to 116.93. the yield up to 5.574 per cent. 5.010 per cent.

"It's a combination of yesterday, and comments by [Federal Reserve governor] Meyer." said David Ging. market strategist at Donald-US Treasuries were pulled son, Lufkin & Jenrette. In a investors adjusted to the

Fed might revisit its recent between UK gilts and Ger- question about the UK's easing of interest rates. Prices of US Treasuries

growing fears of inflationary pressure, observers said. European bond prices edged lower despite weaker French industrial production data than expected, which led some analysts to believe

that interest-rate cutting in the euro-zone was not over. The German 10-year bund future fell 0.17 to 115.56. UK gilts continued to under-perform euro-zone bonds as changing outlook for UK rates in the euro-zone and

E US DOLLARS

New international bond issues

strong rally again took hold was seen as suggesting the interest rates. The spreads the UK was likely to raise prospects of entering EMU. man bunds widened to 85 "The Bank of England is

basis points yesterday. The not going to raise interest rates next week but we J.P. Morgan was one of the could see some tightening first large banks to change soon, which would affect the its outlook for UK interest longer end of the yield rates from easing to tightencurve." Mr Loeys said. ing, but other banks are also revising their forecasts.

The Japanese government bond market continued to strong economic data rise, with the yield on the released in recent weeks 10-year JGB falling to 1.305 per cent from 1.350 per cent. The market is driven by Japanese investors who shun credit and foreign currency exposure in favour of government bonds.

stock to be listed in Hungary

and Khozem Merchant

Synergon Information Systems will become the first information technology company to be listed on the Hungarian stock exchange when its initial public offering is priced today.

A separate listing will also take place on the London Stock Exchange in the form of global depositary receipts which, like the IPO, will be the first by a Hungarian issuer in 12 months.

The IPO is being leadmanaged by Nomura International and CA IB Investment Bank. It is seen as a test of investor demand for technology stocks from central Europe, where the sector is fragmented but developing fast. The listing, which could value Synergon at up to \$100m, comes a week after Hungary launched a \$500m global bond.

Both transactions are seen as a measure of returning investor confidence in Hungary. Hungarian sovereign bonds are trading at narrower spreads than comparable central European bonds, a sign of the country's detachment from the fall-out of the Russian crisis.

Synergon, which provides "integrated solutions" - customised software and hardware products - to companies based in Hungary, is offering a mix of existing and new shares to domestic and international investors in only the third IPO from central Europe this year.

Bankers said Synergon's domestic retail offering of about 10 per cent of the total was over-subscribed. The remaining 3.5m shares are being sold as shares or GDRs global investors.

NEWS DIGEST

SHARE ISSUES

International offering from Asia Pulp & Paper

Asia Pulp & Paper, an Indonesian company based in Singapore, yesterday became the first Indonesian comorate to launch an international share issue, in a \$950m offering. The issue, lead-managed by Merrill Lynch, adds to AP&P's existing primary US listing on the New York Stock Exchange

Proceeds from the offering will be used as working capital for the launch of new capacity in China. A bank official said the share offering marked the start of a long-term campaign to "deleverage" the company after several consecutive years of heavy investment in new mill capacity in Asia. The new shares were priced at \$8.40 each and were trading at \$9% at 2pm yesterday in the US.

AP&P, which is part of the Sinarmas group owned by indonesia's Wijaya family, is expected to benefit from the recent upswing in global demand for commodities and other cyclical products. US and European investors have recently dumped growth stocks in favour of cyclical stocks as a result. The company, whose revenues are primarity denominated in US dollars, still retains the bulk of its operations in Indonesia. But its primary and sole stock market listing is in the US. Edward Luce, London

CREDIT RATINGS

Outlook on Malaysia changed

Moody's Investors Service has changed the outlook for Malaysia's long-term foreign currency country credit rating ceilings for bonds and notes to stable, from negative, to reflect the improving climate in Kuala Lumpur. The ceilings are Baa3 for bonds and notes and Ba1 for bank deposits. The government has recently shown some flexibility in its. capital controls, moving from a 12-month prohibition on capital repatriation to an exit tax.

The appreciation of exchange rates in the region has meant that, despite its fixed exchange rate, Malaysia has not lost competitiveness. Although concerns about access to external financing remain, Malaysia has been able to receive fresh funding with the support of Japan, foreign banks in Malaysia, and from other creative sources. Short-term debt has declined substantially and international reserves have risen.

As a result, Moody's believes Malaysia's international liquidity has strengthened. It added that Malaysia was making progress in attempts to recapitalise the banking system but noted that banking sector restructuring was one reason for larger budget deficits. It added that corporate sector restructuring appeared to be moving more slowly. Nevertheless, Moody's said: "The government's financial position remains manageable.

Sheila McNulty, Singapore Comments and press releases about international capital markets coverage can be sent by e-mail to international.companies@ft.com

Hessen makes debut in euros

NEW ISSUES

By Khozem Merchant The German state of Hessen

launched its debut eurodenominated bond yesterday on a day of heavy flows in both the euro and dollar markets.

Hessen's 10-year €1bn bond was its first tapping of the debt market since the state was assigned an AAA rating by Standard & Poor's last summer.

That was one reason why the bond attracted a significant response from investors in the US, where two large accounts helped to swell the US placement to 7 per cent of the total.

A quarter of the bonds were sold in Germany and the rest elsewhere in Europe and in Japan.

"North America was the and tightened slightly. real surprise; historically it has been difficult to sell Deutsche Bank, joint lead manager with Warburg Dil-

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Red Bid Day o Date Coupon Price Yield yield 8.750 106.5132 4.74 +0 8.750 124.9860 5.31 +0

08/00 4.000 101.5000 2.95 04/09 5.000 107.8000 4.04 4,000 101,5800

The size and liquidity of the issue also helped win over investors to a borrower that historically has met its domestically.

Hessen plans to raise €3bn-€4bn in debt this year. about one-third of which will be covered in a medium-term note programme to be

of issuance, combined with the higher credit rating and downgraded by Fitch IBCA.

points over the 10-year bund The dollar market also busy, with several top \$1bn), DuPont, BAT and there," said an official at US names taking advantage of attractive market condi-

unveiled soon. Bankers said this volume

strong underlying fundamentals in Hessen, made the state comparable to some smaller euro-zone borrowers such as Austria. Belgium, for example, which recently issued a €2bn benchmark floating-rate note, has been Yesterday's issue was priced to yield 28 basis

tions, such as a firm dollar, relative stability and a posi-

Aircraft Fin Tst 99-1(a):	1.205bn	-	-	May	2024	0.40		Lehman Brothers
Household Finance	150	(t ₀ ,j)#	rich Fild	May	2004	0.35R	+90r4 3:Feb04)	JP Morgan/MSDW
Perseus CDO 1, Ltd(c)	568.5		-	Jun	2011	•		Lehman Brothers
BNG	500	(d)	(d)P	Apr	2009	0.325R	+65(43-Nov08)	Memil/Selomon SB
DuPont	400	5.875	99.58R	May	2009	0.35R		Morgan Stanley/Warburg
BAT International Finance	400	6.50	99,779R	May	2005	0.325FI	+135(Feb34)	ABN Amro/M Stanley
Bremer Landesbankt	200	(g)	100.03276	May	2000			CSFB
Svenska Handelsbanken(h)‡	100	(h1)	100.00	Apr	2000	0.05	-	Tokyo-Mitsubishi Inti
Cregem Finance	60	5.50	101.15	Jun	2002	1,375	•	Dexia Capital Markets
EUROS(e)								
State of Hessen	1 b n	4.000)	99.098F	المال	2009	0.225R	+28(3 %Jul0 9)	Deutsche/Warburg DR
Deutsche Hypo	1.25bn	2.50(1)	99.808R	Mar	2002	0.05R	-	Dresdner KB
Aligemeine Hypo	1bn	2,500	99,808R	Mar	2002	0.05R	-	Oresdner KB
CayMadnd International:	750	Ð	100.038	Nov	2000	0.075		CSFB
Standard Chartered Bank(S)	600	5.375	99,118R	May	2009	0.50R	+169(Jan09)	Goldman Sachs
Mediocredito Centrale:	500	(k)	99.88R	May	2004	0 175R	-	JP Morgan/Paribas
DSL Bank(m.f)	500	3.625	101.29R					CSFB/Nomura Inti
Westlaetische Hypot	500	(m)	100 025			0.05		HypoVerensbank
CAFIN	300	4.75	99.047R		2004	Q.45R		Mentill Lynch
Bertelsmann Capital Corp	200	4,375	99.121R		2009	0.35R		Commerz/WestLB
KIW	200	3.00	99.714R	Apr	2003	0.125R	+6(4'7%Feb03)	Commerzbank
Banqua PSA Finance:	200	(a)	100.035			0.08		CCF/CCBP
Republic of Turkeyir)	150	9 50	99.625R			0.625A		Deutsche/Paribas
Finance for Danish Ind(S);	100	IQ)	99.988R	May	2004	D 30R	-	Salomon Smith Barney
■ STERILING								
SunAmerica Inst Funding	200	5.375(s)	89.118R	Dec	2009	0.325R	+92(5 %Dec09)	Memil Lynch
CANADIAN DOLLARS								
Export Development Corp	500	5.00	98.741R	May	2006	0.30R	+13(8% Dec05)	Memil/RBC
Final terms, non-calleble unles note. #Semi-annual coupon. F Aviation Services, b) Priced to	t fixed re	offer pri	ce; leas sh	ЮМП	at ne-	offer lev	al ay 5-tranche	deal. Servicor: GE Capi
			,					

Mr Loeys said the range of

indicated that recession was

over before it had even

begun. He said the strength

of the UK labour market and

the divergence of interest

relates to German govt bonds unless stated, it Spread re French govt bonds, gi 3-mit Libor -5%bp, ht \$150m launched 14/499 increased to \$250m. httl 3-mit Libor -5%bp, it 3-mit Euribor (lat. No. 3-mit Euribor +10bp, it is coupon, mit Fungible with £1.5bn, Plus 58 days accrued, it 3-mit Euribor +20p, it 2-mit Euribor +10bp, it Pungible with £500m. Plus 45 days accrued, st Short 1st coupon, it 3-mit Euribor +300o to 17/5/01, then +150bp if not called, St Subordinated.

tive view on spread-tighten- \$400m 10-year bond, said it points over five-year Treaing, to raise debt. Freddie Mac (10-year,

BNG led the way.

BOND FUTURES AND OPTIONS

attracted some 30 accounts for its tranche of the issue, a high response. BAT followed up its suc-

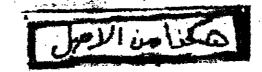
suries, and BNG launched a \$500m bond in the 10-year sector, which has attracted activity since the European Morgan Stanley Dean Wit- cessful recent euro issue Central bank's recent rate ter, joint lead with Warburg with a \$400m six-year bond cut and indications that it to domestic institutions and Dillon Read, on DuPont's that was priced at 135 basis may be the last for a while.

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-	5,000		2.78		-0.08	-0.13	-1.42	Sep	-	96.11	_ # ##***	_	-	-	D
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	6.900	111.0950	0 14	-0.01	-0.04	-0.07	-0.42	III NOTIONAL	SPANISH	BOND FUTU	ES (MEF	F) £100,000			
	4.100 1.800	115.9240 104.0180	0.62	-0.03	-0.10 -0.13	-0.25 -0.37	-0.50		Open	Sett price	Change		Low	Est. wol.	Open Int
	2.300	100.6200	1.33 2.26	-0.03 -0.03	-0.12 -0.07	-0.37 -0.37	-0.25 -0.16	Jun	99.05	99.04	-0.08	99.23	99.00	11,111	19,049
	9.000	110.3500	2.73	+0.01	-0.06	-0.29	-1.37	UK							
	3.750	38.0100	3 99	+0.01	-0.03	<u>-0.14</u>	-0.93	MOTTONAL	5 YEAR GI	LT FUTURES	(LIFFE) S	2100.000 100	iths of 100%		
	8.000 7 000	105.4815 109.7915	4.73 5.72	+0.06 +0.05	0.00	-0.19	-2.86		Орел	Sett price	Change	High	LOW	Est. vol	Open Int
_					+0.06	-0.16	-1.05	Jun O		107.78	-0.17			0	a
	7 <i>000</i> 5.500	104.5700 106.6500	4.65 4.86	+0.02 -0.01	-0.06 -0.06	-0.30 -0.26	+8.22 -0.64	Sep III arronoma	(W CGT =	(07.76 1710000 0 10	-0.17 EEC 6100	1000 1000-	d 100±	а	Ø
	5.375	102.4000	2.63	-0.09	-0.22	-0.36	-1.63	MOTTORIAL,							
	5.375	109.4400	4,11	+0.02		-0.09	-0.93	Jun	Open 117.32	Close 118.93	Change -0.40	High 117,48	Low 116.84	Est. voi 16622	Open int. 79498
	5.000	103.6800	270	+0.02	-0.01	-0.27	-1.51	Jun Sep	111.32	116.63	-0.40 -0.40	111.46	110.04	19622 C	79498 D
	D-0000	107.3700	4.10	+0.01	-0.03	-0.35	-0.95	· UFFE MAIRS	aim trafed o			ings. are for	monitous day.	-	-
	10.250 6 500	107 1836 117 3050	2.97 4 16	+0.03	-0 03 +0.02	-0.24 -0.25	-1.66 -1.03	IN LONE GALT	FUTURES	OPTICHES (L	ff1) £10	0,000 100d×	of 100%		
_	4.500	103.8900	1,14		-0.01	-0.31	-0.70	Strike		căn				PUTS	
	4250	115,7000	2.24	+0.02	+0.07	+0.01	-0.86	Price 11 600	Jun 1.35	Se; 1.97	D 7	Jun 0 42	Sep 1.34		
	7.000	104.8400	4.94	+0.06	+0.01	+0.17	-1.71	11650	1.01	1,70)	0.58	1.57		
	8.500 5.750	107.4100 110.2700	4.70 4.52	+0.05 +0.05	+0.02	+0.10 +0.02	-1.24 -1.33	11700	0.76 0.55	1.46 1.25		0.63 1.12	1.83		
	6.000	124,8300	4.48	+0.06	-0.03	-442	-1.33	11 75 0 11 88 0	0.35	1.05	;	1,42	2.12 2.42		
	4.500	99.1636	5 00	+0 02	+0.02	-0.02	-0.62	11850	0.26	0.86		1.83	2.75		
	4.750 4.750	98.5530 98.9874	5.09 5.20	+0.04	+0.04 +0.04	-	-0.64 -0.54	Est wor popul c	ands 610 Pade	s 987 Previou	9 2772 0	100 Int. [248]	8350 Pals 13	77	
	5.250	95.6857	5.55	+0.03	+0.03	-0.01	-11.54 () 44	US							
ю		_		Sourc	e. bleach	re Deta/FT i	réarrisation	IN US TREAS	URTY BONED	PUTURES (C	8T) \$100,	,000 32nds o	100%		
ĄŪ	alised pla	od statela. Meli	s seem l	ir toly esc	tude selling	و بنا پراگار	12.5 per		Ореп	Latest	Change	High	LOW	ĒĢL VOL	Open Ani.
				_				Jun .	122-00	121-31	-0-03	122-02	121-25	219,869	574,132
ij	HMA	rk sf	REA	DS				Sep Dec	121–13	121-17 121-00	-0-02 -	121-18 -	121-12	536 277	39,648 4,291
5	prend	Spread				Spread	Spread		-	.,	_	_	_		7601
	VS Euros	vs -Bonds			8id Yleid	ks Euros	vs T-Bonds	lane-							
	+1.50	+0.13	Netherlar	nds	3.95	+0.12	-1.25	Japan	Laur Ton	W 1404W-					
	+0.77	-1.20	New Zea		5.72	+1.89	+0.52	MOLLOWAT							or 100%
	TU 20	-1.08			4 RP	+0.83	-0.54		Croesa	Sett orica	Change	High	Low	Est. vol	Onen int

		2/29 <u>5.2</u>	50 95.6	857 5.55	+0.03	+0.03	-0.01	-0 44	US										
inadan daging Ngida: Local pa			-	. Yeids shows		ce. Interacti clude will be			III US TREASUR		FUTURE		·		_				
ing balapan pi			•		-•-			_ , ,	_	ipen o oo		_	1211GE	High		LOW	Eşt.		Open in
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0 YE/	VR BE	NCHM	ARK	SPREA	DS				Dec 13	- 13	121-0		U-UZ	121-	10 1	21-12	53 27		39,648 4,291
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		Bld w		_ S		81	16	15											
pr 22	Y	eld Euro	1-Bore	is .		Yleid	Euros	T-Bonds	Janan										
ustralia.	6	33 +1.5	+0.1	3 Netheck	undo	3.95	+0.12	-1.25											- -
		.00 +0.72				5.72	+1.89	+0.52	MOTIONAL LE	NG 160	e Jupa	ESE G	OFT. B	MID FU	UES		700m 1	00018	of 100%
elgium	4	12 +0.2	-1.0	8 Korway		4.66	+0.83	-0.54	0	pen	Sett prk	a (2	ange	High	ı	LOW	Est.	40	Open in
amada		.12 +1.25			ł	4.09	+0.28	-1.11	Jun 13	5.06	135.22			135.3	n 1	35.06	14	81	n/a
ennerk		20 +0.3				4.06	+0.23	-1.14	Sep		134.35				•				19/3
niend 		.04 +0.21 95 +0.13				4.22 2.45	+0.39 -1.38	-0.98 -2.75	Euro										
SUCS.	_	95 +0.12 83 -	-12 -13		370	2.43 4.58	+0.75	-2.73 -0.62	EL E BORIO FUTL	DCC 044	ത്ത വ	0.000							
ermany Nece		.63 +2.05				5.20	+1.37	-0.552	E DUND TOTAL	Hills	up) En	4,000							
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MERG	JNG I	WARKE	T BC	INDS						pen	Selt pric	a Ct	enga	High		Low	Est.	WOŽ	Open in
						Dev's	With's	Sord	Jun		102.42	+	0.01				0	•	314
	Red		S&P	Bild	Blkd	chge	chge	18	JI NOTICKAL EF	B SHAP	RITINE	\$ # FF	B* 10 w	45% (100.00	0 1900	. of 700	19.	
¥ 22	date	Coupii	Rating	price	yield	yld	pid	US			Sett oric	-			_				
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vetfa.	02/02	7.000	888-	92,3500	10.17	+0.03	+1.28	+5.15	"Traded on APT pr	ler in Best				- 1055	a sa _		_		
nland		_ :_:	200	104,0000	6.19	+0.05	-0.12	+1.10	INDEX OF VELIDI		4 00 15	C GUIPE	COLUMN (M 1663	3.741.04	عمد الم	a mir a	E AF	ISTUE O
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ussia El Later al	06/07 EEECA	10.000	n/a	37.0300	32.18	-1.22	-8.28	+27.02	INTEREST	ΓRA		AWS	-	Sec		US.	2	10	
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usia O LATE A Spelica azi	06/07 06/07 09/27 05/27	10,000 9,750 10,125	n/a 68 8+	37.0300 87.9900 80.7500	32.18 11.14 12.64	-1.22 -0.02 +0.04	-8.28 -0.44 -2.15	+27.02 +5.62 +7.12	神 2	Ence Big ·	HE Ask	£ S Bat	Ask.	Bid	ASK	Bid	Ask		Ask
usia O LATE A Spelica azi	06/07 BERICA 09/27	10.000 9.750	n/a. 88	37.0300 87.9900	32.18	-1.22 -0.02	-8.28 -0.44	+27.02	Apr 22 1 year	Exc. Bio :	2.72	£ S B4 5.37	Asia. 5.40	1.15	A3K 1,19	5.24	Ask 5.27	6±1	Ask 0.21
ussia S LATSE Al gerdica exi exico	06/07 06/07 09/27 05/27	10,000 9,750 10,125	n/a 68 8+	37.0300 87.9900 80.7500	32.18 11.14 12.64	-1.22 -0.02 +0.04	-8.28 -0.44 -2.15	+27.02 +5.62 +7.12	Apr 22 1 year 2 year	2.69 2.82	2.72 2.86	£ S Bxt 5.37 5.42	Ask 5.40 5.45	1.15 1.40	1,19 1,48	5.24 5.44	5.27 5.47	0.18 0.26	0.21 0.29
ISSIA IN LATER AN Operation exists exists IN ASIA	06/07 09/27 05/27 05/26	9.750 19.125 11.500	n/a 88 8+ 88	37,0300 87,9300 80,7500 118,4000	32.18 11.14 12.64 9.58	-1.22 -0.02 +0.04 -0.02	-8.28 -0.44 -2.15 -0.65	+27.02 +5.62 +7.12 +4.08	Apr 22 1 1986 2 1986 3 1982	2.59 2.82 3.00	2.72 2.86 3.04	£ S B4 5.37 5.42 5.47	5.40 5.45 5.51	1.15 1.40 1.69	1,19 1,48 1,77	5.24 5.44 5.56	5.27 5.47 5.59	0.18 0.26 0.43	0.21 0.29 0.46
ussia SI LATES AS Typedica react edico SI ASSA The	06/07 09/27 05/27 05/26	9.750 10.125 11.500 7.750	n/a 66 8+ 86 888+	37.0300 87.9300 80.7500 118.4000	32.18 11.14 12.64 9.58 6.96	-1.22 -0.02 +0.04 -0.02	-8.28 -0.44 -2.15 -0.65	+27.02 +5.62 +7.12 +4.08 +1.83	Apr ZZ 1 year 2 year 3 year 4 year	2.59 2.52 1.00 3.20	2.72 2.86 3.04 3.24	£ S Bd 5.37 5.42 5.47 5.45	5.40 5.45 5.45 5.51 5.49	1.15 1.40 1.69 1.95	1,19 1,48 1,77 2,03	5.24 5.44 5.56 5.64	5.27 5.47 5.59 5.67	0.18 0.26 0.43 0.62	0.21 0.29 9.46 0.65
III IATE AI III IATE AI	06/07 09/27 05/27 05/26 07/06 10/18	9.750 10.125 11.500 7.750 8.750	n/a 68 8+ 86 888+ 888+	37.0300 87.9300 80.7500 118.4000 104.3750 97.5000	32.18 11.14 12.64 9.58 6.96 9.04	-1.22 -0.02 +0.04 -0.02 +0.02	-8.28 -0.44 -2.15 -0.65 -0.46 -0.30	+27.02 +5.62 +7.12 +4.08 +1.83 +3.72	Apr 22 1 year 2 year 3 year 4 year 5 year	2,59 2,82 3,00 3,20 3,40	2.72 2.86 3.04 3.24 3.44	£ S B4 5.37 5.42 5.47 5.45 5.40	5.40 5.45 5.45 5.49 5.44	1.15 1.40 1.69 1.95 2.19	1,19 1,48 1,77 2,03 2,27	5.24 5.44 5.56 5.64 5.71	5.27 5.47 5.59 5.67 5.74	0.18 0.26 0.43 0.62 0.84	0.21 0.29 0.46 0.65 0.87
nssia LATSU Al gerdica ezzi ezdoo M ASIA iliaa iliapinas ezdood	06/07 09/27 05/27 05/26 07/06 10/18 04/07	9.750 10.125 11.500 7.750 8.750 7.750	n/a 66 8+ 86 888+	37.0300 87.9300 80.7500 118.4000	32.18 11.14 12.64 9.58 6.96	-1.22 -0.02 +0.04 -0.02	-8.28 -0.44 -2.15 -0.65	+27.02 +5.62 +7.12 +4.08 +1.83	Apr 22 1 year 2 year 3 year 4 year 5 year 6 year	2.59 2.82 3.00 3.20 3.40 3.60	2.72 2.86 3.04 3.24 3.44 3.84	5.37 5.42 5.47 5.45 5.40 5.38	5.40 5.45 5.45 5.45 5.49 5.44 5.40	1.15 1.40 1.69 1.95 2.19 2.41	1,19 1,48 1,77 2,03 2,27 2,49	5.24 5.44 5.56 5.64 5.71 5.78	5.27 5.47 5.59 5.67 5.74 5.79	0.18 0.26 0.43 0.62 0.84 1.05	0.21 0.29 0.46 0.65 0.87 7.08
nssia LATSU Al gerdica ezzi ezdoo M ASIA iliaa iliapinas ezdood	06/07 09/27 05/27 05/26 07/06 10/18 04/07	9.750 10.125 11.500 7.750 8.750 7.750	n/a 68 8+ 86 888+ 888+	37.0300 87.9300 80.7500 118.4000 104.3750 97.5000	32.18 11.14 12.64 9.58 6.96 9.04	-1.22 -0.02 +0.04 -0.02 +0.02	-8.28 -0.44 -2.15 -0.65 -0.46 -0.30	+27.02 +5.62 +7.12 +4.08 +1.83 +3.72	Apr 22 1 year 2 year 3 year 4 year 5 year 7 year	2,59 2,82 3,00 3,40 3,60 3,79	2.72 2.86 3.04 3.24 3.44 3.84 3.83	5.37 5.42 5.47 5.45 5.40 5.38 5.34	5.40 5.45 5.51 5.49 5.40 5.40 5.38	1.15 1.40 1.69 1.95 2.19 2.41 2.62	1,19 1,48 1,77 2,03 2,27 2,49 2,70	5.24 5.44 5.56 5.64 5.71 5.78 5.82	5.27 5.47 5.59 5.67 5.74 5.79 5.85	0.18 0.26 0.43 0.62 0.84 1.05	0.21 0.29 9.46 0.65 0.87 2.08 1.28
nsia LATSO Al gentina ezic exico M ASIA ina ina ina ina ina ina ina ina	06/07 09/27 05/27 05/26 07/06 10/18 04/07	9.750 10.125 11.500 7.750 8.750 7.750	n/a 68 8+ 86 888+ 888+	37.0300 87.9300 80.7500 118.4000 104.3750 97.5000	32.18 11.14 12.64 9.58 6.96 9.04 7.18	-0.02 +0.04 -0.02 +0.08 +0.03	-8.28 -0.44 -2.15 -0.65 -0.46 -0.30	+27.02 +5.62 +7.12 +4.08 +1.83 +3.72 +2.02	Apr 22 1 1986 2 1986 3 1980 4 1986 5 1986 6 1986 8 1988	2,59 2,82 3,00 3,20 3,40 3,60 3,79 3,96	2.72 2.86 3.04 3.24 3.44 3.84 3.83 4.00	5.37 5.42 5.45 5.40 5.38 5.34 5.33	5.40 5.45 5.51 5.49 5.40 5.37	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81	1,19 1,48 1,77 2,03 2,27 2,49 2,70 2,89	5.24 5.44 5.56 5.64 5.71 5.70 5.82 5.87	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90	0.18 0.25 0.43 0.62 0.84 1.05 1.26 1.45	0.21 0.29 9.46 0.65 0.87 2.08 1.28 1.48
RSIQ ALATES AL geretica exico exico exico exico existenci e	06/07 09/27 05/27 05/26 05/26 07/06 10/18 04/07	9.750 10.125 11.500 7.750 8.750 7.750	n/s. 88 8+ 88 888+ 888+ 888-	37,0300 87,9300 80,7500 118,4000 104,3750 97,5000 103,4000	32.18 11.14 12.64 9.58 6.96 9.04 7.18	-122 -6134 -022 -032 -032 -032 -033 -035	-828 -844 -215 -085 -046 -030 -023	+5.62 +7.12 +4.68 +1.53 +3.72 +2.02 +1.59	Apr 22 1 19887 2 19887 3 19887 5 19887 6 19867 7 19887 9 19888 9 19888	2,59 2,82 3,00 3,40 3,60 3,79 3,96 4,10	2.72 2.86 3.04 3.24 3.44 3.84 3.83 4.00 4.14	5.37 5.42 5.47 5.45 5.40 5.36 5.34 5.33	5.40 5.45 5.51 5.49 5.40 5.38 5.37 5.37	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81 2.96	1.19 1.48 1.77 2.03 2.27 2.49 2.70 2.89 3.06	5.24 5.44 5.56 5.64 5.71 5.70 5.82 5.87 5.91	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90 5.94	0.18 0.26 0.43 0.62 0.84 1.05 1.26 1.45	0.21 0.29 9.46 0.65 0.87 2.08 1.28 1.48 1.53
essia LATSE Al gereice azi ASIA ke kippines adiand R AFRICAT benon uth Africa	06/07 09/27 05/27 05/27 05/25 07/06 10/18 04/07 07/00	9.750 10.125 10.125 11.500 7.750 8.750 7.750	88 8+ 88 88+ 88+ 88+	37,0300 87,9300 80,7500 118,4000 104,3750 97,5000 103,4000	32.18 11.14 12.64 9.58 6.96 9.04 7.18	-0.02 +0.04 -0.02 +0.08 +0.03	-828 -844 -215 -065 -046 -030 -023	+27.02 +5.62 +7.12 +4.08 +1.83 +3.72 +2.02	Apr 22 1 year 2 year 4 year 5 year 7 year 8 year 9 year	2,59 2,82 3,00 3,40 3,50 3,79 3,96 4,10 4,20	2.72 2.86 3.04 3.24 3.84 3.83 4.00 4.14 4.24	5.37 5.42 5.47 5.45 5.40 5.38 5.34 5.33 5.33	5.40 5.45 5.51 5.49 5.44 5.40 5.37 5.37 5.37	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81 2.96 3.13	1.19 1.48 1.77 2.03 2.27 2.49 2.70 2.89 3.06 3.21	5.24 5.44 5.56 5.64 5.71 5.78 5.82 5.87 5.91 5.95	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90 5.94 5.98	0.18 0.26 0.43 0.62 0.84 1.05 1.26 1.45 1.60	0.21 0.29 0.46 0.65 0.87 2.08 1.28 1.48 1.53
ISSIA ILATEL AL Gerdine exico ILASIA hine hippines axiand ILATELATI Branch ILATELATI ILATELA	05/07 05/27 05/27 05/25 05/25 07/06 10/18 04/07 60/02 E/ 07/00 10/06 08/07	10.000 9.750 10.125 11.500 7.750 8.750 7.750 85T 9.125 8.375	88 + 88 + 88 - 88 + 88 +	37,0300 87,9300 80,7500 118,4000 104,3750 97,5000 183,4000	32.18 11.14 12.64 9.58 6.96 9.04 7.18 6.55 8.01	-1.22 -0.02 +0.02 +0.02 +0.08 +0.03 +0.03 +0.05	-828 -844 -215 -065 -046 -023 -023	+5.62 +7.12 +4.68 +1.83 +3.72 +2.02 +1.59 +2.88	Apr 22 1 19887 2 19887 3 19887 5 19887 6 19867 7 19887 9 19888 9 19888	2,59 2,82 3,00 3,40 3,60 3,79 3,96 4,10	2.72 2.86 3.04 3.24 3.44 3.84 3.83 4.00 4.14	5.37 5.42 5.47 5.45 5.40 5.36 5.34 5.33	5.40 5.45 5.51 5.49 5.40 5.38 5.37 5.37	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81 2.96	1.19 1.48 1.77 2.03 2.27 2.49 2.70 2.89 3.06	5.24 5.44 5.56 5.64 5.71 5.70 5.82 5.87 5.91	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90 5.94	0.18 0.26 0.43 0.62 0.84 1.05 1.26 1.45	0.21 0.29 9.46 0.65 0.87 2.08 1.28 1.48 1.53
III LATAL AI Typerities Redico III ASIA Typerities Hillippines Hil	05/07 05/27 05/27 05/25 05/25 07/06 10/18 04/07 07/06 10/06 08/07	9.750 19.125 11.500 7.750 8.750 8.750 9.125 8.375 10.000	11/2 88 8+ 88 88 88 88 88 88 88 88 88 88 88	37,0300 87,5300 80,7500 118,4000 104,3750 97,5000 103,4000 102,0487 102,0186 94,7500	32.18 11.14 12.64 9.58 6.96 9.04 7.18 6.55 8.01 10.96	-1.22 -0.02 +0.02 +0.02 +0.03 +0.03 +0.05 +0.06	-828 -844 -215 -085 -046 -023 -023 -151 -087 -058	+27.02 +5.62 +7.12 +4.08 +1.83 +3.72 +2.02 +1.59 +2.88 +5.80	Apr ZZ 1 year 2 year 3 year 5 year 6 year 8 year 9 year 12 year	2,59 2,82 3,00 3,40 3,50 3,79 3,96 4,10 4,20 4,37	2.72 2.86 3.04 3.24 3.44 3.84 3.83 4.00 4.14 4.24 4.41	5.37 5.42 5.47 5.45 5.40 5.38 5.34 5.33 5.33 5.33	5.40 5.45 5.51 5.49 5.44 5.40 5.38 5.37 5.37 5.37	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81 2.98 3.13 3.36	1.19 1.48 1.77 2.03 2.27 2.49 2.70 2.89 3.06 3.21 3.48	5.24 5.44 5.56 5.64 5.71 5.70 5.82 5.87 5.91 5.95 6.04	5.27 5.47 5.59 5.87 5.74 5.79 5.85 5.90 5.94 5.98 6.07	0.18 0.26 0.43 0.62 0.84 1.05 1.26 1.45 1.80 1.73	0.21 0.29 0.46 0.65 0.87 2.08 1.28 1.48 1.53 1.76
III LATHI AI gentice exico III ASIA ine ilippines exidand III Africa ricey III BRADY II genting	06/07 06/07 05/27 05/27 05/25 07/06 10/18 04/07 07/00 10/06 09/07 08/07	9.750 10.125 11.500 7.750 8.750 7.750 MST 9.125 8.375 10.000	88 8+ 88 + 88 - 88 - 88 - 8	37,0300 87,9300 80,7500 118,4600 104,3750 97,5000 103,4000 102,9487 102,0186 94,7500 71,7500	32.18 11.14 12.64 9.58 6.96 9.04 7.18 6.55 8.01 10.96	-122 -004 -022 +004 -022 +008 +003 +005 -008 +006 +006 +006	-8.28 -8.44 -2.15 -0.65 -0.46 -0.30 -0.23 -1.51 -0.87 -0.58 -0.27	+27.02 +5.62 +7.12 +4.08 +1.53 +3.72 +2.02 +1.59 +2.89 +5.80	Apr ZZ 1 year 2 year 4 year 4 year 5 year 7 year 8 year 10 year 12 year	2.59 2.62 3.00 3.20 3.40 3.79 3.96 4.10 4.20 4.37 4.57	2.72 2.86 3.04 3.24 3.84 3.83 4.00 4.14 4.24 4.41 4.51	5.37 5.42 5.47 5.45 5.40 5.36 5.34 5.33 5.33 5.33 5.34 5.35	5.40 5.45 5.45 5.49 5.44 5.40 5.37 5.37 5.37 5.39 5.40	1.15 1.40 1.69 1.95 2.19 2.62 2.81 2.96 3.13 3.36 3.52	1,19 1,48 1,77 2,03 2,27 2,49 2,70 2,89 3,06 3,21 3,48 3,72	5.24 5.44 5.56 5.64 5.71 5.76 5.82 5.87 5.91 5.95 6.04 6.13	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90 5.94 5.98 6.07 6.17	0.18 0.25 0.43 0.62 0.84 1.05 1.25 1.45 1.60 1.73 1.96 2.20	Ask 0.21 0.29 0.46 0.85 0.87 2.08 1.28 1.48 1.53 1.76 1.99 2.24
ussia LATALA Typedia LATALA Typedia Lado LASIA Mine Mippines Ladiand Affica Triay Listory	05/07 05/27 05/27 05/25 97/06 10/18 04/07 607/06 10/06 09/07 08/07 08/07 08/07 08/07 08/07 08/07 08/07 08/07 08/07	9.750 10.125 11.500 7.750 8.750 7.750 85T 9.125 8.375 10.000	11/2 188 184 188 188 188 188 188 188	37,0300 87,9300 80,7500 118,4900 104,3750 97,5000 183,4000 102,9487 102,9487 102,9487 102,0186 94,7500 71,7500 70,5000	32.18 11.14 12.64 9.58 6.96 9.04 7.18 6.55 8.01 10.96	-122 -600 +000 +000 +000 +000 +000 +000 +000	-8.28 -8.44 -2.15 -0.85 -0.46 -0.23 -0.23 -1.51 -0.87 -0.58 -0.27 -0.27	+27.02 +5.62 +7.12 +4.08 +1.53 +3.72 +2.02 +1.59 +2.88 +5.80 +3.41 +6.59	Apr 22 1 year 2 year 4 year 4 year 5 year 8 year 9 year 10 year 12 year 15 year	2.59 2.62 3.00 3.40 3.40 3.79 3.96 4.10 4.20 4.37 4.57 4.81	2.72 2.86 3.04 3.24 3.84 3.83 4.00 4.14 4.24 4.61 4.85	5.37 5.42 5.47 5.45 5.40 5.36 5.34 5.33 5.33 5.33 5.35 5.35	5.40 5.45 5.45 5.49 5.40 5.37 5.37 5.37 5.37 5.40 5.40	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81 2.98 3.13 3.36 3.52 3.87	1,19 1,48 1,77 2,03 2,27 2,49 2,70 2,89 3,06 3,21 3,48 3,72 3,97	5.24 5.44 5.56 5.64 5.71 5.76 5.82 5.87 5.91 5.95 6.04 6.13 6.21	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90 5.94 5.98 6.07 6.17 6.24	0.18 0.26 0.43 0.62 0.84 1.05 1.26 1.45 1.80 1.73 1.96 2.20 2.39	0.21 0.29 0.46 0.65 0.87 2.08 1.28 1.48 1.53 1.76 1.59 2.24 2.43
III SA AND AND AND AND AND AND AND AND AND AN	06/07 06/07 05/27 05/27 05/25 07/06 10/18 04/07 07/00 10/06 09/07 08/07	9.750 10.125 11.500 7.750 8.750 7.750 MST 9.125 8.375 10.000	88 8+ 88 + 88 - 88 - 88 - 8	37,0300 87,9300 80,7500 118,4600 104,3750 97,5000 103,4000 102,9487 102,0186 94,7500 71,7500	32.18 11.14 12.64 9.58 6.96 9.04 7.18 6.55 8.01 10.96	-122 -004 -022 +004 -022 +008 +003 +005 -008 +006 +006 +006	-8.28 -8.44 -2.15 -0.65 -0.46 -0.30 -0.23 -1.51 -0.87 -0.58 -0.27	+27.02 +5.62 +7.12 +4.08 +1.53 +3.72 +2.02 +1.59 +2.89 +5.80	Apr ZZ 1 year 2 year 3 year 5 year 6 year 8 year 10 year 12 year 15 year 25 year	2,59 2,59 2,82 3,00 3,40 3,79 3,79 4,90 4,20 4,37 4,91 4,93 4,98	2.72 2.86 3.04 3.24 3.84 3.83 4.00 4.14 4.24 4.41 4.85 4.97 5.02	5.37 5.42 5.47 5.45 5.46 5.36 5.34 5.33 5.33 5.33 5.33 5.34 5.35 5.35	5.40 5.45 5.45 5.49 5.40 5.37 5.37 5.37 5.37 5.40 5.40 5.40 5.41	1.15 1.40 1.69 1.95 2.19 2.41 2.62 2.81 2.98 3.13 3.36 3.52 3.87 3.98 4.07	1.19 1.48 1.77 2.03 2.27 2.49 2.70 2.89 3.06 3.21 3.48 3.72 4.08 4.17	5.24 5.44 5.56 5.64 5.70 5.82 5.87 5.91 5.95 6.04 6.13 6.21 6.21	5.27 5.47 5.59 5.67 5.74 5.79 5.85 5.90 5.94 5.98 6.07 6.17 6.24 6.24	0.18 0.26 0.43 0.62 0.84 1.05 1.26 1.45 1.90 2.29 2.44 2.49	0.21 0.29 0.46 0.65 0.57 1.08 1.28 1.48 1.53 1.76 1.99 2.24 2.43 2.48 2.55

US CORPO	DRAT	E BO	NDS						INTERNATI	ONAL	BON	IDS					
Apr 22	Red date	Coupn	S & P Rading	Elid price	Bid yleid	Day's chge yid	chgê	Speri y Govts	<i>kpr</i> 72 ■ \$	Red deale	Caupan	S & P Rating	Bid pince	Bid yld	Day a chge yes	Min's chge yid	Spread Fovte
Pag Bell RTY Tel CWE	07/02 06/25 05/08	7.25 7.00 8.00	A+	104,5597 98,6099 172,7343	5.65 7.11 6.14	+0.01	-0.12 +0.01 -0.10	+5.65 +1.60 +0.89	EB ABN Amre Cushec Calcum FRM ,	04/07 /06/07 /01/07 - 02/04	7.250 7.125 7.000 5.086	AAA AA- A+ AA-		5.86 6.45 6.09 5.25	+0.07 +0.85 +0.03 +0.06	+0.02 +0.03	+0.70 +1,29 +0.93 +0.16
E FINANCIALS GECC Banc One CNA Fin E BEDESTRIALS	05/07 08/02 01/18	8.75 7.25 6.95	A	117.9368 104.2550 95.7449	5.92 5.79 7.37	+0.01 +0.02 +0.01	-0.05 -0.09 -0.20	+8.77 +5.79 +1.86	Bayer (Bik Toronto (M ot) Bell Canada Deutsche B FRN	08/04 05/04 07/99 08/02	9.500 8.500 10.625 5.875	AAA AA+ A+	117.8405 113.0674 101.0649 100.6182	5.51 5.48 5.22 5.67	+0.02 +0.02 +0.01 +0.02	-0.13 -0.14 -0.25 +0.01	+8.22 +0.19 +1.27 +0.53
WAIX Tech Wai Mart Dayton Hud	04/99 05/02 06/21	6.25 6.75 9.70		100,0000 103,8124 133,1231	5.39 5.37 6.78	-0.14 +0.02 -	-0.33 -0.11 -0.10	+0.91 +5.37 +1.27	ES ES Dresdoer Bk British Gas	12/07 12/07 03/00	7.625 7.750 7.625	AA		5.28 6.06 5.58	+0.05	+0.04 +0.11 +0.19	+0.57 +1.37 +0.53
FILMC Slma From FFC8	04/07 03/00 02/18 06/06	7.14 7.50 8.95 8.95	N/A	108.5940 102.0356 132.0844 118.9713	5.77 5.08 6.06 5.66	-0.63 - -	+0.03 -0.05 -0.07 -0.06	+0.62 +0.64 +0.55 +0.51	Abbey Nat FRN SFR EIB Bris Columbia Hydro—Ouebec	02/02 01/08 02/02 05/01	3.750 3.250 6.750	AAA AA TVB		3.22 1.76 2.33	+0.05 +0.02 +0.01 +0.01	+0.22 +0.01 -0.19 -0.28	+0.26 +0.94 +0.22 +1.03
Stone Cont AK Sú Pacalta	02/01 12/01 06/04	9.88 9.13 10.75	B 88- B-	101.8750 106.2500 98.0000	0.00 0.00 0.00	<u>-</u>	<u>-</u>	=	Gen Blect. III YEN EERO (World Blg Soam (Kingdown)	09/01 03/02 03/02	1.280 5.250 5.750	n/a AAA	99.7289 114.2345 115.6783	7.31 0.31 0.32	+0,01	-0.25 -0.16	+0.01
NY talesi. Skindert & i	Poor's railing	gs. Yiekik	201 - 11 11111	i basilo.	Source:	interacións	Data/FT is	ioneston.	Cred Foncier Baly (Rep of)	08/02 07/99	4.750 0.518		1127112	0.81 0.67	-0.02 -0.02 -	-0.17 -0.13 -0.17	+0.01 +0.50 +0.01
US INTERI	est f		_	Treasury Bills		pad Ylek		5.01	IBRD (World Big) New Stin Wales Tr S. Aus Gov Fin GMAC Aust	02/08 05/06 06/03 <i>0</i> 5/01	6.000 6.500 7.750 9.000	n/a AA	103.3537 105.3124 106.1078 107.0783	5.51 5.57 5.51 5.29	+0.05 +0.05 +0.03 +0.03	-0.23 -0.22 -0.25 -0.29	+0.21 +0.37 +0.55 +0.54
Prime rate Bruker logs rate Fed funds Fed funds at intervent	45	Tyro Three State	morth morth morth cath	43	- Thre 8 Five 4 10-y	9567 9687 867		5.01	Londor clasing. Standard & Poor's rating	gs. Yields: L	ocal mana	l standard	PAnnualised to	Source tals.	interactiva	December in	REPRESENTATION OF THE PERSON O

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	FTSE Actuaries	GOVE	emme	ent Se	curit	ies												iw w	dices
	Price Indicas	Thu		Accrued		Total	Durat	ica	*					Thu	Dove	Accrued			
		Apr 22	cage %	interest.	ykl	Return	Yield	Years 1	Height	index-lir	rked			Apr 22	chge %	ACCTUED	atiad§ ∀kt	Tetal Return	% Weight
_	1 Up to 5 years (15)	121.17	-0.11	2.86	2.25	1208.90	4.88		33.41	1 Up 1	5 year	3 (2)		225.38	-9.04	1.56	 -		
-	2 5-10 years (11)	169.83 184.34	-0.26 -0.45	2.88	2.41 2.65	1334.50	4.70		29.56	2 Ower	5 years	19)		264.43	-0.11	1.26	1.26 2.74	1176.97 1439.58	14.71 85.29
	3 10-15 years (7) 4 5-15 years (18)	174.04	-0.45	2.46 2.76	2.48	1454.24 1368.81	4.63 4.67		13.63 43.18	3 5-15	15 mm	9		246.24	-0.09	1.29	232	1334.58	42.76
	5 Over 15 years (4)	231.14	-0.67	4.20	1.23	1579.76			22.62	4 Deer 5 AA si				281.38	-0.13	1.21	3.20	1537.68	
	6 Arredomables (4)	321.90	-1,07	4.55	2.21	1890.90	4.70	21,46	0.79			•		257.29	-0.10	1.31	2.48	1401.64	780.00
	7 All stocks (41)	165.46	-0.23	3.04	2.27	1356.38	4.96	6.46 1	00.00			_	- infiatiog	_					
	Yiald indices Apr 22	Apr 21 Y	ogs r	Yield	1	Apr 22	Apr 21	Yr ago		Real yiel	d Ap	r 22. i	Dar Arr Val	076 r 21 Yı	e sen	Ac- 75		for 5% -	
	5 yrs 4,77		6.11	irred *		4.76	4.65	5.93		Up to 5		116			3.63			Apr 21	
	10 yrs 4.64 15 yrs 4.62		5.87		15 yts	4.63	4.57	5.83		Over 5 ye	- 73 1				1.03	2.27 1.71	3.20 13.39	2.25	2.75
	15 yrs 4.62 20 yrs 4.61		5.82 5.81		15 y rs	4.70	4.65	5.93		5-15 yrs		96		.95 :	3.15	1.67	9.64	1.70 1.66	2.81 2.81
-	Coupon Bands Medium 8%-10			over, † Rei	yeeks, ye	TEST to Opt	e.			Over 15 : All Stocks	yns 1 s 1				2.98 3.05	1.73	17.12	1.72	2.81
	FT Poxed Interest Indice	-								-				.50 ,	J.U3	1.73	17.85	1.72	2.81
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	Ford Press (III)	AD 441							- —			4pr 22		Apr 20	Apr 19	Apr 16	¥rago	High	los"
	© FISE International Lie 1999. 100: Government Securities 16/1	All rights re	pared 16	= 0 17 <i>0.8</i> ar 1995, £o	7 77(). YETP ert	yo 104.7 Sacurties tale	117.17	93.31	Flood	interest	18 -1 0	154.62	154,86	154 83	154,39	154 44	141.80	159.45	115 77
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	Mates Int	Red P	rice 🖁 + D	r- High	Low		Ngt	es let Re		el +er-	- High	weeds Lower			15 (1) (1)			_	52 mark -
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Strauss-Kahn remarks fail to lift euro

MARKETS REPORT

Supportive comments from France's finance minister failed to save the euro from another lifetime low yesterday as the market continued to brood over the crisis in Kosovo.

An overnight rally in the euro, on the back of remarks by Dominique Strauss-Kahn that the currency was nearing the lower end of its reasonable range, soon succumbed to heavy selling in the London session. In the absence of fresh economic data, markets focused on the mounting fears of a ground offensive in the Balkans.

Around the middle of the London session the euro hit a new low of \$1.0564 before settling a fraction below yesterday's close at \$1.060. It also edged lower against

Europe
Austria*
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POUND SPOT FORWARD

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+0.0045 105 - 113 -0.0282 464 - 557 -0.0064 853 - 879 -0.0134 175 - 401

+0.0234 054 -+0.2210 571 -+0.0175 513 -+0.0041 394 -+0.2559 104 -+0.6173 405 -

Alan Greenspan's appearance before a Senate committee examining dollarisanational economist as international, said that the past week had seen a "gathhome the euro's failure rapidly to emerge as a reserve

■ The dollar rose back above Y120 against the yen yesterday as the suspicion increased that this was the favoured level of the Ministry of Finance.

A series of comments by ministry officials in recent days took on more importance yesterday as stories of a Y120 target circulated at the IMF meetings in Washington. This led some in the market to wonder whether the struggle to hold the yen down had intensified.

Steve Hannah, chief inter-

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ering campaign" to damp down yen strength. "It started with [vice-finance minister) Sakakibara and now others have joined in."

But the failure of the dollar to breach key resistance levels at Y120,40 meant that much of the its gains in Asian trading were reversed. It closed at the end of the The market clearly had no interest in whipping up talk of more instability in the dollar yen rate, with option volatilities continuing to dip below the 14 per cent level.

"The market's attention volatility plays has shifted much more to the euro," said Mr Hannah.

■ The Swiss franc eased against the dollar yesterday, confirming its failure to act as a safe haven during the

20.3956 59.7922 11.0629 8.5128 9.7226 2.899 513.758 1.1674 2869.56

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sharp appreciation, he added, may have repelled

Earlier this month the Swiss central bank moved swiftly to stifle any rise in the currency by lowering interest rates within half an hour of the ECB rate cut. Chris Furness, chief cur-

tal inflows to the currency since the start of the Kosovo crisis, and its sustained slide against the dollar, has prompted some to comment

that its traditional role may Early safe haven flows quickly receded," said David Bloom, currency strategist at HSBC in London. Strong

indications that the central

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Mar. 1999

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bank would not tolerate a authorities will seek to pre-

rency analyst at the economic consultancy 4Cast said that carry trading based on the very low interest rates in Switzerland was offsetting the safe haven effect. Carry trades are more

significant than the central bank have acknowledged and are supported by the conviction that monetary

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east Asian currencies fell in sympathy with the yen yes-

ued to speak of a decoupling of these currencies from the yen. Inflows of capital, as funds rebuild their equity positions in the region, have caused a sharp upswing despite the relative fragility weeks. "Although they have moved in parallel over the past few days the link seems to be fraying," argued Derek

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vent any appreciation," he

■ Most emerging market

But most analysts contin-

Halpenny, currency economist at Bank of Tokyo-Mitsubishi in London. "Progress in Thailand and Korea towards restructuring has

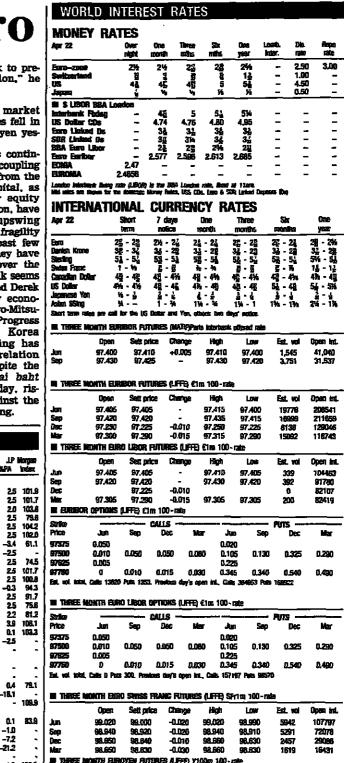
weakened the correlation with the yen." Despite the yen's fall, the Thai baht strengthened yesterday, rising to Bt37.5550 against the dollar in Asian trading.

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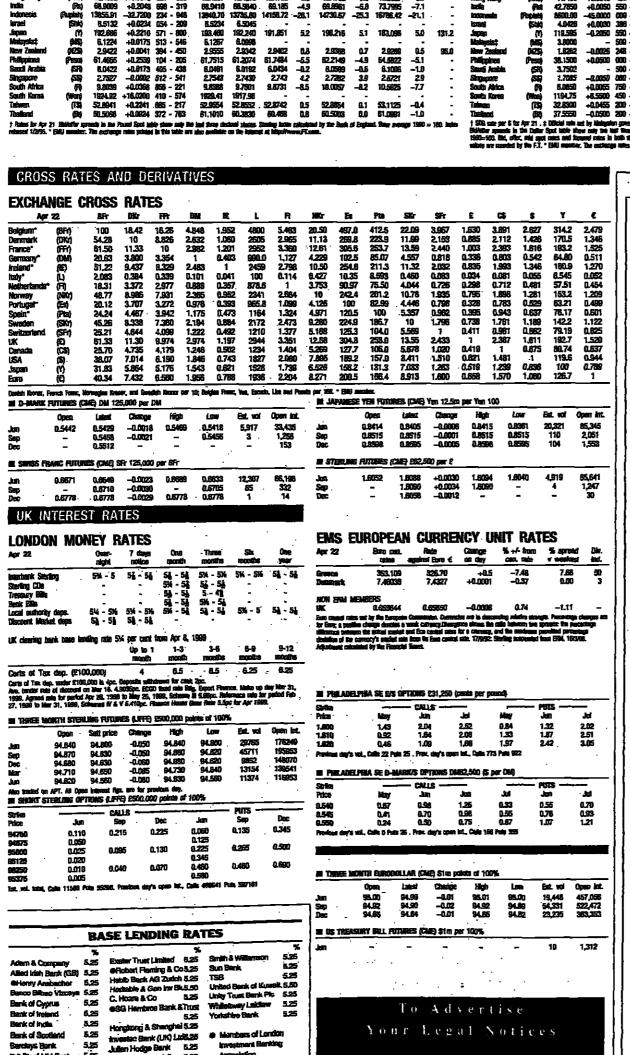
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RECOMMENDED OFFER Þγ ANGLO AMERICAN PLC for **MINORCO**

0.005

THIS ADVERTISEMENT IS NOT AN OFFER FOR THE FURCHASE OR SALE OF SECURITIES IN THE UNITED STATES, CANADA, AUSTRALIA OR JAPAN

Anglo American plc ("Anglo American") announces that it is making a recommended offer (the "Offer") to acquire the whole of the issued share capital of Minorco (the "Minorco Shares") in exchange for new shares of Anglo American, with a cash alternative. The full terms of the Offer including details of how the Offer may be accepted are set out in the offer document dated 22 April 1999 (the "Offier Document") and the accompanying form of acceptance and authority (the "Form of Acceptance"). Terms defined in the Offer Document have the same meanings in this advertisement.

Under the Offer, Minorco shareholders who validly accept the Offer and do not elect for the cash alternative will receive one new Anglo American share for every two Minorco Shares held (the "Share Offer"). Alternatively, Minorco Shareholders may elect to receive the cash alternative under which they will receive US\$16 in cash for each Minorco Share held (the "Cash Alternative").

Based on Anglo American Corporation of South Africa Limited's ("AAC") share price and exchange rates prevailing on 16 April 1999, the latest practicable date prior to publication of the Offer Document, the Share Offer values each Minorco Share at US\$24.44 and the whole of Minorco's issued and outstanding share capital at approximately US\$5,515 million. Based on the Cash Alternative, the Offer values each Minorco Share at US\$16 and the whole of the existing share capital of

Minorco at approximately US\$3,611 million.

Irrevocable undertakings have been given by AAC, De Beers Centenary AG and Central Holdings Limited S.A. or their respective subsidiaries (representing, in aggregate, 74.4 per cent. of Minorco Shares) to accept or procure acceptance of the Offer in respect of such shares and to receive shares in Anglo American as consideration. The Board of directors of Minorco has established a committee of independent directors to evaluate the Offer and make a recommendation in respect of the Offer to the other shareholders of Minorco (the "Minority Shareholders"). The

Independent Committee has unanimously recommended the Minority Shareholders to accept the Offer. Application has been made to the London Stock Exchange for the shares to be issued in respect of the Offer to be admitted to

the Official List. Application has also been made for such shares to be listed with secondary listings on the Johannesburg Stock Exchange and Swiss Exchange SWX.

Copies of the Offer Document, Form of Acceptance and the prospectus relating to Anglo American dated 22 April 1999 are available for collection from:

Computershare Services Fi.C., P.O. Box 859, The Pavilions, Bridgwater Road, Bristol BS99 1XZ, England or Computershare Services Limited, 1st Floor, Edura, 41 Fox Street, Johannesburg 2001, South Africa or Banque Générale du Luxembourg SA, 50 Avenue J. F. Kennedy, L-2951, Luxembourg or Credit du Nord, 50 rue d'Anjou, 75008 Paris, France.

The Offer will be open for acceptance until 3.00 p.m. (London time), 4.00 p.m. (Johannesburg time), on 21 May 1999. Holders of Minorco share warrants to bearer who wish to accept the Share Offer or elect for the Cash Alternative should obtain a Bearer Form of Acceptance (together with the Offer Document and prospectus referred to above) from Computershare Services PLC, 7th Floor, Jupiter House, Triton Court, 14 Finsbury Square, London EC2A 1ER or Banque Générale du Luxembourg SA, 50 Avenue J. F. Kennedy, L-2951 Luxembourg or Credit du Nord, 50 rue d'Anjou, 75008

The Form of Acceptance should then be returned by hand during normal business hours to Computershare Services PLC, 7th Floor, Jupiter House, Triton Court, 14 Finsbury Square, London EC2A 1BR or Banque Générale du Luxembourg SA, 50 Avenue J. F. Kennedy, L-2951 Luxembourg or Credit du Nord, 50 rue d'Anjou, 75008 Paris, France with the relevant Minorco Share Warrants including talon number 2 and coupons numbered 24 to 45 inclusive attached as soon as possible but in any event so as to arrive not later than 3.00 p.m. (London time), 4.00 p.m. (Johannesburg time) on 21 May 1999.

The Offer is not being made, directly or indirectly, in or into, or by use of the mail of, or by any means of instrumentality (including without limitation, the post, facsimile transmission, telex and telephone) of interstate or foreign commerce of, or of any facility of a national securities exchange of, the United States, Canada, Australia or Japan and the Offer cannot be accepted by any such use, means of instrumentality or from within the United States, Canada, Australia or Japan.

Accordingly, copies of the Offer Document and any accompanying documentation are not being, and must not be, mailed or otherwise distributed or sent in, into or from the United States, Canada, Australia or Japan and all persons reading this advertisement (including without limitation custodians, nominees and trustees) must not mail or otherwise forward, distribute or send the Offer Document and any accompanying documentation into the United States, Canada, Australia or

This advertisement is published by Anglo American and the contents have been approved by Warburg Dillon Read, a division of UBS AG ("Warburg Diflon Read") which is regulated in the United Kingdom by The Securities and Futures Authority Limited, solely for the purposes of Section 57 of the Financial Services Act 1986. Warburg Dillon Read is acting exclusively for Anglo American and AAC in connection with the Offer and no one else and will not be responsible to anyone other than Anglo American and AAC for providing protections afforded to customers of Warburg Dillon Read or for providing advice in relation to the Offer.

23 April 1999

Please contact

Melanie Miles on

Tel: +44 0171 873 3349

Fax: +44 0171 873 3064

Sharp rise in Indian oil seed prices Recent

The withdrawal of Indian farmers from the mustard 1.7m tonnes last year. How- of the nine main oil seeds in seeds has irrigation faciliseeds market has seen the price of seeds rise to Rs15,000 (\$351) a tonne from Rs11,000 do not match their tonnes last year. The estiin one month. At this time last year. Indian mustard seeds sold for Rs22,000 a

India, which is one of the world's largest producers of farmers. They are giving a rape seed mustard, has harvested a crop of nearly 6m tonnes in the current season, which runs from November to October, against 4.5m tonnes in 1997-98. Last year's crop was hit by rain in the winter months.

The northern Indian state According to the Central the size of the summer crop of Rajasthan has lifted its Organisation for Oil Indus-since only 25 per cent of expectations.

Their firmness has taken oil seed trade officials by surprise. "We are seeing the improved holding capacity of message to the government because of the liberal import policy and a bumper oil seeds crop," said Ashok Sethia, president of Eastern India Oil Industry & Trade

ing to sell at market if prices 22.6m tonnes against 20.58m mate does not include 4.28m tonnes of cotton seeds and 750,000 tonnes of copra, both important sources of oils for

the Indian market. "The winter production of sunflower, rape seed and that they must not suffer mustard was good. But soyabean is an entirely summer crop, so also is castor seed. We harvest the major part of groundnut during the summer. The monsoon will be an important determinant of

crop to 2.5m tonnes from try & Trade, total production 26.5m hectares under oil ever, farmers there are refus- the current season will be ties. Oil seeds here are also quite vulnerable to pests and diseases. Therefore, the final crop may be different from what has been forecast." said Mr Sethia.

India is the world's fourth largest producer of oil seeds after the US. China and Brazil, and its crop has a big bearing on world prices.

Trade officials say prices will remain under pressure as the US Department of Agriculture has forecast a record world crop of 288m tonnes in 1998-99.

A marginal fall in the production of sovabean and cotton seed will be more than made up by rises in supply of groundnut, sunflower and rape seed.

The price of refined palmolein, which constitutes the majority of oil imports, fell from \$575 a tonne to \$472 over the past three months. Taking advantage of low

amounts of oils. India imported nearly 1m tonnes of oils in the first four months of this season. Last year it imported 2.2m tonnes. Imports are likely to

houses are importing large

be 2.5m tonnes in 1998-99.

crude oil continues MARKETS REPORT By Paul Solman. Gillian O'Connor and Robert Corzine world prices, Indian trading

rally in

The recent crude oil rally continued yesterday with the bellwether June Brent futures contract rising to levels last seen in January last year.

In late trading on London's International Petroleum Exchange, June Brent was quoted at \$16.15 a barrel, up 26 cents on Wednesday's close, as traders reacted to strong buying on the New York Mercantile Exchange. In early afternoon trading in New York the Nymex front month futures contract was up 26 cents to \$18.18 a barrel.

In contrast, soft commodity futures had another dismal day with sugar and cocoa falling to new lows.

May cocoa plunged £31 or per cent on the London International Financial Futures and Options Exchange to close at £710 a tonne, another six-year low. August white sugar was \$168.40 a tonne in late trading on Liffe, down \$3.50 on the day, while the July raw sugar slipped to a 13-year low of 4.45 cents a pound in afternoon trading on New York's Coffee, Sugar and Cocoa Exchange.

There were no big movements on the London Metal Exchange yesterday. Much of the interest centred on whether the three-month copper price would break decisively through \$1,550 per

Buying by US fund and commission houses pushed t temporarily through this barrier, reported Rudolf Wolff, but it crumbled to \$1,545 by the unofficial close. It also noted that, as sus

pected, the closure of the Highland Valley copper mine in British Columbia, sched-

uled for May 15, may yet be

NEWS DIGEST

MINING

Billiton to withdraw from early exploration stages

Mining group Billiton is effectively pulling out of the early stages of mining exploration. The company, which has already set up an exploration office in Vancouver - home to many exploration companies - and has completed joint venture agreements with several explorers, argues that this is a more economic way of finding new prospects than running a large exploration division. As a result of this recrientation, a number of exploration centres will be closed. and properties will be disposed of.

Steve Kessler, Billiton's new business and technology director, said: "There are three ways to approach new projects: exploration, acquisition or using new technology to develop existing deposits. The hit rate on exploration is very low. Perhaps only one out of a hundred get to the stage of a pre-feasibility study."

Billiton reckons it makes more sense to allow the junior exploration companies - of which there are around 1,408, most specialising in particular niches - to do the initial work, it will become involved only when the project needs development and finance. It is also enthusiastic about developing known deposits that have technical problems, through, for example, its expertise in "bio-leaching".

Nigel Keiser of J.P. Morgan said yesterday that Billiton's new strategy is an extension of an existing trend. Some companies such as the Canadian Teck Corporation, have long worked more like venture capitalists. fian O'Connor, London

Normandy 'to double reserves'

Normandy Mining, Australia's largest gold producer, said yesterday increased production from existing resources in Australia and overseas would more than double the com-pany's gold reserves within the next two years to about 25.5m ounces from 10.8m ounces.

Normandy also said it was finalising a joint takeover of Great Central Mines, Australia's second largest gold producer in which it previously held a 28 per cent stake. The move followed a complex joint takeover bid by Normandy and a family-owned company of Joseph Gutnick, GCM's chairman and founder. The companies made their tandem bid through their jointly-owned company, Yandal Gold.

The GCM takeover would drive Normandy further up the ranks of the world's top 10 gold producers, where it is 9th or 10th with an annual output of nearly 1.5m ounces. GCM last year produced about 780,000 ounces. The deal also highlights a growing wave of consolidation in Australia's resources industry, as producers scramble to cut costs to cope with the downturn in commodity prices.

Yandal Gold would move to compulsory acquisition of GCM after reaching well beyond the 75 per cent acceptance threshold for its A\$1.50 a share cash offer for GCM, Normandy officials said. The takeover would proceed despite objections by the Australian Securities and Investments Commission, the securities watchdog body, which

will question the bid in court next month. Robert Champion de Crespigny, Normandy's executive chairman, said GCM would "basically disappear" and report as Yandal Gold, in a venture that would emphasise further exploration in the gold-rich Yandal region of Western Australia, Gwen Robinson, Sydney

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Usinor plant to concentrate on Mediterranean market

The French group's acquisition policy has had an important knock-on effect on its Marseilles complex, writes David Owen

Mer, the sprawling steel Omplex near Marseilles in southern France owned by Usinor, the French steel-

The two 80m-high blast furnaces each pump out 7,000 tonnes a day of molten pig iron, which is then taken the short distance to a steel works big enough to accommodate Paris's Notre Dame

All told, the French company produced 16.4m tonnes of steel in 1998, a figure that would have risen to 21m tonnes including the newly acquired Cockerill output and excluding special steels.

To put that in context, European Union crude steel production edged up to 160.1m tonnes last year from 159.9m in 1997 and of that France produced 20.2m tonnes, up 2.2 per cent on output in 1997.

The 25-year-old Fos plant employs about 3,500 people and generates annual turnover of about FFr10bn

COMMODITIES PRICES

LONDON METAL EXCHANGE

ALLEGRANA, 99.7 PURITY & per tonné

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BASE METALS

ize counts at Fos-sur- (\$1.6bm) for Usinor, equivalent to one-seventh of total group sales in 1998 of FFT71.8bn. it produces about 4.5m tonnes a year of hot

rolled coil. Heavy industry, in short, simply does not come any heavier. However, even giants sometimes need to adapt and Usinor's recent international expansion drive - including last year's acquisition of a majority stake in Cockerill Sambre of Belgium - is having important knock-on effects for Fos. located several hundred kilometres away from the main

Cockerill installation. In a nutshell, the French company's BFr26bn (\$684m) purchase, which created Europe's largest maker of per cent of the European steel slabs to Florange in market, should free Fos to Lorraine, eastern France, by concentrate on supplying train. This material will what might be called its "natural" market in the Mediterranean basin to a considerably greater extent than hitherto.

Precious Metals continued

-0.1 284.2 284.2 12 82 -0.3 - 47

GOLD COMEX (100 Troy oz.; S/troy oz.)

The weight of Usinor on the Mediterranean market will increase considerably." says an official. "The idea is to use Fos entirely for the Mediterranean for logistical reasons." Last year. Fos produced about 3.9m tonnes of carbon steel and 500,000 tonnes of stainless steel, with about 65 per cent, or

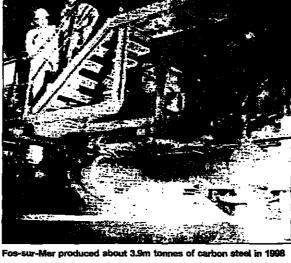
> basin markets. By 2001, the aim is to lift carbon steel output to 5m tonnes, with 80 per cent, or 4m tonnes, sent to the Mediterranean basin. This will be achieved, for

> 2.5m tonnes, of carbon steel

shipped to Mediterranean

the most part, by two important changes. First, the Cockerill deal will enable Fos to stop sendcrude steel, with about 14 ing 700,000 tonnes a year of

instead be supplied by the



of stainless steel slabs produced by another Usinor plant in Ardoise, central France, for shipment to a third Usinor factory in Burgundy.

is slower, tonne-for-tonne, than carbon steel processing, so this will free up another 800,000 tonnes a year of flat carbon steel capacity at Fos that can be earmarked for the Mediterranean basin.

115 1,496 210 2,938 - 168 75 3,245 30 635 - 124

7,432 17,806 4,033

SOFTS

Belgian company's Liège Second, Fos is to stop lam- vanising line, which is 75 per inating 500,000 tonnes a year cent-owned by the compa-

GRAINS AND OIL SEEDS

77.15 -0.35 77.75 77.25 78.15 -0.35 78.80 78.25

74,40 -0.80 - -76,50 -0.80 77,65 76,50 78,50 -0.70 79,50 78,50 80,90 -1.05 - -

277.75 -1.25 281.50 277.75 292.75 -0.50 286.00 292.00 302.25 -1.25 306.00 302.00 308.50 -1.50 -

257.25 - 261.00 256.50 2.195 24,385 267.50 -0.35 271.50 266.25 9,947 64.502

■ WHEAT LIFFE (100 tonnes, £ per tonne)

ny's Sollac carbon steel subsidiary, is due to start up in August to supply the local car industry. By 2001, shipments from

71010,717 29,048 733 4,664 21,362

Fos to Sagunto should be Stainless steel lamination moving, by sea, at an annual rate of 1.1m tonnes, against 400,000 tonnes at present. Shipments to Usinor's flat products plant at La Magona

in Italy are also expected to increase by something like 200 to 300,000 tonnes a year. The main area to which The French company last Usinor, in turn, is aiming to year acquired virtually full increase supplies is Sagunto ownership of La Magona by in Spain, where a new galbuying the 51 per cent it did not already own from Lucchini of Italy.

■ COCQA LIFFE (10 lannes, £/tonne

E COCOA (ICCO) (SDR's/forme)

■ COFFEE 'C' CSCE (37.500bs: cents/fbs)

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MEAT AND LIVESTOCK

III LINE CATTLE CME (40,000lbs; tents/lbs)

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-				61.500		20.092
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ab de	67,425	-0.350	67,750	67,400	82	2,426
ria!					9,407	99,841
堪	NA HORS	CHE 44	0.000	CONTRACT	25	
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C	54.825	-0.350	55.125	\$4,750	274	4,179
b	57.750	_	57.775	57.450	25	761

54.550+0.950 54.900 52.100 1,185 55.300+0.600 55.950 54.300 605 54.250+1.125 55.275 53.750 105 68.400+0.900 67.000 68.500 18

LONDON TRADED OPTIONS

Strike price S towns	0	ds	Pi	4 5 —
(99.7%) LME	Jen	Sep	Jen	Sep
1250	73	100	11	25
1300	40	70	28	44
1350	19	46	56	5 9
■ COPPER				
(Grade A) LME	Jun	Sep	Jua	Sep
1550	51	100	51	75
1600	30	76	81	107
1650	17	58	117	131
E COPPE UPTE	May	Jul	May	Jd
N3				
n/a				
n/a				
W COCCA LIFFE	May	Jul	May	Jul
750	3	25	12	41
775	1	16	34	57
800	1	10	59	76
E BARNT CRUDE PE	Jun	أوا	Jen	Jul
1500	88	- '	-	
1550	-	-	38	-
1600	28	-	-	-

LONDON SPOT MARKETS

E CRUCE UE PUE (PER	Darred	+OF-
Dubai	\$15,73-5,80	+0.23
Brent Bland (detect)	\$16,23-6,27	+0 195
Brant Bland (Jun)	\$16.18-6.22	+0.215
W.T.J.	\$18.13-8.16r	+0.24
E OIL PRODUCTS NIVE	prompt delivery CIF (tonne:
Unleaded Gasoline 2	\$167-170	
Bas (18)	\$132-134	+0.50
Heavy Fuel Oil	571-73	. 0.00
Maohina	\$142-144	
Jet fuel	\$163-167	-2.5
Diesel	\$144-145	+0.50
MATURAL GAS PRICE		*0.30
Bacton (Apr)	9.23-9.25	
Patrolium Argus. Tal Lando	e (0171) 359 8792	
■ OTHER		
- VINER		

■ OTHER	, 005 0032	
Gold (per troy oz) \$ Silver (per troy oz) \$ Platinum (per troy oz.) Paladium (per troy oz.) Copper Lead (US orod.)	\$263.25 515.25 \$357.00 \$370.50 74.0c 45.00c	0.70 +3.75 -2.50 8.50

Lead (US prod.)	45.00c	
Tin (Kuala Lumpur)	20.06r	
Tin (New York)	256.5	+1.6
Cattle (Ilve verlphi)	91 65p	-08
Sheep (Eve weight)	101. 0 9p	+3.6
Pigs give weight)†	64,790	-3.6
(mage (mage)	\$143.20	+1.5
LOOL day sugar (wha)	\$184.50	-4.5
Barley (Eng. feed)	Line	
Maize (US No3 Yellow)	295.00	
Wheat (US Dank Mornly	₹120.50	
Rubber (May)♥	42,50e	
Pubber Light	43.00p	
Rucher (KL RSS Not)	227.00m	+2.5
Coconut Oil (Philips	875.0	-10.
Palm OL (Majay.)Š	507.5v	+7.
Copra (Philips	500.0z	
Stytheens (US)	140.Dy	
Cotton Dutlock'A' Index	57.95	
Markey and a second		

JOTTER PAD

For solutions to today's crossword call 0906 843 0060.

CROSSWORD

No.9,969 Set by ARMONIE

1 Lawyer taking measure 10 Fellow in detachment is not suitable (5)

11 Open drink that's pleasant initially and rough in excess, they say (9) 12 Doctor lances carbuncle finally to purify (7) 13 Fuss about drunken rep 15 This may help transport

16 A new routine task is collecting silver in port (9) Rejected regulation about a 19 Eradicate last of disease in 20 Royal family died in revolu-

producing weapon (7)

tionary battle (5) 22 Water carrier appearing in 25 Greeting bishop in (arewell parade (7) 27 Died in employment while

celebrating (9) 28 Extra-large edible fungus 29 Benighted Swede composed piano piece (3.4,7)

2 Sweltering under sacks is a potentially lethal occur-Consumed, some spiced meat enchiladas (5)

West Indian fish (4,3) 21 Upset the conductor (6) 23 A desire for style (5 24 A fence for birds (5) 26 Moist fish is at the bottom of awful smell (5) Solution 9,968

5 Climber initially

brownish-grey (5)

cold. left meat (6)

exclude star (9)

touring orchestra (9)

17 Associate depression with

18 Ayckbourn is about to

ramble (7)

ciass (9)

6 It's extreme to pronounce

9 Patron of the arts, catching

upon Tom's disposition (9)

176.101 267.535 283,70-264,20 Gold Leading Rates (Vs USS) Loco Ldu Men Stever Fix 52.10 +0.31 52.10 51.55 50.25 +0.01 50.25 50.25

284.3 -0.1 284.2 284.2 12 52 284.3 -0.3 - 47 285.2 -0.3 285.4 284.3 18,005 124,6k 287.1 -0.4 287.2 285.4 149 10,360 289.1 -0.3 286.5 286.5 29 4,094 291.0 -0.3 291.2 290.3 1,263 15,863 12 +1.2 520.0 508.0 8,565 28,042 +1.2 523.0 511.0 4,153 30,169 +1.0 524.5 515.0 126 6,399 +1.0 524.0 515.0 406 10,462 5200-5 5120-25 ENERGY E CRUDE Oil, NYMEX (1,000 barrels, S/barrel) 18.22 17.75 90.512 172.7k 5435-45 -0.09 16.85 16.65 804 24.161 15.17 +8.02 15.18 15.12 1,404 5,323 m/s 1552-3 Spot: 1,6122 3 males: 1,6111 6 males: 1,6109 9 males: 1,6112 EAS OIL IPE (S/forme) 132.75 +0.50 132.75 131.25 5.478 36.922 133.50 +0.25 133.75 132.50 4,767 25,827 134.50 -0.25 135.00 134.00 1,513 12,196 135.75 - 136.25 135.25 871 8,486 137.25 -0.25 137.75 136.75 484 7,824 138.50 -0.50 139.00 138.50 71 3,922 MATURAL GAS PE (1,000 theres: perce per there) - 9.250 9.230 460 1.760

70.30 +140 70.40 69.00 227 328 70.55 +1.45 70.60 68.80 8,103 22,519 71.00 +1.40 71.00 69.50 336 2,381 71.45 +1.45 71.80 69.80 4,321 23,880 71.85 +1.45 71.70 71.70 72.15 +1.40 72.50 70.70 PRECIOUS METALS III LONDON BULLION MARKET 263.20-263.50 283.350 283.400

2222 +0.052 2230 2.176 30,243 49,052 2.255 +0.050 2.260 2.213 18,970 46,053 2275 +0.055 2275 2225 5,046 24,913 2,280 +0.050 2285 2240 2,716 18,680 2,280 +0.040 2,285 2,247 2,048 21,377 +0.72 53.35 51.70 23.955 32.237 +0.74 53.70 52.20 17.670 32.797 +0.51 53.55 52.50 11.537 24.468 +0.13 52.10 51.55 1,388 6,005 +0.01 50.25 50.26 62 23.80 +0.01 50.25 50.26 62 23.80

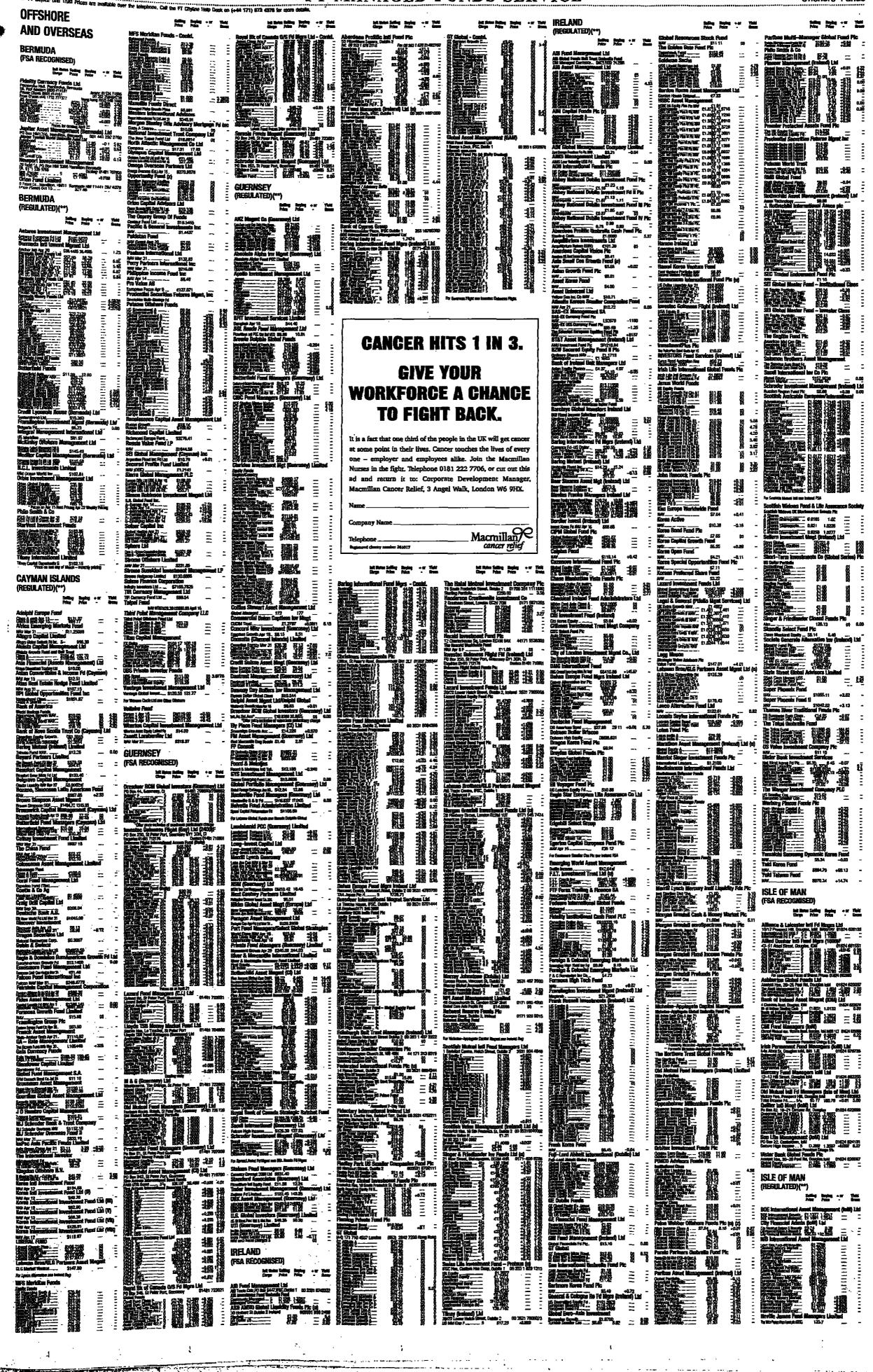
75.00 -0.25 75.10 75.00 50 81 73.00 -0.60 - - - 45 75.00 -0.60 75.00 75.00 10 447 77.00 -0.60 - - - 20 79.00 -0.60 - - - - 20 483.00 -10.75 498.50 482.00 7,885 39.571 491.75 -11.50 508.00 491.00 19.778 60.905 495.25 -11.00 511.00 495.00 1,055 16.253 498.00 -10.50 513.25 497.50 118 8.187 506.50 -12.00 522.50 505.50 2,988 40.952 518.50 -11.00 532.00 518.00 77 2,541 19.95 -0.13 20.41 19.92 6,442 25,039 20.26 -0.11 20.77 20.21 11,021 47,092 20.40 -0.10 20.90 20.36 992 10.559 20.50 -0.13 20.80 20.50 209 8,121 20.85 -0.08 21.00 20.85 40.0 62.49 20.87 -0.12 21.34 20.85 1,689 24.495 27,019 137,736 129.4 -4.0 134.0 129.5 10.451 31.282 131.1 -4.5 136.2 131.0 8.768 33.819 132.7 -4.2 137.7 132.5 955 12.333 134.3 -4.2 139.0 134.2 561 9.412 135.6 -3.9 140.3 135.7 210 5.740 138.8 -4.0 143.3 138.9 494 17.292 21.475 111.655 180.0 +10.0 160.0 150.0 160.0 - - -75.0 - - -

PULP AND PAPER # PULPEX CMLX (USS: 24 air dry tons)

> Wool from Mallett & Co The Australian market edged shead again this week, with continued strength in fine-memos being the driving force. Softness smono broader merinos and crossbrad among broader merinds and crossbrada mittally pulled the market down before a subsequent recovery left the man leastern) merket indicator one cent higher for the week at SEMg. The northern market indi-cator geined 8 cents on the week, reflecting the inclusion of 19 micron and finer fleece wools in the offering at Sydney sales. In contrast the southern market indi-

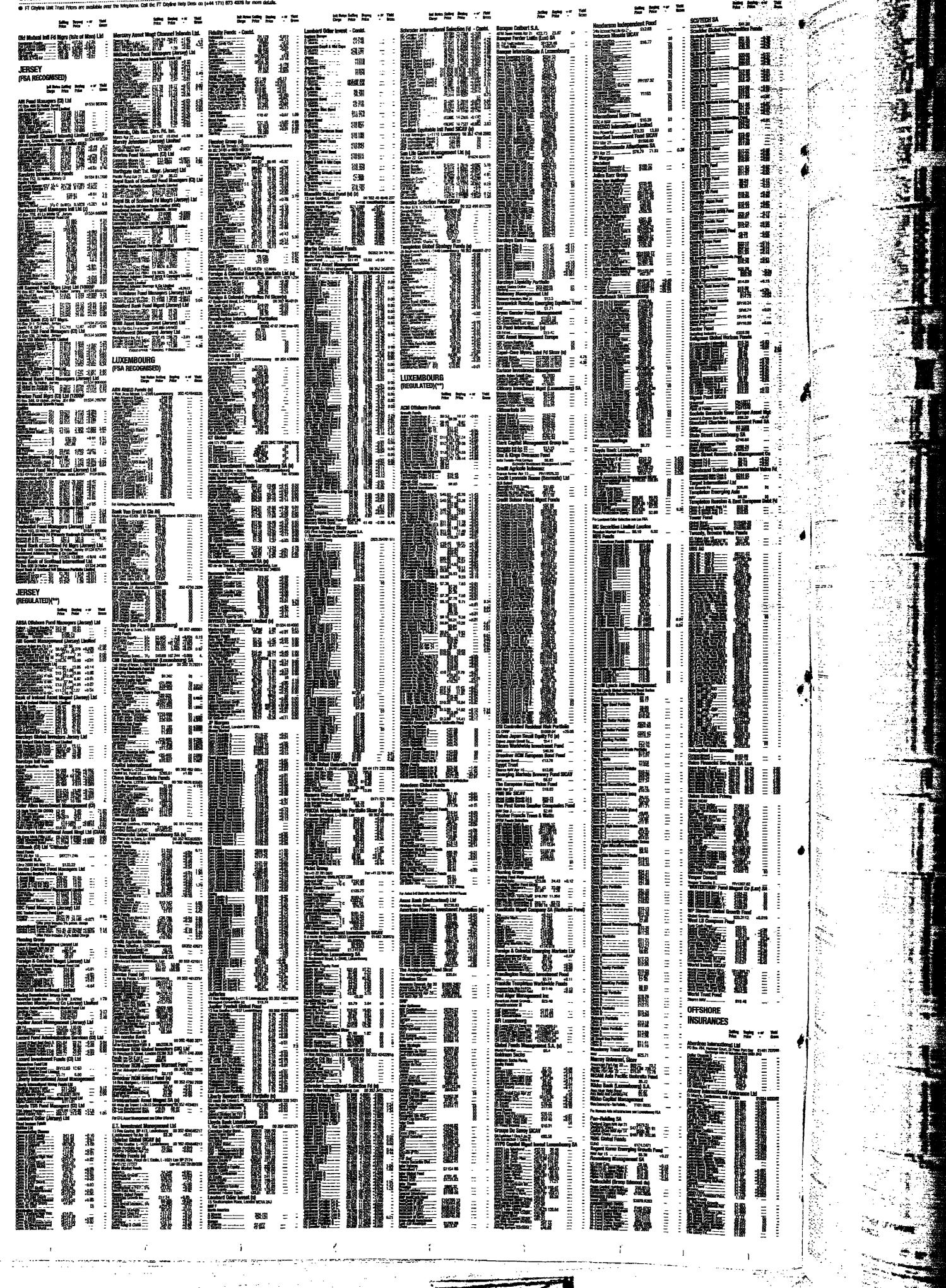
471.00 +2.00 471.00 470.00 20

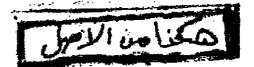
4.78 -0.27 5.04 47718.370 33.329 4.39 -0.13 4.52 4.3821.242 90.515 4.78 -0.14 4.89 4.75 5.528 44.873 5.40 -0.17 5.57 5.54 0.2.83 23.982 5.54 -0.17 5.67 5.54 464 4.674 5.63 -0.17 5.77 5.72 348 2.572 56 70 -0.55 57.75 56.60 5.271 8.122 57 74 -0.57 58.45 57.81 8.131 27.594 58.60 -0.25 58.87 58.30 131 2.164 1.000 497 6 564 456 86.60 -2.30 90.70 86.15 3.023 9.931 86.60 -2.45 99.30 86.80 718 3.827 87.50 -2.05 91.00 88.00 297 3.330 Open interest and Volume data shown for contracts traded on COMEX. NYMEX, CST, NYCE, CME, CSCE INDICES Apr 21 1333.2 *क्रावकी शुक्र* 1331.7 **EL CROI: Futures** (B254), 1967 = 100) Apr 21 191,09 Apr 20 month ago 190.99 – Apr 21 157,74 -1,250 -725 -725 -18 +1,950

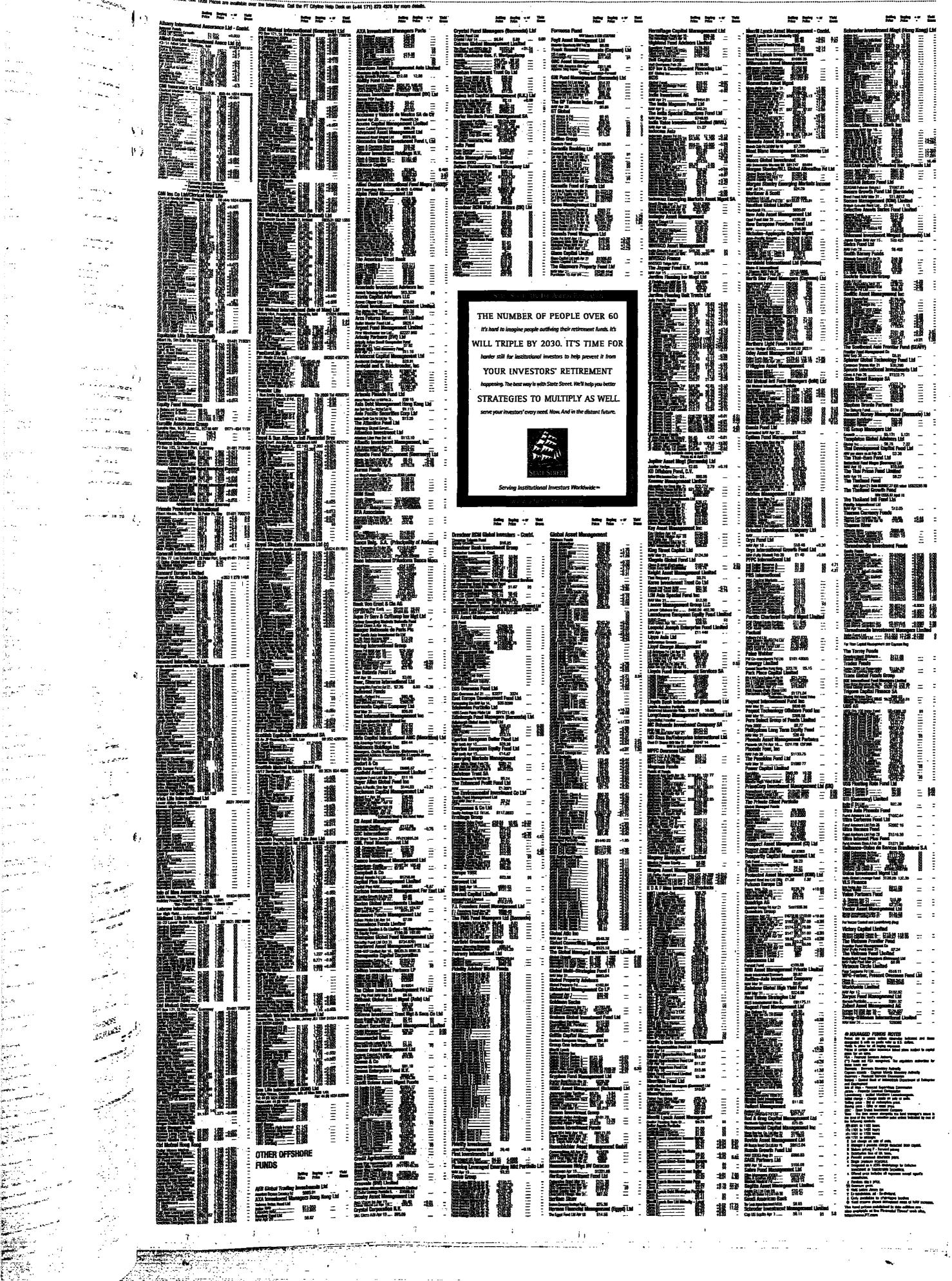


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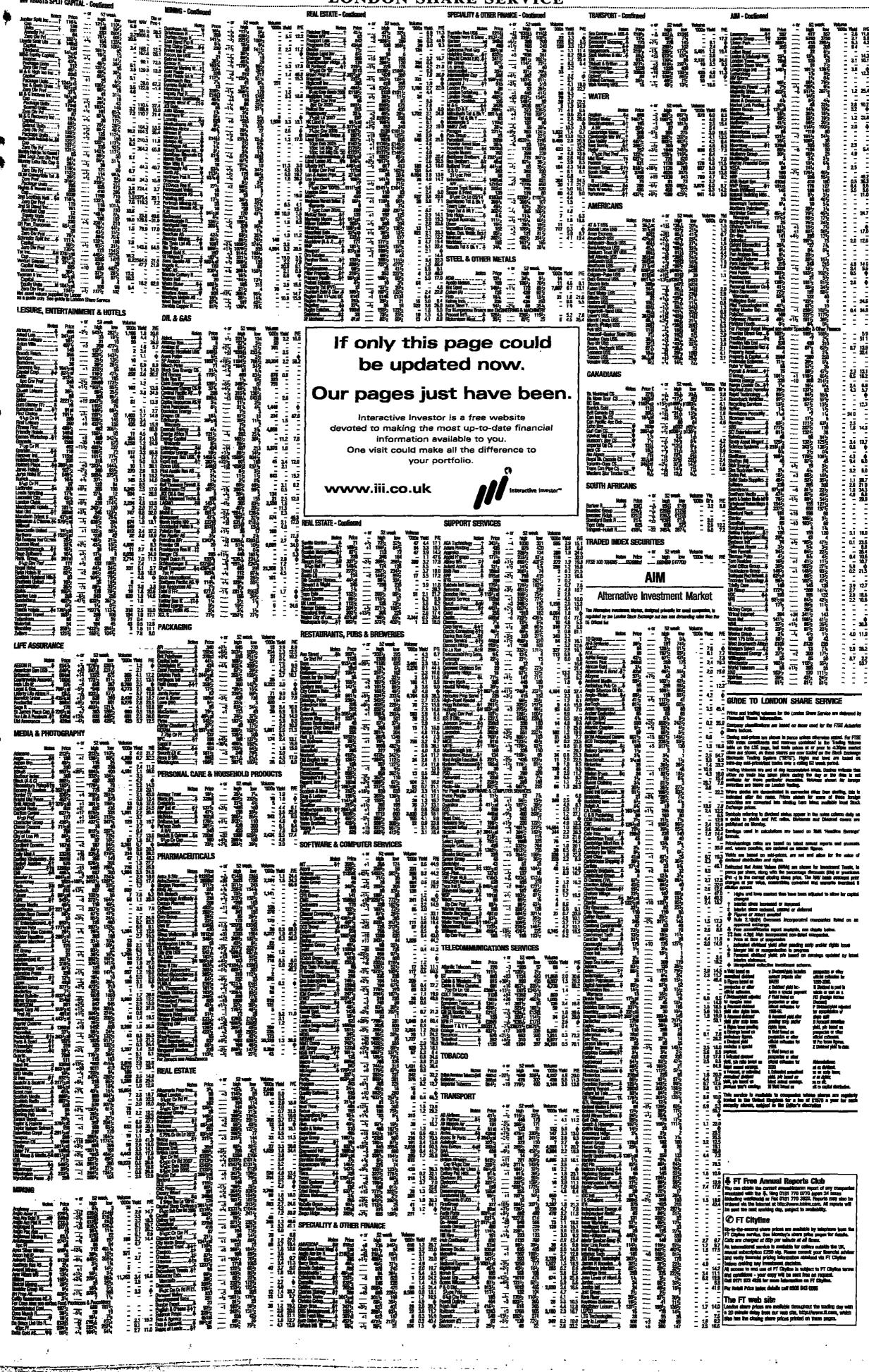


You deal. (We deal with the paperwork.) Charles Schwab Helping Investors Help Themselves FORESTITY A PAPER

SECTION AS DISTRIBUTION

SE | 10.1 | 6.2 | Personal Colors | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.200 | -3.2 | 1.2 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | Wilson | W 是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人, 1995年,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我们是一个人,我

LONDON SHARE SERVICE



Wall Street's revival soothes fretting FTSE 100 MARKET REPORT By Steve Thompson, UK Stock Market Editor

The nervousness surrounding London's stock market earlier this week was all but washed away as investors responded enthusiastically to Wall Street's revival.

Sentiment in London, already lifted by US trading. was also given a boost by reassuring economic news.

A 0.4 per cent increase in came in near forecasts and provided comfort to those and internet stocks. still expecting domestic

stronger-than-expected data on average earnings for the three months to February.

"It is almost as if the big reversal on Wall Street had never happened," said one marketmaker, referring to the Dow Jones Industrial Average and the record fall in the Nasdaq on Tuesday, 5,792.6. UK retail sales in March which was triggered by heavy falls in US technology

At the close of another day Just as the mid-cap index

Doubts were cast by some 100 index finished 102.6 market observers over the ahead at 6,413.6, having hit a likelihood of further cuts session high of 6,457.1 just after Wednesday's much before Wall Street trading commenced.

The recovery in sentiment spread right across the stock market. The FTSE 250, which was never tested to the same extent as the setback in the 100 index, the 320-point turnround in extended its rally and finished 28.9 higher, only a fraction off the session high of

Equity salesmen said a move through 5,800 by the FTSE 250 was imminent.

community, sometimes

anonymously, with no regu-

holders at the annual meet-

ing before retiring after 44

Martin Evans of Suther-

lands was the chemicals ana-

lyst who led the assault on

the stock last year with a

seemingly unattainable price

He said that while he was

sympathetic to the chair-

man's complaint, he was

years with ICI.

target of 380p-410p.

penetrated an important psy- as it did so. chological level, moving

ishing up 22.8 at 2,508.3. Wall Street's Wednesday driving force for London, the deal, were being put forward and Spencer, widely touted Dow moving into overdrive by dealers as one of the drive as the target of Warren Bufjust before the close and ing forces behind the fett's Berkshire Hathaway posting a 132-point closing strength in London. gain at a new record.

from IBM, which gave a best performers. fresh injection of strength at the start yesterday when the another, the shares surging

6300

Best and worst performing FTSE sectors

the importance Mr Hampel

people who comment on it,"

the Moben kitchens and Dol-

phin bathrooms group, saw

the shares move ahead 5 to

58p. The stock was held by

trustees of the estate of Step-

hen Boler, the company

founder, who died in

Institutional investors

were said to have taken the

17 per cent stake, in two

tranches. Takeover talks

with Anglian, the replace-

ment windows company,

son has decided that if good

times are around the corner

they will be consumer-led

Research from the invest-

rather than export-driven.

instruments.

rule. Flyers' favorite wrist

www.breitling.com

instrument since 1952.

broke down in February. Dresdner Kleinwort Ben-

The long-standing over-

hang of stock in Limelight, at 8091/2p.

emed to attach to broker

interest rates to fall further. of hectic turnover, the FTSE looked set to drive through Dow kicked up more than ahead to challenge their 5,800, so the FTSE SmallCap three figures, hitting 10,700 all-time high after a positive

back through 2,500 and fin- merger-takeover develop- of an increase in market along the lines of the Deutrecovery was the undoubted sche Telekom-Italia Telecom

Adding to the US market's big part in the recovery. FTSE 100 stocks. enthusiasm at the start of with Vodafone. Colt. Cable trading yesterday were the and Wireless, BT and Securi- JJB Sports take the wooden better-than-expected results cor among the FTSE 100's spoon in the FTSE 250 con-

Abhey National was

exposure to economic recov-

ery and "the UK as a Euro-bubble" and come up with a

to 888p; Lloyds TSB, up 181/2

to 9721/2: Bass, up 27 to

The run-up by leading

engineering and other cycli-

cal stocks seemed to run out

of steam as a bout of profit-

taking came to the fore.

GKN was off 4314 at £10.6014

while Smiths Industries

However, buying spread to

Tomkins, which had missed

out on the switch into cycli-

cals in recent days and yes-

terday rose almost 8 per cent

or 201/2 to 2901/2p. Among its

fellow FTSE 250 stocks,

SmithKline Beecham lifted

61/2 to 837 ahead of a decision

by the US Food and Drug

Administration's advisory

committee on Avandia,

SmithKline's potential block-

Nycomed Amersham, the

biotechnology company, was

strong for the second day running with a gain of 26%

to 515p on hopes that the stock will enter the Footsie

shortly. The company also held a big presentation for

analysts and investors at its

buster diabetes product.

Charter gained 231/2 to 445p.

9134:p; and Kingfisher, up 38

Out of steam

eased 31 to 959p.

"The market is ultimately dozen plays. Among them

more efficient than the are Halifax, which rose 16%

annual meeting at which the Hopes of yet more global chairman told shareholders ments in the near future. share in an increasingly competitive environment.

On the sell-side, Marks fund, hit more turbulence. Telecom stocks played a and finished the worst of the

Poor trading news saw

stituents. Turnover at 6pm

1.28bn shares.

again afterwards on relief that the situation was stronger than it appeared at the mortgage lender's figures in

At the time, Abbey delivered news of increasing mortgage arrears and rising provisions for consumer lending. But, yesterday, Abbey said arrears had fallen 12 per cent. The shares ended 85 higher at

£13,68. Meanwhile. Rank of Scotland recovered from Wednesday's post-results drubbing with a gain of 5112 to 9211:p. Goldman Sachs raised its stance on the stock to "market performer" from "market underperformer".

David Townshend at Goldman said: "The bank has a significantly underperformed its wholesale banking peers and now represents relatively better value particularly in the light of its excellent franchise."

Firm support came for information technology stocks as they took heart from Wall Street. Logica gained 281/2 to 621p while Admiral was ahead 421/2 to

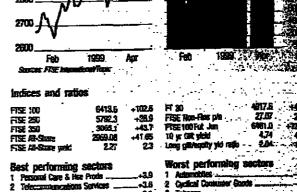
£11.25. Psion was up 37% at 892%p as investors landed the decision to replace the head of its underperforming Psion Computers business. That side of the company suffered a difficult 1998 and has already said it faces a long haul, with a boost in its fortunes arriving later this year. One analyst said: "The

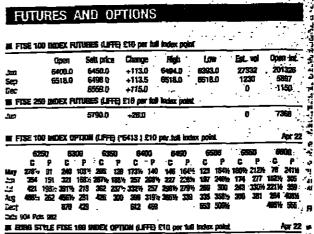
straight away, and investors like this assertiveness. Misys was up 7 at 567p. There is increasing talk that the company has another acquisition in its sights. probably a US financial or healthcare software group. Geest, the chilled foods

new chief executive has

shown he is on the case

US life sciences operation in group, was rewarded with a





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takes top spot

COMPANIES REPORT By Peter John and Martin Brice

WPP, one of the world's biggest marketing services companies, was the best performer in the Footsie, jumping 34 to 5461/2p on several

encouraging signals. First, news that Brazil is raising \$1bn in the international bond markets has ralmed worries about Latin America being hit as badly as Asia last year. Advertisers are among the companies most sensitive to economic downturn.

Second, IBM, which is one of WPP's biggest accounts. announced bullish figures late on Wednesday. And third. Omnicom, the US advertiser and one of WPP's closest rivals, announced

strong first-quarter figures. West LB Panmure said that the figures had highlighted the disparity in the ratings of the two companies. The broker said that while Omnicom traded on 36 times 1999 consensus forecasts, WPP was only on 25 times Panmure's currentyear numbers.

Dealers said there were also a couple of big buy orders ahead of WPP's firstquarter trading statement next Tuesday.

ICI came out with first

quarter figures that were cerned. comments of the down sharply but broadly in media, fed by the analyst

line with most forecasts. There were also some confident comments about latory requirement for accu-March trading. However, in racy or consistency, can crea see-saw market, it just so ate real problems for happened that leading cycli- management," he told sharecals were losing steam vesterday and the shares ended

25 off at 6491/2p. Remarks from Sir Ronald Hampel, chairman, in his retirement speech may not have endeared him to analysts, who have seen the company's share price move from a high of £12.44 all the way down to 412p during the

"As fa	r as busi	ness is	con-	neve	erthele	ss su	rprise	d by
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ment bank's strategy team says: "Investors should buy interest-rate sensitivity in the UK pre-empting positive earnings revisions for the next two to three years."

The team has hunted for stocks that offer the best THE PRINCIPLES OF AVIATION THE ESSENCE OF BREITLING BREITLING



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INSTRUMENTS FOR

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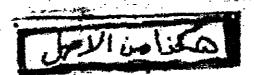
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iculty of Actuaries and the in ATTONAL AND	BERTON OF ACU	26.102			BB00 04 40	.				TIERNA	Y APRIL 20	1995		D	OLLAR DIO	Pt
ENOMAL MARKETS	US	Day's	Pound	DHESDAY A	PAR, 21 12		LDCM	Gross	US	Pound			Local			Yeer
gures in parentheses war number of Dass	Dollar	Change	Sterling	Yen:	Euro	Carrency	% chg	Olv.	Dollar	Sterling	Yen	Suro			52 week	ago .
stock	bridge	%	index	index	index.	index	on day	Yadd	index	Index	index	bdex	Index	High		(abback
ustralia (75)	228.19	-1.1	210.60	172.80	247,71	234.70	-0.7	3.21 .	230.60	211.52	172.38	249.18	236.40	233.77	163.86	217.0
stria (21)	188.46	-0.1	173.94	142.72	180.52	180.52	0.3	1.96	188.74 354.92	173.12 325.58	141.08 265.30	179.96 331.33	179.95 331.33	253.73 446.95	165.27 319.89	230.1 335.3
dokum (22)	356.77	0.5	329.26	270.17	334.58	334.58 449.47	1.0 0.6	210 503	142.01	130.26	105.15	153.45	446.98	265.68	313,03	265.6
zzi (29)	141.15	-0.5	130.27	106.89 171.32	153,22 245,59	244.D1	1.8	1.60	222.38	203.99	168.23	240.30	239.51	248.78	159.94	247.5
meda (†13)	226.24	1.7 -0.1	. 208.80 386.88	317.44	455.05	399.60	0.4	1.86	419.61	384.90	313.66	453.42	398.04	537.33	406.62	518.6
ennark (34)		3.5	811.88	502.06	779.88	779.88	4.0	1.50	640.45	587,46	478.74	749.92	749.92	719.62	338.49	439.1
ntand (28)	550 47	0.4	298.28	244.74	313.50	313.50	9.8	1.96	322.05	295.41	240.74	310.97	-310.97	354.45	253.86	304.7
ance (74)		1.0	238.83	195.97	248.05	248.05	1.4	1,60	256.26	235.08	191.56	244.52	244.52	325.61	226.35	290.4
#IDRITY (54)	381.55	-1.2	352.13	288.93	414.18	841,47	-0.6	1.30	.386.23	354.28	288.71	417.35 392.04	846.09 360.88	454.89 378.98	211.47	332
sece (36) ng Kong, China (66)		1.6	340.02	279.00	399.93	366.48	1.6	3.09 - 0.96	362.80 57.43	332.79 52.68	271.20 42.93	592.04 62.06	303.59	3/0.85 60.92	196.64 19.04	332. 58.
ionesia (23)	57.20	-0.4	52.79	43.32	82.09	303.96 560.86	-0.1 0.3	1.86	536.97	492.55	401.39	559.18	558.18	605.85	396.15	581
land (14L	538.13	-0.2	494.80	406.00	580.85 228.75	228,75	1.4	1.52	166.18	152.42	124.21	225.48	225.48	192.54	128.68	174
v (53)	167.81	1.0	154.87	127.08 86.48	123.95	86.48	-1.3	1.85	117.24	107.54	87.64	126.69	87.64	118.43	76.83	98.
yan (443)	114.20	-26	105.39 1486.51	1219.72	1748.45	16488.52	-1.0	1.55	1618.23	1484.36	1209.63	1748.63	16857.84	1733.73	787.15	1733
Inc 170t	1610.69	-0.5 0.4	461.41	378.60	474.04	474.04	0.9	2.03	497,94	456.74	372.21	469.97	489.97	562.73	394,92	511
therlands (26)	499.95	-0.1	B2_37	51.18	73.36	65.63	0.4	3.66	67.66	62.06	50.58	73.11	85.35	76.03	45.68	75
w Zealand (18)	67.58 253.84	-0.4	234.27	192.23	275.55	258.50	-02	1.83	254.99	233.90	190.61	275.54	268.91	357.71	181.86	347
way (37)	107.20	-26	98.93	81.18	116.36	203.53	-25	0.72	110.11	101.00	82.31	118.98	209.07	110.31	42.48	98
	212.37	0.2	196.00	160.82	274.73	274.73	0.7	1.58	211.94 270.92	194.41	158.43 202.51	272.92 292.75	272.92 213.37	298.39 277.70	194.13 102.45	209
tugai (18)	272.59	0.6	251.58	206.42	295.91	215.25	0.9 · -2.6 ·	1.20 3.11	240.B3	248.51 220.72	179.87	260.01	319.50	341.14	151,55	341
gapore (40)		-27	216.04	177.26	254.11	311.05 429.54	- 1.3	1.66	358.67	329.00	268.11	424.26	424.26	435.19	290.81	394
in (29)	351.57	9.8	333.69	273.80	429.64 802.91	690.90	0.9	1.97	552.57	506.86	413.05	597.10	684.85	628.19	379.18	609
eden (41)	555.40	0.5	512.58	420.59	412.60	355.52	-0.1	1.32	381.87	350.28	285.45	412.64	355.85	441.65	307,73	394
izeriand (30)	380.09	-0.5	350.79	287.83 21.91	31.40	42.22	-22	1,97	29.74	27.28	22.23	32.14	43.17	31.47	8.15	Zi
aband (26)	28.93	-2.7	26.70	301.68	432.45	367.66	-0.1	2.31	-401.32	368.12	298.99	433.86	368.12	411.84	307.96	390
ted Kingdom (201)	398.37	-0.7	367.66 508.73	417.42	598.37	551.22	23	1.21	538.92	494.33	402.84	582.34	538.92	.559.68	390.12	460
A (605)	551.22	2.3			532.59	416.04	22	1.24	479.92	440.22	358.74	518.59	406.94	497.71	347.59	417
ericas (776)	490,63	. 22	452.80	371.54	385.42	345.65	8.0	1.93	354.7B	325.41	265.19	383.35	343.53	386.24	282.63	36
008 (716)	355.05	0.1	327.68	268.87	103.95	103.95	1.2	1.78	98.43	91.27	74.33	102.89	102.89	113.92	81.53	
ubic (339)	100.20	0.8	92.47	75.88 395.58	567 06	561.07	1.7	1.50	515.91	473.23	385.64	557.48	551.88	555.97	350.D4	533
dic (140)	<u>522.3</u> 8	1.2	482.10 114.19	93.70	134.31	96.27	-1.0	1.29	125.30	115.85	94.41	136.47	97,23	127.42	82.88	107
His Basin (713)	123.73	-20	202.64	186.27	238.34	189.90	0.1	1.72	220.89	202.62	165.12	238.69	189,75	225.07	166.00	212
n-Pacific (1431)	,219.56	-0.6 2.3	488.50	400.83	574.5B	530 .05	23	1.22	517.59	474.78	388.90	559.30	518.30	538.94	374.92	447
th America (718)	529.31	2.3 0.5	297.81	244.36	350.29	324.77	1.0	1.72´ 2.07	320.98 99.98	294.42 91.72	239.93	346.84	321.62	356.32 163.93	260.93 77.40	333
ope Ex. UK (517)	<u>322.69</u> 99.39	-0.5	91.73	75.27	107.89	102.94	0.0 0.1	1.51	95.13	87.26	74.74 71.11	108.05 102.80	1 <u>02.99</u> 98.15	109.21	75.16	
ope Ex. Eurobioc (379)		-0.3	87.56	71.85	102.99	98.28	. 0.3	2.92	213.90	195.21	159.89	231.14	215.98	219.48	128.26	202
rope Ex. UK Ex. Eurobioc (1	78) 94.88	9.2	197.70	162.22	232.54	216.71	1.3	1.40	112.79	103.46	84.31	321.88	112.10	115.18	83.05	202
afic Ex. Japan (270)	214.22	1.0	105.14	85.27	123.67	113.54	0.1	1,75	221.40	203.08	165.50	239.24	195.58	225.78	165.95	217.
rist Ex. Extrablac (1902)	113.93	-0.5	203.27	166.79	239.09	195.82	14	1.36	316.28	290.17	236.42	341.75	287.49	323.87	236.11	286
and Sa, US (1636)	220.25	1.2	295.33	242.32	347.37	291.53	1.6	1.53	426.76	· 391.46	319.01	461.15	423.96	439.15	320.58	394
nd Ex. UK (2040)	320.00	1.4	399.48	327.78	468.87	430.76	- 14)				31341	401.13				_
rid Ex. Japan (1798)	432.85					298.70	7.3	1.46	323.63	296.85	241.91	349.70	294,93	330.98	242.35	295

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GLOBAL EQUITY MARKETS

induse	21 20 19 High Low High Trials 10561.42 10448.56 10440.53 10581.42 9120.67 10581.42	LOW	Y THE		008	<u>, 22 21</u>		elon Apr Apr Apr owr 22 21 20	High Low High Low
Horse Transç	Bands 104.15† 104.18 104.17 105.88 103.95 107.77	41.22 *** (Million) (Milli	Apr 20 Apr 19 Instead	1,937 1,379 1,933	18.7	Michael 225 16965 88 16965 8.02 1668 Day's high: 16886 88 Day's love 14484 88. SE TOKYO TRADUNG ACTIVITY	Volume : 474,0	85.25 CAC 40 4291.85 4291.80 4253.27 Day's olgic 4943 18 Day's law 4270.80 SR PARES TRADING ACTIVITY	Volume : 581,822,530
Lighting Die bee	3306.71 3567.71 3063.80 3698.02 (1944 (227) 1694.98 312.35 313.52 298.42 311.91 298.44	13.23 Amer 35.711 6/7/201	48,109 68,729 (Inchespec) Herri Highs I 1181.50 1209.98 New Long	48 AT 178	10.5	- III ACTIVE STOCKS Tournday Stocks Close Day's traded price thang			Thursday Case Day's Day's prize change chige %
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industr	1300.17 7258.45 1368.64 1212.19 1358.64	4.40 Sectory Stocks (1/6/32) CodecaDege 30,800,2 3.52 Antibul se 23,806,7	price change . DO 129 -84 Ups . DO 129 -84 Consultan	Close Day's Day's - price change chge % 17% +44 +30.8 3		MBCK 7,359,000 94 -1 MBC 8,998,000 1328 +76 Suspid 6,470,000 158 -11	Dowes SomMil 158 -17	+7.6 TetalB 1,442,497 118 -1.9	Capeta 33.45 +1.47 +4.5 +4.5 +5.1 +3.9
Pinanc Ottomy	(12/4) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (12/4/59) (14/1) (14/1) (12/4/59) (14/1) (14/1) (14/1) (12/4/59) (14/1)	30/6/32) Company 17,426,7 7,13 Excention 11,985,1 44,976 Weight 10,380,7	00 234 Sayter Sayter 00 564 +49/r Sategit Sc 00 481 +14 NSSSC	81% +131 +27.2 88% +171 +24.2 438 +7% +19.4	14 15 16 19 20 21 22 April 1999	Stek.ir 5,065,000 236 +7 Ind8k 5,028,000 689 +9	HoyaCp 8250 -410 -	-6.2 Vend 1,075,710 219.5 -0.5 -6.1 Toucist 977,276 29.59 +0.84	Usage 81.3 -4.55 -4.7 Graftien 23.85 -1.15 -4.8
MYSE Amex	Comp. 623,71 620,84 615.88 833,71 676.82 833,71	Nerstach 7,915,40 4.64 EMC 7,984,10	00 730 4% David 10 41 -31 Count 10 109% 77% CadnesDegn 10 24% 10% Robert Hall	12% -84 -38.9 13 266 -10% -28.9 13	TSE Eurotop 300	GERMANY	Apr 1999 Since compile 20 High Low High L	UK tion Apr Apr Apr uw 22 21 20	1999 Siace complication High Low High Low
	735.98 735.11 750.59 683.51 753.67	524.20 Tycoh 6,761,90 16/7/96) 54.87 ■ NASDAQ TRADING	10 81# +3# m²n	442 -84 -164 Volume :1,138,743,860 13	300	OAX 5218.82 5163_9 5067. Day's sight 5256.58 Day's ton: 5186.85.			
Russed		123.26 Thichester Stocks	Clear Day's Wednesday	MOYERS Close Day's Day's	$\sim 1/7$	III FRANKFORT TRADBIG ACTIVITY III ACTIVE STOCKS	Volcme : 13,160		Volume : 1,280,000,000
.		Micsil 48,023,90 kitel 20,834,90	Price change 00 82 -114 lips 00 584 +174 libricSel	92 +32 +51.3	200	Thursday Saudes Close Day's traded price change Dt St. 824,121 51.1 +2.65	e pricae change ch Ups	100 % traded price change Teach 82 174 280 1914 +114	Thursday Close Day's Day's price change chige % Ups
		DaliCinp 19,587,81 Oracle 14,771,57 F 890 Cacobje 14,434,81 Amorn the 14,328,21	00 24% +% Lyces 00 1079 +6% Lyces	11994 +33 +38.0 12 10174 +274 +37.4 14554 +3314 +29.4	zio	Siemns 643,112 69.85 +1.85 Dt. Tel 489,080 25.5 -0.45 Lutinn 475,826 23.3 +0.55	GEA PT 21.6 +1.3 - DLBk 51.1 +2.65	+6.6 Inverseys 31,194,020 23614 +8:4 +6.4 Undever 30,227,840 5751/ +18 +5.5 Vocatione 24,180,810 1135 +80	Denestron 32 +8 +36.1 Princedule 10% +2% +35.5 Alzyme 37% +7% +25 Sodra Pet. 15% +3 +24
Sag	Apr 21 Apr 14 Apr 7 Yes	53 Sunide; 13,307,50 1 BgO Quality 12,200,50 20 Hibmisos 11,638,70	00 58% +5% - Inspects 00 1951 +541 Coverion 00 92 +32 Covers	118% +281 +283 101 +208 +292 12 151 -14 -103	270 <u> </u>	Bayer \$60.016 40.3 +0.9 DenirCo 310,285 93.2 +1,1 BASF 260,256 41.4 -0.2	S&c 61.6 +2.6 · Downer Kleixt 30.8 -1.2 ·	+4.7 Seed Behm 20,329,610 837 +64 BP Amoco 20,234,660 109714 +104 -3.7 Castica 20,130,180, 11674 -4	Scott.com 45% +7% +20.4 Downs Langdon 1 -% -20
		.13 AppMat 11,496,00	10 61% +4% Solver Cast	12g -17d -194	April 1999	Fegung 248,850 9.35 +0.7 DradSt 218,274 37.9 +1.2		-3.0 ASDA 19,410,370 1924 +4% -3.0 Diageo 15,822,910 700% +4%	Havelock Erg 57% -74 -18.8 Coxs March 30% -5% -74.8
St.	Onen Sett twice Chance III-	t Law Est voi	L Open int.	Open Sett Price 200 z (oden)	Change High	Low Est vol. Open int	Open Open	Satt Price Change High	Low Sst. vol. Open int.
Jun Sep 20 Mi k	1353.00 1359.30 +7.80 1362.3 - 1364.80 - Ital 225 Open Set price Change Har	- 25	2 5,503 MBY	4333.0 4298.0 4333.5 4281.5	-2.0 4349.0 -3.0 4333.5	4271.0 85,214 108,586 4265.0 4,985 4,575		779.00 +6.25 789.00 775.00 +6.25 786.25	773.50 43.651 57,186 770.00 36,804 96,082
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W	ORLD MARKETS AT A GLANCE								
Country	r Index Apr Apr Apr 1999 22 21 20 High	1969 v) Low	Yanks of PRE Country	lodex Apr Apr 22 21		1989 - ∰ Ylekt ∯ P/E Low	Country Index Ap 22	or Apr Apr 1999 2 21 20 High	1999 - ₹Ylebi - ₹PAE Line
Argest \$/lose Austral	Gradly in early trading, powered majoly by use in neighbouring markets	and US.	3.83 14.5 Inch		4.54 3443.99 3784.11 93 1.75 686.55 758.25 31/3 of new government or larky new polls p	3122.94 4/1 1.93 14.1 620.19 4/1 1097280f 3280g		54.98 4416.36 4394.43 5958.85 5rt 24.91 10143.52 10097.43 12120.85 6rt	4370.85 18/3 2.23 25.5 10063.08 18/3
Kaan d	All Mining 610.7 602.3 637.4 648.48 10 demand across the board lifted All Ords to new peak. Rises needly double	94 552.10 12A 1 fals.	Indopesia Falls in Televin	Jakanta Corap. 479.24 48	OUR 485.97 508.14 1944 While in broader market 4865 nearly bed	372.21 15/3 2.41 22.3 led lists.	Russia HTS Markel closed with strong gams, eiter b	80.33 76.91 76.58 90.02 17/3 no day silde, but tratiens puzzied abool where momentum	54.48 ZB/1 na na Nas coming figus.
Austria Profit-4 Belgins	along in oil and chemicals company OMV sent broad madest lower, against	t trend in neighbouring bourses.	2.93. 13.7 lettent 1,49 21.8 brant	Tel Auto 100 kd	238 5250,00 5437,81 1314 85 61 381,82 1914	5884.95 14/1 1.79 20.5 288.44 10/2 (K. 88	Strats Times 18	106.90 498.46 488.89 506.90 27,4 162.39 1842.33 1809.46 1882.39 22,4 shares DBS Bank Konego: Skojilel and SIA reconted stars	351.45 19/2 1.63 29 1286.56 19/2 g gaits
Brazil	inute self-off in recensly sought pharmacousticale company UCB sent made Bovespa 11117.0 to 10989.0 11830.00 7/ in early trade, hidped by return of Broad to international bond market an	t hip negative lentery.		n very active trade afflough market clo BCI Const 30 365.98 39	sect off its best levels. 6.63 364.75 376.87 5/1 3.65 1561.68 1598.78 7/1	323.38 97 2.06 24.6 1386.58 10/2		76.26 73.87 74.59 98.86 14/1 90.50 5786.0 8822.2 6992.70 1944	73-57 21/4 na na
Campada	TSE 100♦ 428.95 428.97† 422.19 428.97 2 Metals Minle♦ 3604.25 3514.51 3492.32 3638.92 18	/4 376.36 3/3 34 2853.44 18/2	1.63 21.1 Declines in Tele	hildred Georgia 24769,0 248 econo iladio weligiasi on myotast.	47.0 24773.0 25297.00 8/4	22396.00 92	JSE Bold	04 14 14 1310.ED 15/3 22.2 4 7365.5 7463.8 7711.ED 19/3	847.50 24.2 6281.50 4/1
	TSE300Comp. 7017.00 7019.77† 8925.28 7019.77 21 Portfolio\$\$ 3843.96 3841.84 3765.71 3867.26 12 stigridy of at midsession, dragged lower by resources-related phases deep	W 3281.55 3/3	.5450A	Topix 1314,44 1317	3.17 256.63 269.62 84 1.75 1326.90 1345.07 84	13232.74 5/1 0.78 63.1 282.26 5/1 1882.33 5/1	South Kerts KornsCorpEs* 7	40.40 743.26 770.43 770.43 20/4 vises by 3 to 2 as volume easted to 260m shares.	498.42 24/2 0.85 30.3
Chille #Succe Chine	IGPA Gently 4575.86 4599.37 4619.06 4600.22 25 umbed to passimism following news that Duke Energy Corp had dropped Strangited B 26.77 26.66 27.41 28.99 8	oid for Brokest-Chile. Brotess was	2.41 16.1 Ret at midday. Accessed looping 1.27 27.2 Junios	d Extratogy States pasted the William	5.22 1886.33 1758.58 94 ei higher widde sleets and pepess hell an 3.82 173.25 185.50 7/3	1153.18 14/1 of table best dates 6 to 5 168.48 1/3 re. oz.	Ended Mile changed. Endese Jumped 2.3	271.98 869.74 880.75 931.85 S.P. 8 cent on come of Success in Chileso believes ballin. 42.30 542.86 543.58 597.79 13/1	827.77 (3/1 1.96 20.9
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Homogariy Adasini E - Sat An the Industrial - Sat An the Industrial - Sat An the Industrial - Anderson C Ande	P Tell	The second secon		Sect. Sect	Part Deliver Part	## 10 10 10 10 10 10 10 10 10 10 10 10 10	*** According of the Majors and Sweet process an	### 136.50 136.74 138.74 20.4 ### Date of white they have each stock; whereas the major days high last last change of they high last last change of they high last last last last last last last last	### 100.02 1571 Fig. 100.000 statute that the control of the contr

Company figures put bourses in good shape

A fresh rise on Wall Street and a sustained flow of corhigher at the close while sombre economic news put a

issues were advancing for a

fresh batch of results. Betterthan-expected figures from IBM in the US and Philips in most European markets Europe provided support for

The best-performing mardamper on recently buoyant ket was Helsinki, up 5.7 per cyclical stocks, writes cent, boosted by a 9.8 per cent surge in Nokia, also on European technology good first-quarter figures. Telecom stocks remained

for their US peers and a the Telecom Italia-Deutsche Telekom merger elicited mixed reactions from rivals. France Telecom fell 0.8 per cent while most other stocks preeted renewed M&A activ-

ity in the sector with gains. This is bad news for the large incumbent operators, who will face severe competition, but good news for the smaller, non-aligned ones

European markets rallied for

a second day with the FTSE

Eurobloc 100 index, which

covers leading euro-zone companies, adding a further

The FTSE Eurotop 100

index, covering companies

both inside and outside

European economic and

monetary union, gained 29.95

to 2,986.96 while the broader-

based FTSE Eurotop 300

index rose 15.47 or 1.2 per

Narrowly based sectors -

each with just one stock -

led the performance charts

with distribution up 6.7 per

cent and health 5.6 per cent.

Computers rose 3 per cent

and banks, buoyed by a bro-

ker upgrade for Deutsche

early gains towards the close

of the session as economic

concerns countered a strong

start on Wall Street. The

Xetra Dax index, which

touched a session best of

5,261.58, ended 51.07 higher

the momentum with broker

optimism and European

Commission approval for its

takeover of Bankers Trust of

the US lifting Deutsche Bank

best level for the shares was

SAP, which put out better

figures than expected on

Wednesday, continued to

climb, adding a further €9 at

€330 helped by a Deutsche

Bank upgrade. Siemens also-

drew broker plaudits, gain-

Deutsche Telekom's plans

for a merger with Telecom

upgrade at BNP.

€52.28. Dresdner gained €1.55

at 5.226.64.

at €37.80.

Bank, rose 2.2 per cent. FRANKFURT unwound

cent to 1,298.83.

ABN-Amro.

With corporate announce-French industrial output cast a cloud over cyclical showed a 0.6 per cent fall in stocks. February, dragged down by lagging European demand.

ther consolidation there," warned that Germany would sceptical about the recent said a telecom analyst at probably miss its 1999 rise in industrial stocks growth target, while Carlo there," said James Cornish Ciampi, Italy's treasury minates BT Alex Brown. ments dominating, a series 1ster, said the state of his of downbeat economic ones country's economy was

"The shift into value was

share could test SFr600 soon.

CS Group also had a good day, adding SFr7 to

Novartis, hit hard on

Wednesday after the publica-

tion of first-quarter figures

that were at the lower end of

expectations, lost another

SFr40 to SFr2,225. Rival

Roche certificates edged up

Telecommunications com

pany Swisscom gained SFr27

to SFr529 after a big sell

ABB, one of Wednesdav's

MILAN was weak,

although off its worst levels,

after a day in which declines

weighed on the market. The

Mibtel index picked up from

a low of 24,687 to close 79

Telecom Italia gave up

early, modest gains as inves-

weaker at 24,768.

Telecom Italia had

order was absorbed by the

few winners in the wake of

strong first-quarter figures.

gave up SFr30 to SFr2.128.

SFr20 to SFr17,425.

SFr:289.50.

market

second day following gains in focus as confirmation of because it may prompt fur. German finance minister, the state of Europe makes us for Bangladesh

> The rally in technology stocks was also felt in Asia. barely affected sentiment. "worrying". The pessimism where Hong Kong delivered a 3.1 per cent rise, helped by hopes of an imminent interest rate cut. Kuala Lumpur justified in the US, where posted a 3.2 per cent gain as Meanwhile, Hans Elchel, the economy is booming, but foreign investors returned.

> > tors registered a lack of

enthusiasm for details

emerging on the merger plan

with Deutsche Telekom. The

Telecom shares finished 0.7

Olivetti put on 2.5 per cent

to €3.07. Its €11.50-per-share

STOCKHOLM marked

Ericsson sharply lower after

the world's third largest

mobile telephone maker said

first-quarter profits had

halved, much worse than the

market had expected. The

SKr207.50 as the company

warned that full-year profits

In the opposite direction,

SKF, the world's largest rol-

lerbearings maker, soared

SKr15.50 to SKr145 as its

first-quarter profits came in

The general index finished

well ahead of expectations.

Written and edited by Michael

19.02 higher at 3,607.00.

would not match 1998.

per cent weaker at 69.81.

start on April 30.

New York.

to 7.030.24.

markets Bangladesh, which crashed in 1996 after a trading scan-

dal, are again on the rocks, losing about 10 per cent in the past three months, and blame is being laid at the door of those thought responsible for the collapse three years ago. Many brokers on the Dhaka stock exchange are now on trial, accused of

manipulating share prices in 1996. The accused include

EMERGING MARKET FOCUS

Trials mount

the current and former chairmen of the exchange. Analysts have accused them of again engaging in syndicate trading aimed at weakening the markets in order to nut pressure on the government to withdraw the cases against them.

cash and bond offer for Tele-Among those charged with com Italia is scheduled to driving share prices artifi-HELSINKI shot up 5.7 per cent to an all-time high as cially high in 1996 and subsequently selling much of their Nokia soared after reporting equity, causing the markets that first-quarter profit to plunge, are many of the before extras had almost pillars of Bangladeshi finance and industry. The The result, better than collapse was dubbed the most expectations, came on slaughter of the innocents top of an upbeat start for the because many small investors lost their life savings.

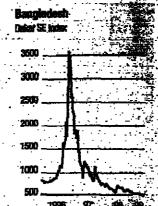
share in the wake of the Facing charges are Sohel Nasdaq's overnight rally in Rahman and Salman Rah-Nokia closed €2.75 higher man, the chairman and depat €73, off a high of €79, and uty chairman of Beximco. the general index rose 380.11 Bangladesh's largest industrial group.

Runa Alam, former managing director of the Peregrine investment brokerage, is also on trial. After Peregrine went bankrupt in 1997, its Bangladesh operation resumed as Union Capital Bangladesh.

shares dropped SKr4.50 to On January 2. the Dhaka stock exchange All-Share index was at 540.12, which brokers then described as "rock bottom". On Thursday, the index closed at 491.84, causing further despondency.

Immediately before the crash at the end of 1996, the index rose above 3,600, up from about 700 in only four

Mohamed Abu Said, Securities and Exchange Com-



interview at the end of last year before the trials began, said the market had never recovered from the collapse "Investors never regained their confidence." he said.

Analysts fear the subsequent introduction of computerised trading and greater supervision on the Dhaka and Chittagong exchanges has failed to restore confidence.

The SEC launched an investigation after the crash. and identified 34 people from. 15 companies as responsible for it. All are now on trial.

The Dhaka stock exchange has urged the government to restructure the capital marbuy back their own shares and to avoid double taxation on dividends. Both investors and share-issuing companies currently pay tax on divi-

The weakness of Bangladesh's capital markets is a source of concern to international aid donors who met in

Paris this week. The donors want the gov ernment to tighten controls to make it more difficult for a relatively small group of operators to manipulate the market. Given its size - the capitalisation is about \$900m - the market is seen as vulnerable to abuses by bro-

David Chazan

IBM surge helps Dow to 110-point gain

AMERICAS

The Dow Jones Industrial Average was up more than 110 points in early trading, carried higher by a 13 per cent rise for IBM shares. writes John Labate in New

The world's largest computer maker, which released first-quarter results after the market close on Wednesday. surprised investors with a 46 per cent rise in earnings, well above analysts'

IBM shares surged \$23%, a gain of 13.6 per cent, to \$195% and powered the Dow small-company shares up 110.54 or 1 per cent to gained less than a point at 10,691.96. The broader Stan-427.35. dard & Poor's 500 index climbed 13.16 to 1,349.28.

IBM's performance helped bring investors back to other computer producers, which until yesterday had lagged the rest of the technology sector in recovering from a sharp sell-off earlier in the

Hewlett-Packard, another Dow stock, rose 4 per cent to \$75% and Dell Computer was \$2% higher to \$75%. The Nasdaq composite, weighted in technology shares, was 2 per cent higher at 2,538.76, a rise of 49.68.

With investors back into tech stocks, many Dow cyclical shares fell after recent to C\$79.20 Bank of Montreal rises, including International Paper, off \$3 to \$52%, and Tobacco company Philip after quarterly results.

put the Treasury market the benchmark 30-year bond was down % or 95%, sending The Russell 2000 index of

and an active morning for telecommunication stocks.

News of political progress telecoms. Northern Telecom rose C\$2.05 to C\$106.95 and

Banks were mixed Royal Bank of Canada added 45 gave up 10 cents at C\$66.

cents to C\$42.45. A warning Morris was up \$1/4 to \$341/4 that the final quarter of 1999 could slide into the red sent Golds leader Barrick also stood at €41.34 a week ago, of €84.90 on first-quarter

per cent improvement in the yield up to 5.574 per cent. The shares fell 35 cents to

São Paulo produces robust return to work

shape, rising steadily in 5,320.78 at midsession. early trading, although the market later lost some of its steam. The Bovespa index. per cent to 125.75 on the which showed a 2.5 per cent IPSA index, following news which showed a 2.5 per cent rise at the opening, was 109 or 1 per cent higher to 11,099

MEXICO CITY was forging ahead as investors expected 235 pesos at midsession as official figures due later in its Spanish namesake was the day to show lower infla- left alone in the takeover

one-day holiday in robust 36.31 or 0.7 per cent ahead to

SANTIAGO went its own way, weakening 1.75 or 1.4 that Duke Energy of the US had dropped its bid for generator Endesa-Chile.

Endesa was unchanged at

TORONTO continued to push higher as investors took their cue from the strong start on Wali Street

in the planned tie-up between European giants Deutsche Telekom and Telecom Italia created interest in BCE gained 80 cents to

cents at C\$77.20 but Toronto-Dominion Bank, up C\$7.50 in two days, fell back 50 cents An upbeat annual meeting Caterpillar, down \$1% to \$60. lifted Alcan Aluminium 15

PARIS finished flat at the end of a volatile day, with the CAC-40 advancing an insignificant 0.25 to 4,291.85. A midsession drop in market heavyweight France Telecom added to the dent made

in early gains. Shares in the French carrier finished 60 cents weaker to €74.15, hurt by news that the planned Deutsche Tele-

Share ance (SKI)

Poor data pare back Dax

For full FTSE European indices

kom-Telecom Italia merger was due to go ahead.

Technology stocks had a buoyant day, benefiting from the recently brightening outlook for their US peers. Volatile STMicroelectronics powered €5 or 5.1 per cent ahead to €103.50 while Cap Gemini surged €5.10 or 3.9 per cent to €137.50. Meanwhile, cyclical stocks

Banks supplied much of continued to fall, casting doubt on the sustainability of their recent good run. Saint-Gobain was €1.40 lower to €164.10, while Legrand gave up €3.40 to €2.47 to €50.76. The day's €222. Lafarge retreated a steep €4.55 to €91.30.

AMSTERDAM added more than 1 per cent for a second day, climbing 6.35 to 561.56 on the AEX index after another strong session for a number of heavyweights. Unilever, a dull market for

most of this year, was firm

on broker optimism ahead of ing €2 to €70 after an next week's first-quarter results statement. The The market staved cool on shares gained €1.55 to €64.90. Philips shot ahead, closing €3.60 or 4.5 per cent higher The rally in stocks helped Mitel down C\$2.35 to C\$27.15. Italia. The shares, which at €83.40 after a session best

> results that comfortably surpassed analysts' expecta-ZURICH called a halt to a two-day slide, boosted by a strong performance in the banking sector and the SMI index finished 55.1 higher at

7,179.8. UBS jumped SFr22 to SFr509 as the bank's firstquarter results took the market by surprise. Some ana lysts suggested that the

Johannesburg slips further

SOUTH AFRICA

or 1.3 per cent at 7,360.9.

Shares in Johannesburg moved lower for the third successive session as sentiment stayed broadly negative ahead of the long South

HONG KONG shot up 3.1

stronger performers as

investors sought to capital-

The all share index closed off 45.5 at 6.740.5. Resources led the way down, losing 97.4 Industrials gave up 44.3 at

7.322.2 while financials showed little change, ending

Tokyo pulled higher by

ASIA PACIFIC

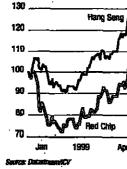
Wall Street's overnight record led by technologyrelated shares lifted TOKYO more than 1 per cent, writes

Naoko Nakamae in Tokyo. The Nikkel 225 Average rose 170.86 to 16.665.88 after trading between 16,484.08 and 16,665.88. Other indices were also up, with the weighted Nikkei 300 index adding 0.29 at 263,46 and the broader Topix index of firstsector stocks hardening 2.68 to 1.314.44. Volume was moderate at 474m shares.

Internet stocks shot up Softbank jumped 14.76 per cent or Y2,000 to Y15,550 and Yahoo! Japan rose 13.31 per cent or Y4,700,000 to Y40,000,000.

Technology-related stocks also rose sharply. NEC was up 6.08 per cent or Y76 to Y1,326 while Toshiba jumped 4.88 per cent or Y38 to Y816. Fujitsu climbed 4.17 per cent or Y80 to Y2,000 and Hitachi 2.8 per cent or Y23 to Y844.

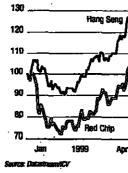
The iron and steel sector was the worst performing sector of the day, falling 3.52 per cent. Heavily traded steel companies continued to slide, with Kobe Steel dropping 3.67 per cent or Y4 to Y105, Nippon Steel 3.6 per cent or Y10 to Y268 and NKK 1.05 per cent or Y1 to Y94. Japan Telecom rose 10.53



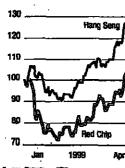
per cent stake.

gained 36.54 to 17,761.61. KUALA LUMPUR climbed 3.2 per cent to close at a 12month high on strong foreign demand for large-

Padiberas Nasional gained 23



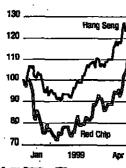
per cent or Y160,000 to

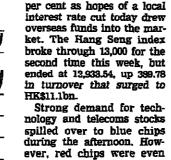


Y1.680,000 on reports that AT&T and British Telecom were each about to buy a 15 In Osaka, the OSE index

capitalised stocks. The composite index put on 19.73 to 636.43, led by heavy buying of banking stocks which pushed the financial sector 4.6 per cent higher. Local funds, mean-while, shifted their focus to second-line stocks, which had been lagging behind the market. The heavily traded

ise on better valuations and





give a welcome to the opening of US-China negotiations on China's entry into the World Trade Organisation. The red-chip China Affiliated Corporations index surged 5.3 per cent to

SYDNEY reached a fresh record close in the last minutes of trading, buoyed by Wall Street's overnight rally and a surge of interest in 1.6 per cent to 3,118.3, ending

a two-day fall. Leading the gainers were banking stocks, with ment brought relief briefly, National Australia Bank hitting a new high, up 71 cents or 2.4 per cent to A\$30.14.

other undervalued stocks

index 27.55 or 1.3 per cent to

NZ Telecom reversed some of its recent losses, adding 21 cents to NZ\$9.34, while brewer Lion Nathan, another recent loser, gained 18 cents to NZ\$4.58. Leader by volume was

Brierley Investments, which

lost 1 cent to 55 cents ahead

of the announcement of a new business plan due within the next few days. BANGKOK rose with most Asian markets despite a lastminute sell-off that dented the day's gains. The SET index closed 4.40 or 1.1 per cent ahead to 402.33 in mod-

erate turnover. Among the most active sectors, bank stocks rose 2.5 per cent while finance issues

gained 1.7 per cent. BOMBAY came under pressure when speculators unwound positions as political uncertainty continued to cast a shadow over the marselected blue chips. The All ket. The BSE-30 index lost Ordinaries index rose 50 or 1.61 per cent or 55.80 to 3,408.74.

by the lower house of parliabut the delay in forming a new government after the Bharatiya Janata party-led WELLINGTON got a boost ruling coalition was voted from a rally in telecom and out of power on Saturday unnerved many participants

The passage of the budget

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Working up an appetite

Outplacement companies are now helping executives find their former enthusiasm

Another birthday has been and gone. I buy my own presents these days and still manage to be disappointed when I open them. This is what happens in middle age, a creeping apathy about everything. Companies developed a less than imaginative response to this condition during the early 1990s, particularly among middle managers.

A whole industry grew up to help those who were being thrown on the scrap heap prematurely. The aim of outplacement was to ease your unwanted managers out of their job with a minimum of pain. It still happens and it still hurts. although most people insist there is little stigma attached these days because redundancy has become so commonplace.

Some companies, however, have realised that people are not intrinsically useless, but that circumstances can create a fall in performance such as placing someone in a job to which they are wholly unsuited. If a company can identify and react to the problem an employee might be able to recapture their former drive and enthusiasm.

Outplacement companies Worried about falling business from corporate clearouts, have been among the most active businesses exploring consultancy in career development. The idea is that managers or executives can indulge themselves in a course of self-analysis, find out what they want to do next, and decide whether they can find

it in their companies

l always think the best way to test these services is to try them so I accepted an offer from Sanders & Sidney, the outplacement company. to undergo its career management process. This was before it produced a thick ring-bindered sheaf of forms and questionnaires to complete beforehand.

One test new to me was the team role test devised by Meredith Belbin in collaboration with Henley Management College. An individual's potential role in a team is listed in one of eight categories. My strongest score was as a

with weaknesses". Another chart headed "The Future" contained a game plan which involved "resource investigator" -

extrovert, enthusiastic.

self-discipline and be

impulsive, it said. My

"completer-finisher",

conscientious, anxious,

searches out errors and

The results seemed

puzzling since it was not

that two other popular

down as an introvert.

personality tests had me

Never mind, said Clare

Neal, the Sanders & Sidney

consultant whose job it was

to analyse the results, there

were plenty more clues in

the other forms. These

sessions are great fun

because you get to talk

about vourself and only

psychiatrist without the

hang-ups. One question

sked: What would you mos

like to achieve in your social

The process continued on

life? Answer: I would quite

a flip chart with boxes and

four headings - strengths,

weaknesses, opportunities

and threats. The weakness

like to have one.

vourself, like seeing a

much more than a year ago

nmunicative, explores

opportunities but can lack

weakest showing was as a

someone who is painstaking,

buttering up lots of people for various eventualities. Did the session help? Having done some self-analysis exercises before I already had a good idea of my options but the process did clarify some points and suggest ways to deal with potential problems.

box was filled alarmingly quickly so I was not surprised that the first entry

in the "strengths" box was 'creates mechanisms to deal

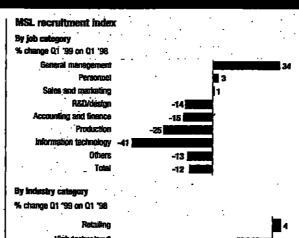
"Some people just have no idea where they're heading or what they want to do. In those cases the process can be very revealing," says Ms

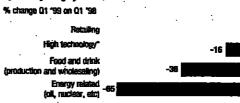
Demand falls

Advertised demand for executives in the UK is down 12 per cent in the first quarter of 1999 compare with the same period last year, according to statistics gathered by MSL Search and Selection.

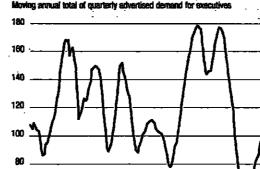
The moving annual total continues to dip. One high spot is the strong demand for general managers, up by 34 per cent on the same period last year but demand for production, accountancy and IT managers fell. The only sector showing signs of a recovery is retailing, pointing to increasing consumer confidence.

richard.donkin@ft.com





est landez. (1959=100)



US headhunting iobs rise in media and

Headhunting jobs in the US increased by 3 per cent in 1998, according to members of the Association of **Executive Search** Consultants. Some of the biggest increases were in media and communications leisure and non-profit

communications

They said that a drop in demand for executives in marketing companies was offset by an increase in searches to fill positions in company marketing

Other functional areas of companies highlighting increasing executive demand were human resources, information technology and finance. Is this a sign that the fashion for outsourcing is coming to an end? Details: 001 212 398 9556

BBC videos

The BBC and The Centre for Tomorrow's Company have launched a series of videos and booklets based on interviews and case studies in various aspects of management featured on the BBC Business Breakfast

The half-hour programm on "The Employee Relationship" focuses on companies such as John Lewis, Hewlett Packard, Bupa and Nordstrom, the US retailing company. One example quoted is an extract from the Nordstrom rule book: "Rule one: Use your good judgment in all situations. There will be no additional rules." Excellence does not come cheaply. Each of the eight programmes, booklet included, costs £295. Details: Rebecca Guinea 44 81 576 2867

Graduate bonus

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n lint.

?70

175

More companies are using the internet to attract graduates and some are offering signing-on bonuse according to The European Recruiters' Report, based on data from 41 large employers. But employers surveyed for the report said they expected to take on slightly fewer graduates this year than last. Competition remains fierce, however, particularly in information technology, hence the growing popularity of signing-on bonuses of up to 10 per cent of the first year's alary. The report by PRL, career communications specialists, costs £75 plus VAT. Details: Andrew Crisp, tel

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- ▶ Graduates with 2–5 years corporate credit analysis experience gained within an international bank.
- ► Formal credit training with the ability to create cashflow models.
- A confident and independent team player who is able to thrive in a dynamic and meritocratic environment.
- European languages would be advantageous but are not essential.

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Telephone: 0171 379 1070 or e-mail fsp@nbi.co.uk For further information about McKinsey. please visit our website at

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(NBS)

AE

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London - Competitive Package

J.P. Morgan is a leader in global finance. We advise on corporate strategy and structure; raise capital; develop, structure, and make markets in financial instruments: manage investment assets; and commit our own capital to promising enterprises. J.P. Morgan is the world's largest ADR bank, based on total dollar trading volume and astitutional investment. As part of the expansion of our ADR business, we are looking for an individual to further strengthen our presence in European markets.

The Role

- European ADR client relationship management working with Country Managers
- Co-ordination and transaction of ADR activities with major European corporates
- Assisting clients with ADR programme development and Investor Relations initiatives

JPMorgan

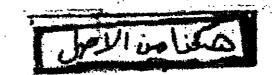
The Candidate Profile

- At least three years financial services experience. with prior client experience
- Team-orientated, with first-class written and verbal
- communication skills University graduate with fluency in at least one other European language

This position represents an outstanding opportunity for a highly-motivated, determined, and enthusiastic individual wishing to become part of a successful team. In the first instance, please post, fax or e-mail your

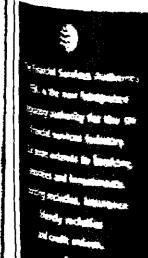
curriculum vitae to Harry Chetwood at Richmond Selection, 15 St Helen's Place, Bishopsgate, London EC3A 6DE. Fax: 0171 628 5551 Tel; 0171 628 5550 E-mail: he@richmond-co.domon.co.uk

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gristel and Solent



lead of Risk

Relationship Managers

Bristol and Solent

Our client is a highly regarded and innovative UK based Corporate Bank providing a full range of services to corporate clients through a network of regional offices. Each has an in depth understanding of local businesses and the environment of the contraction and the environments in which they operate. To reinforce this strategy, it is now looking to recruit a number of ambitious individuals for the Bristol and Solent regional offices.

Senior Development Manager – Solent

- ◆ Your role will be dedicated to attracting new and growing mid-corporate businesses together with crossselling the product specialists from across the Group.
- Maintain excellent relationships with the professional community/financial intermediaries to become their preferred choice of business referral to provide 'one-stop' funding.
- Maximise the sharing of information and market intelligence amongst the different group functions to develop further new business opportunities.

Relationship Managers – Bristol and Solent

- Responsible for a portfolio of customer relationships, managers will take a proactive role with their clients in developing new business.
- Experienced in pursuing relationships with new business (start-up and competitor banked) using a structured prospecting approach with a view to profitably growing the customer portfolio.
- Ensuring the delivery of quality service which satisfies individual customer requirements.

Sultable candidates will have a proven track record of business development probably gained within a major financial institution. Successful candidates will be ambitious to make a personal impact on the business stemming from a developed profile of contacts within the communities in which they are located. They will be self-starters with a high sense of achievement and will have a good understanding of business, market analysis and risk. Michael Page City have been retained on an exclusive basis and interested candidates should contact Robin Keck or Richard Colgan on 0171 269 1872 or write to them enclosing full CV and details of current salary

package, at Michael Page City, 50 Cannon Street, London EC4N 6JJ. Fax 0171 329 2986, quoting reference 503101. e-mail: robinkeck@michaelpage.com Please state in which geographical region you would like to work.

Michael Page

• New York • Paris • Amsterdam • Frankfurt • Milan • Madrid • Hone Kong • Singapore • Sydney

Senior Deal Makers

Venture Capital

Scotland

31 is Europe's leading venture capital company, with a network of 29 offices in Europe and Asla. Asset value is around £4 billion with another £1.3 billion of third party co-investment funds. 3i in Central Scotland leads that market and to enable further growth, is looking for two senior professionals, one to join the transaction team and one to join the technology team.

The individuals will be involved in all aspects of the venture capital business: identifying, evaluating, negotiating and executing investment opportunities. Commercial awareness, in addition to strong analytical and interpersonal skills are essential; together with a demonstrable ability to build successful relationships with management teams, vendors and advisers. In addition, the successful candidates must be able to demonstrate the following:

Transaction Team

Excellent academic credentials.

 Minimum of three years venture capital Investing experience with another venture capital company, an investment/commercial bank, or a consultancy or professional services firm specialising in MBO/MBI or venture capital advisory.

Technology Team

Engineering, Science degree or PhD.

 A fast track career with relevant experience gained in a technology company, investment bank, consultancy or professional

The remuneration package will be highly competitive including a bonus and capital package. Please contact Annabel Haywood on 0171 269 1862 or send a full CV to Michael Page City, 50 Cannon Street, London EC4N 6JJ. Fax 0171 329 2986. e-mail: annabelhaywood@michaelpage.com Ref 496867

Michael Page

CITY

Corporate Finance Manager

European/Asian Focus

A superb opportunity for an experienced professional to develop their international M&A advisory career in this challenging market.

London

Our client is a leading Mergers & Acquisitions adviser with a first class reputation for providing high quality strategic solutions to clients on complex issues. The client's advisory services encompass the entire range of M&A activities from the initial preparation of customised strategies to final closing, with a strong emphasis on actions that cross industrial and national boundaries

The client is fully committed to its strong "West to East/ East to West" M&A franchise which comprises teams of experienced corporate financiers in Europe and Asia. It benefits from a strong network of local offices throughout Asia and is developing a variety of M&A transactions in this fascinating and expanding market.

Due to the success of the London based business origination team, the need has arisen to recruit a further experienced investment banker. The primary emphasis will be on managing the execution of transactions within this small, non-hierarchical team. In addition, the individual would be expected to support the Identification

- 3-5 years international M&A experience gained within a well established investment bank or
- Strong transaction execution skills.

Key attributes sought include:

- Good technical skills (including company valuations/modelling etc).
- An entrepreneurial, flexible and hands-on approach.

This is a superb opportunity for an ambitious professional to advance their career within a busy corporate finance team. The role offers tremendous scope for individual development and earlier responsibility than may be

Interested candidates should contact Jayne Philpott on 0171 269 1869 at Michael Page City, 50 Cannon Street. London EC4N 61J, Fax 0171 329 2986. Ref 487531.

Michael Page

CITY

London - New York - Paris - Amsterdam - Frankfurt - Milan - Madrid - Hong Kong - Singapore - Sydney

Influence the Future of World Banking



(FSA) is the new integrated regulatory authority for the UK financial services industry. Our scope extends to benking, securities and investments, building societies, insurance, friendly societies and credit unions.



Financial Services Authority

Associate - Emerging Markets

We are looking for someone with strong analytical skills, preferably with a solid banking or accountancy background, to join our West Asia group, which is responsible for supervising banks from the Middle East region.

This role involves monitoring the banks' dayto-day operations in the UK in order to ensure compliance with the Banking Act. You should be able to assimilate information and take appropriate action, prepare briefings for other members of the FSA team, and be prepared to familiarise yourself with the banks' operations. both in the UK and in their home country which will include some overseas travel.

A good team-player, you'll need excellent communication skills, including the ability to draft reports and letters clearly and concisely.

You should also be able to manage an occasionally heavy workload, reacting quickly and decisively to changing priorities, and be prepared to adopt a

This is an ideal opportunity for an ambitious professional to gain expertise in an exciting, developing area of world finance and contribute to the evolution of the FSA's overall policy.

For an application form please telephone 0171 269 6204 quoting reference LW424.

Closing date for receipt of completed application forms: 6th May 1999.



Assistant Fund Manager

European Equities

Our client, a medium-sized, Citybased investment management company with an excellent record of performance and an ambitious strategy for growth, wishes to recruit a second member for its Continental European equities desk. Working closely with an experienced fund manager, the person appointed will be responsible for undertaking research and stock selection for life, pensions and unit trust portfolios with a total value of £350m.

Candidates are likely to be IIMR qualified graduates with at least two years' experience in European equity fund management. Consideration will, however, also be given to candidates



keen to develop a career in European equities. Applicants should possess well-developed communication skills and a selfmotivated, team-minded approach. The position offers an attractive

with a similar level of experience in

other major equity markets who are

salary and bonus package together with the opportunity to join a friendly, highly committed investment team. To apply, please write in confidence to:

Michael Thompson, IMR Recruitment Consultants, Walbrook House, 23 Walbrook, London EC4N 8LD (Tel: 0171 477 6500).

INVESTMENT MANAGEMENT RESOURCES

Head of Risk Management

■ Luxembourg

A Secretary of the second

■ Competitive Salary and Benefits Package

Our client, a major financial services organisation with a world wide customer base, is committed to providing the highest level of service and responding quickly to the changes in the world's financial markets. In order to face the challenges of the next millennium they now seek to recruit a high calibre individual to join their senior management team. Reporting to the Chief Financial Officer, the Head of Risk Management will lead the process to establish a dynamic risk management function which will enhance shareholder value. In doing so, he or she will create a comprehensive risk management framework to ensure all risk factors are identified, evaluated and addressed. This will involve managing and substantially developing the existing risk function and working closely with Business Unit managers.

dynamic, multi-cultural environment. This is an opportu for an ambitious and highly capable professional to make a substantial contribution and accelerate their career. ed cardidates should apply in writing with full career details, including salary and quoting reference D2104 to Janina Harper, KPMC Search & Selection, 1-2 Dorset Rise, Blackfrians, London EC4Y &AE. Fax: +44 (0) 171 511 5872. E-mail: janina harper@kpang.co.uk

The successful candidate will be highly intelligent and have

an excellent track record with a leading bank or high profile

financial services consultancy. This experience will include

an understanding of aspects of risk management including

required for this challenging role. The appropriate individual will have excellent communication skills, including fluency

operational, IS and market risk. The position requires a

natural leader, who can facilitate change and is able to demonstrate the resilience, flexibility and diplomacy

in English and must be comfortable functioning in a

Six figure package

Leading Fund Management Group

Senior US Equity Fund Manager

A first-class opportunity to join this highly successful, privately owned independent investment management group and reinforce its US equity capabilities. Assets under management are approximately US\$10 billion, including a broad range of domestic and international clients - institutions, investment trusts unit trusts, charities, and private clients. The firm's philosophy centres around a single location for all its investment professionals, delivering effective global asset allocation and stock selection.

Key member of the team responsible for managing assets invested in the United States. Report to the Head of the North American team.

Provide recommendations on stock selection; maintain broad sector responsibilities in an nt where in-house research is a critical part of the investment process.

performance and marketing.

Contribute to the development of the team's business objectives, both in terms of investment

unit trusts is desirable. Computer literate and a team player able to express views in an articulate and effective manner

At least eight years' investment experience, including five years covering US equities. Extensive knowledge of all the major sectors;

understanding of technology companies an

Proven, successful investment record covering

North American equities. Experience of managing

THE QUALIFICATIONS

within the firm's team-orientated culture. Please reply with full details to:

Tel: 0171 298 3333 Fax: 0171 298 3388 Spencer Stuart

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SENIOR MARKET RESEARCH MANAGER

VIENNA

Kraft Jacobs Suchard is part of Kraft Foods, one of the world's largest and most successful food companies. This is your chance to play a pivotal role in charting the future of the Company's great brands. This high profile role leads the strategic research efforts across Central and Eastern Europe, Middle East and Africa in conjunction with the Director, Marketing Information.

- Demanding and challenging results-oriented environment
- Multi-country focus operating across Central and Eastern Europe, Middle East and Africa.
- Multi-category scope across coffee and confectionery.

• Offering real opportunity for advancement.

As a results-oriented leader, you will have 8-10 years' experience of gaining strategic advantage through market research using quantitative and qualitative methods in a high volume consumer packaged goods company (preferably food). This will be accompanied by a high quality degree and the ability to work well in a small team and with third party relationships.

To take your career up another level, write with full CV to Jack Moroney, Kraft Jacobs Suchard, Jacobsgasse 3, A-1140 Vienna, Austria or by email: jmoroney@kjs.com by 5th May 1999.

Kraft Jacobs Suchard

EUROPEAN EQUITY ANALYST

Excellent package - London based

financial services groups in the world. Managing funds Continent-wide, their European Equity Growth Team is anticipating significant growth over the next 2-3 years, both

in terms of assets and clients.

To contribute to this development and build on their strong market position, they are now looking for a high-calibre individual to strengthen the team. Providing broad support to two senior Fund Managers, the role will involve conducting in-depth research, monitoring the activities of companies held in client portfolios, liaising closely with senior company management and compiling detailed investment reports. This is a key role driving the success of a respected and fast-growing operation.

The successful candidate will be expected to make a significant contribution from an early stage. Therefore, you must have not only an excellent knowledge of European equity markets. but also a passion for them. A strong quantitative approach

Our client is one of the largest and most strongly capitalised to company analysis and fund management is also essential. Your impressive profile will include at least a 2:1 degree in a numerate discipline and around four years experience in European Equities with a top investment from either as an Analyst or a Junior Fund Manager. You are also likely to have other European language skills. Personable, creative and flexible, you must above all thrive in an environment where both individual initiative and a strong team culture are equally valued. In return, this is an ourstanding opportunity to explore new ideas, grow with the role and influence a multibilition-dollar business. The package and the prospects are second to none.

To apply, please send your CV, quoting reference Z3Z2 to: The Response Handling Team, Associates in Advertising (AIA), 5 St John's Lane, London ECIM 4BH. Closing date:

Applications will be sent only to this client, but please indicate any organisation to which your details should not

HR MARKETING & COMMUNICATIONS

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in London and other major global financial centres £Competitive + flexible benefits

The world's most highly rated financial institutions recognise the importance of training as a means of developing their skills base, improving performance and delivering competitive advantage. Increasingly, they are turning to PricewaterhouseCoopers to support them.

Our 100-strong Client Training Group is based in London and provides leading-edge training consultancy services to prestigious organisations. The expansion of this group means we are now looking for professionals with creativity, imagination and flair, who thrive on constant challenge and have the sensitivity and determination to implement change successfully.

As a Training Consultant you will bring your technical expertise in banking, capital markets, investment management, financial services regulation or risk management into the training arena. Working closely with clients, you will analyse their business and develop tailor-made solutions to address the scale, complexity

and sector-specific nature of the challenges they face. For individuals with at least 5 years' practical market experience, this is an excellent opportunity to gain exposure to consultancy. Prior involvement in training is not essential although you will need to show excellent presentation and interpersonal skills. Equally valuable is the ability to understand complex business issues and manage client relationships at a senior level.

Alternatively, you could already have practical experience of working within a financial services training environment. You may have been delivering financial services courses, exam training or operating as a training consultant. Whatever your background you will need be able to show excellent training or consultancy skills. Given the European aspect of the role, international travel will be required and knowledge of a second language would be useful.

To transform business through training - and transform your own career prospects in the process - first convince us you have the experience, skills and personal qualities to succeed.

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ASSOCIATE

HIGH YIELD CAPITAL MARKETS DEPARTMENT

Our client, a leading global investment bank, seeks an exceptional individual to join their highly successful Capital Markets Division at Associate level.

The successful candidate will utilise their specialised knowledge of the high yield product market, acting as a key team member handling all aspects of high yield origination, including business development, due diligence, structuring and execution. The role includes an increased focus on Latin American client relationships and the day-to-day leadership of junior members.

To qualify, you will need proven academic excellence, including an MBA from a top business school. A minimum of 4 years' experience gained in an International blue-chip financial services organisation is essential and must include exposure to telecommunications privatisation, in-depth knowledge of the Latin American market, a focus on Brazilian corporations and extensive experience in the origination and execution of corporate high yield transactions. Fluency in English, French and Portuguese is essential and a fourth European language would be useful. In addition, strong oral and written skills are a must, as is a proven ability to cope in a highly pressurised environment.

To apply, please send your CV, quoting ref. 2324, to: The Response Management Team, AIA, 5 St. John's Lane, London ECIM 4BH. Closing date: 19th May 1999.

Applications will only be sent to this client, but please indicate clearly any company to which your details should not be forwarded.

HR MARKETING & COMMUNICATIONS

European Investment Manager

Excellent Package

Pantheon is a dynamic, independent investment management group whose speciality is investing in private equity funds worldwide. With offices in London, San Francisco and Hong Kong, we currently have over \$2.8 billion under advice and management.

A demanding and varied role now exists within our expanding European investment team, in which the selected candidate will gain a wide range of experience encompassing selection of new investments, monitoring existing investments and maintaining and developing client relationships.

The successful candidate will be:

- An enthusiastic and motivated team player.
- Mature and intelligent.
- Interested in people.
- Analytical and numerate. A western European language is a prerequisite, plus fluency

in English. You will have a background in investment management, analysis or

consultancy. Private equity experience is not essential. If you feel that you have the skills necessary to become a key

member of Pantheon's team, please write enclosing your CV and current salary details to Mrs Sue Boyce. Pantheon Ventures Limited. Charles House, 5/11 Regents Street, London SW1Y 4LR.

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subsidiary of Viel Tradition. International Finance Group with strong growth, seeks to strengthen its teams in PARIS, a

SALESPERSON IN EQUITIES AND CONVERTIBLE **BONDS (FRENCH & EUROPEAN)**

Dynamic and quick - thinking. Minimum of three years' relevant experience.

To apply send CV's to ref «AGCBI» Catherine Boucher / Viel Tradition Paris 253, BD Pereire 75852 Paris Cedex 17 - France

Chair in Software Engineering

Melboume, Australia

Swinburne is a tightly focussed university with a mission to achieve the highest international standard in its chosen disciplines, it is currently expanding significantly its research capability. The School of IT has a vibrant teaching and research program. We offer one of Australia's few engineering bachelors' degrees in Software Engineering and also have a strong graduate coursework program. Our human-Computer Interaction research group is Australia's most proteinent. It is our vision to develop and maritain a particularly human-centred view of

Software Engineering. The ideal candidate for the Chair will have an me logical modern to also draw with large society research record, a history of obtaining external funding and also a strong interest in Software Engineering education. We are seeking someone with a particular ability to lead and iospire others to achieve

We offer a salary of AUD \$91,074, a salary loading of up to 20% based on performance and 17% employer contributions to superannuation. The School has two further vacant positions in Software Engineering. The appointse can expect to have a major role in selecting staff to fill

The Head of the School, Associate Pro Grant, will be in the UK between 3 and 7 May, and will be happy to make arrangements to meet those who might be interested in the position. Please email Professor Grant on ogrant@swin.edu.eu if



Please visit the School's websit http://www.it.swin.adu.au/ to obtain further information about the School,

Collins Stewart (CI) Limited.

Collins Stewart (C1) Limited part is of the Singer & Friedlander Group. We provide stockbroking and asset management services to UK and offshore astitutions, offshore Trusts, fiduciaries and high net worth private clients.

Following rapid growth in 1998, we require additional staff to meet the demands of continued expansion. We are interested in receiving applications for the following positions:

- Institutuonal Equity Sales Sales Trader
- Private Client Stockbroking and Asset Management Only those with the following need consider applying:
- · A high degree of professional excellence and discipline
- A minimum of 4 years experience in a stockbroking or asset management environment An existing professional qualification or a
- willingness to study Please send your CV and details of your existing

emuneration package to: Debbie Soppit Collins Stewart (CI) Ltd. PO Box 3

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Philipp Hoizmann International, a construction subsidiary of Philipp Holzmann, AG, has challenging and rewarding roles for experienced professionals. These opportunities are based in New York and involve significant overseas travel. Salaries for each position will be commensurate with experience. Send resume to R.H. Easu, Jr., Director of Human Resources in New York City. Facc (212) 916-8961, e-mail: resau@i An equal opportunity employer.

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Due to our continued expansion The Bank Relationship Consultancy has a unique opportunity for experienced cash management consultants to join its thriving international practice. With offices in London and Antwerp, the consultancy provides independent advice to companies on all aspects of banking, finance and treasury management. We also provide selected services to banks, including market research, product development and benchmarking.

High Expectations - High Returns.

We are seeking highly motivated individuals who have already established a promising career with an international bank. They must have an in depth knowledge and understanding of both the corporate and bank aspects of cash management and be very familiar with international payment systems and advanced pooling techniques. We need people who are used to working with multi-national corporations at a senior level to create innovative cash management solutions within Europe and preferably globally.

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With strong communications skills, you want the challenge of developing



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Senior Performance Measurement Specialist

Management

Our client is one of the leading investment houses in the UK with over 250 billion under management and a quality investment process to match. Its newly restructured Performance and Risk measurement team is a key driver of its ambitious growth strategy. At the forefront of its industry, it requires an experienced and forward thinking performance

At the loremont of its a bloody, it requires an expectation and its many performance measurement with a view to:

City

Provide leading edge performance measurement techniques across investments
Bring their own expertise to the production of quality risk and performance analysis
Be a champion of the integration of performance and risk measurement processes
Contribute measurably to the investment process, identifying key improvement areas Candidates should have a minimum of 5 years experience gained in a performance

Package to

attract the best

People skills as well as technical excellence will be paramount to making a success of this unique opportunity to help create a blue print in the investment industry.

measurement environment. A coach and a team leader, you will be a lateral thinker and a practical implementer, able to respond to the evolving needs of a growing business.

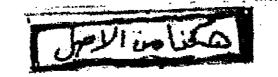
Interested candidates should write with full CV, quoting current rewards package to Emmanuelle Arthur, Global Financial Services Practice, Hoggett Bowers, 28 Essex Street, London WC2R 3AT, Tel: 0171 970 9800, Fax: 0171 353 6924, quoting ref: LEA/22750/FT.

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Part of the PSD Group



Our client is a leading supplier of design automation (EDA) solutions to the global electronics market. Inside one decade it has grown from a small-start up to a market leading \$700m Company, it can count almost every major electronics company in the world as its customer and continues to grow both organically and

Following an internal promotion, they are looking for a commercially minded individual who will be responsible for the financial controls and processes within Europe, whilst supporting Sales and Operations across the

all financial reporting, budgets, forecasts and analysis

 financial control including the implementation of local revenue recognition control ers including Company secretarial, M&A activity, customer contracts and

evaluation of commercial opportunities

The successful candidate will be a talented finance professional with strong

C. £70,000 + CAR + BONUS + BENEFITS

nunication skills, he proactive and have proven ability in working closely with sales and marketing management. Revenue recognition and pricing knowledge would be a

Interested candidates should contact Simon North or Julie Davis at Robert Walters Associates, Sovereign House, 57-59 Vastern Road, Reading, Berkshire RG1 8BT, Tel: 01189 252 999 Fax 01189 252 990.

E-mail: simon_north@robertwalters.com Web: http://www.robertwalters.com You may also apply via http://taps.com/Robert_Walters quoting reference RW312.

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Manager, Financial Planning & Analysis

Attractive salary + car + bonus + relocation assistance

London

specialised industrial products, Smiths Industries is a truly internationally focused FTSE 100 plc. With a turnover approaching £1.2 billion and an enviable track record of At least five years' post qualification experience and a track growth both organically and by acquisition, Smiths industries is a high-performance and change-orientated business able to offer outstanding career paths for high calibre individuals.

An infernal promotion has created the opportunity for a for Financial Planning & Analysis at the company's Corporate Headquarters in London.

and analysis to corporate management and the main Board. You will be able to demonstrate:

A proactive approach, commercial curiosity and expertise in financial modelling to enable you to "see around the comer" and identify future business trends

SMITHS INDUSTRIES

A world leader in advanced awonics, medical systems and - A well developed communication style giving you the credibitity to deliver key financial and operational information

> record of achievement within a commercial environment, probably with another blue-chip organisation.

at a senior management level

You are now seeking to add value at a corporate level to an already highly successful business. Your career ambitions commercially actute finance professional to take full responsibility will match. Smiths industries own enthusiasm for employee development and internal promotion both within the UK and internationally.

Reporting directly to the Group Financial Controller, this is a For further information, please contact Martin Tucker high-profile role that wall enable you to contribute to the future at Executive Connections, 43 Eagle Street, London worldwide growth of the business by providing top-quality information. WC1R 4AP. Telephone: 0171 304 9000 or e-mail: martin.tucker@executive-connections.co.uk

> For more information on Smiths Industries, please visit our website at www.smiths-industries.com

> We positively welcome applications from suitably qualified individuals irrespective of racial origin, sex or disability.

ASSISTANT CONTROLLER

Frankfurt Area Germany DM Excellent Package



The Hertz Corporation, a world leader looking for a high calibre Assistant Controller for its German car rental subsidiary. This position reports to the

ibilities will Include working with the Financial Controller to: direct the financial and accounting

- accordance with US GAAP standards and local statutory requirements; prepare, analyse and interpret financial matters for utilisation by ment in the decision
- making process and evaluate data with reference to company and unit establish and maintain an integrated financial plan consiste with the company's goals and objectives, both short and long
- red and communicated to all levels of management, develop and revise internal control standards to provide guidance and assistance to other members of management in ensuring conformance with company

term, analysed and revised as

standards, management of various departments in the Finance organisation. These include Business Planning, MIS, Internal Control and Treasury.

The ideal candidate will have the ng profile: 3-5 years experience with prove track record of increasing

resoonsibility within a major organisation of a US multi-national:

- a qualified accountant and/or MBA in Finance would be desirable:
- the individual will display both strong technical skills in the areas of accounting and finance as well as considerable business acumen and a good working knowledge of MIS
- must be fluent in German and English.

The successful candidate will have a 'hands-on' management style and work ethic. This is a challenging and demanding role which will require a proactive individual with superior communication skills and a grasp of management as well as the ability to make a significant contribution to the performance and profitability of the able to work and contribute positive with the local team as well as develop a working relationship with the

In the first instance, please contact, in complete confidence. Chris Harding or Renato Raho on +44 171 806 8683. Alternatively, please send your full CV, including the details of your current nuneration and quoting reference CH1000, to them at HW international Cardinal House, 39-40 Albemarie Street, London W1X 4ND, UK. Fax: +44 171 393 0213. Internet: www.hwaroup.com

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M40 Corridor

Challenging role for ambitious professional to manage the finances of Information Systems Department. Excellent prospects. THE COMPANY

◆ Wholly owned subsidiary of one of the world's largest. ◆ Interact with both finance and non-finance community, as well companies. Market leader. Profitable and growing. ◆ IT department responsible for \$80m IT spend, much with

premier outsourcing suppliers. Sprong focus on premium Innovative and creative IT programmes. Unbureaucratic

THE POSITION Control, manage and develop advanced financial reporting.

Coordinate International budgeting and forecasting. Improve existing systems and processes.

Play key role in business planning and analysis. Increase availability and accuracy of critical information. Ensure value

as vendors, globally. QUALIFICATIONS

 Qualified accountant. At least four years' post qualification experience. Significant track-record of managing complex and high volume accounting systems.

 Thorough understanding of the business implications of capitalisation and depreciation essential. Knowledge of SAP and Financial Services useful. Organised, well-rounded, persuasive communicator. Single-

minded and inquisitive. Committed to quality.

Please send full cv, stating salary, ref FS201604FT, to NBS, 21-26 Garlick Hill, London EC4V 2BX Fax 0171 489 0698 Email isp@nbi.co.uk Tel 0171 379 1070

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BENEFITS

FINANCE DIRECTOR PAKTEL

Cable & Wireless is one of the best known telecoms companies in the world, a major player in the field of integrated telecoms. As a leading global player with 17 million customers throughout 70 countries, C&W is perfectly placed to meet the challenges of the next Millennium.

customer base of over 75,000 subscribers covering every major city through a network of 17

Cable & Wireless Paktel, an 80% subsidiary of C&W, is one of the largest mobile operators in Pakistan with a

PAKISTAN UP TO £60k

offices and over 500 staff.

As Finance Director you will manage and develop a team of 55 staff in 17 locations.

In the Chief Executive's absence you will assume full responsibility for the company. Accurate and timely financial reporting will be a key feature encompassing: key performance indicators, monthly reporting, forecasts and the annual business plan. Management of the HR function of 14 staff in 3 offices.

Executive banking relationship management skills will be key to the debt finance rollover negotiations that you will lead.

Other key responsibilities will be the full implementation of a multi-location Y2K compliant

Lialson with senior government officials, the Central Board of Revenue and the national telecom regulator.

DLA

Commercial, strategic, hands-on and able to lead a multi-tasking group, you will have proved through an impressive international career that you can add value to a blue chip organisation. Having qualified you will have at least 5 years operational/financial experience, giving you the ability to negotiate skilifully and lead from the front.

If you wish to be considered for this role, please contact Edmund Pritchard at DLA Recuitment Consultants. E-mail: jacque@llambias.co.uk Fax: +44(0)171 379 4820 or write to the International Division, DLA Worldwide, 10 Bedford Street, London WC2E 9HE United Kingdom.

Any CVs forwarded to C&W will be redirected to DLA.

Finance Director

Schnell wachsendes internationales Unternehmen der Konsumgüterbranche

angemessene, attraktive Vergütung und zusätzliche Nebenleistungen

Als Teil einer umfangreichen diversifizierten Gruppe ist dieses weitgehend unabhängige Unternehmen mit einem Umsatz von ca. £150 Millionen schon heute ein Marktführer in seinem äußerst zukunftsträchtigen Marktsegment. Ausgezeichnete Fertigungstechnologien, eine effiziente Logistik und hervorragende Produkte bilden die Basis für weiteres schnelles Wachstum sowohl organisch wie durch Akquisition.

Auswahl. Durchführung und Integration von chen und talentierten Führungsteams ein berausragendes internationalen Akquisitionen. Sie werden ebenfalls Verbesserungsprogramme initiieren und führen, um

sicherzustellen, daß das Unternehmen

nach modernsten Gesichtspunkten

geführt und Weltklasse Leistungsstan-

Berichtend an den Vorstandsvorsitzenden ist Sie bringen die entsprechenden beruflichen dies eine Schlüsselrolle in der Führungsmannschaft Voraussetzungen als qualified Accountant oder mit voller Einbindung in alle Geschäftsaktivitäten. Wirtschaftsprüfer mit und sind ein erfahrener Finance Wichtigste Verantwortungsbereiche sind die Manager mit guten EDV-Kenntnissen in einem schnell Finanzen im operativen Geschäft, Management wachsenden internationalen Unternehmen. Als "Change Informationssysteme, Informationssechnologie sowie die Agent" warten sie darauf, als Mitglied eines enthusiastis-

> Unternehmen aufzubauen und zu führen. Aufgrund der internationalen Aufgabe sind gute Deutschkenntnisse in Wort und Schrift Voraussetzung.

Das Einkommen Nebenleistungen sind ebenso wie Ihr Wohnort Verhandlungssache.

dard erreicht und einhält. Bitte schicken Sie Ihre aussagefähigen Bewerbungsumterlagen in englischer Sprache (tabellarischer Lebenslauf und Angabe Ihrer Gehaltsvorstellung) an Heidrick & Struggles International, 82 King Street, Manchester M2 4WQ. email:kt@h-s.com Diskretion und die Einhaltung von Sperrvermerken aud selbstvermindlich.

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Enron is one of the world's largest integrated energy companies with approximately \$30 billion in assets. The company is recognised throughout the industry as a leader in optimising emerging business opportunities by providing competitive pricing, reliable supply, asset optimisation, risk management services and access to low cost capital. Based in London, Enron Europe focuses primarily on the UK, continental Europe, Scandinavia and the Former Soviet Union.

As an organisation with an international reputation for innovation, Enron is looking to fill the following role to support our commercial activities as they continue to expand.

Transaction Support Specialist

The European Transaction Support group works closely with both the front office traders, marketers and originators, and other back office teams and is responsible for ensuring that all transactions are accounted for correctly and are structured to maximise accounting benefit. The group is also responsible for financial due diligence on any mergers and acquisitions.

As an integral part of the team, you will play an active part in structuring complex transactions and provide input to M & A activity. This will require technical excellence and strong interpersonal skills as you will coordinate outside advisers and be a part of internal deal-making teams. You will also liaise with back office and accounting personnel to ensure that transactions are properly reflected in both management and external accounts.

experience and in-depth knowledge of US GAAP. You will need to establish credibility in this challenging environment and be able to deal simultaneously with multiple complex transactions. Knowledge of other European GAAP systems would

The successful candidate will be a qualified accountant (probably a CPA) with at least 4 years' post-qualification

Please send your CV, quoting reference 30002055, to Kate Bruges, Human Resources, Enron Europe Limited, Four Milibank, London SW1P 3ET. Fax: 0171 970 7857, email: jobs@enron.co.uk For more information on Enron visit http://www.enron.com

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Company of the Control

Finance Director



The New Covent Garden Soup Company is a manufacturer of high quality natural chilled fresh soups with a highly successful track record in its first ten years of growth. The acquisition by S Daniels Pic in 1998 has provided the financial support and management vision for NCSS to re-invigorate its already enviable brand profile in the UK and move forward as the flagship brand leader within the group. Daniels' impressive track record to date, with revenues doubling in 1998 to £64 million, continue to exceed city expectations and remain committed to an aggressive strategy of organic and

NW London

c £55,000 + Car Allowance + Bens

Reporting to the Managing Director at NCGS and the Group Finance Director at Pic this is a hands on role which will offer extensive commercial involvement. In overview, your remit will entail:

- Development of close working relationships within the sciplinary management team to support key decision making and long term strategic and operational planning for the company.
- Continual development and improvement of financial
- management, controls and procedures. ◆ Day-to-day management and motivation of the accounting team whilst overseeing the completion of all
- routine reporting requirements. Commercial analysis and project management for potential ventures and instiatives which the company may consider on an ad-hoc basis.

You will be a graduate qualified accountant. This position offers an excellent challenge to an individual with training gained within a medium or large organisation who is looking for their first directorial appointment. Experience within an FMCG environment would be advantageous, however the quality and potential of the Individual will be of

In addition to excellent communication skills, you will bring with you an entrepreneurial focus, energy, ambition and the drive to add to the continued development and growth of this highly successful and growing business.

To be considered for this challenging opportunity, please forward your CV to Jazz Dhanda at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Telephone 0171 269 2473, fax 0171 242 1020.

Michael Page

Financial Controller



Our client, MoDo is an internationally focused organisation that produces and distributes paper, pulp and timber to a global marketplace. Turnover is c £2 billion with around 10,000 staff worldwide. MoDo Merchants in the UK specialises in the wholesale and distribution of paper to a range of customers from printers and designers to office superstores. It is one of the largest paper merchants in the UK with a turnover of c £100 million and approximately 280 staff.

Surrey

Reporting to the Finance Director this is a high profile position with a team of 11 staff.

This is a key role within the local management team and will encompass full responsibilities for financial control, maintenance and improvements of the Oracle based MIS system and development of customer and supplier focus and relationships. The successful candidate can expect personal progression within a challenging arena.

Likely candidates will be qualified accountants with at least three years post qualification experience and in possession of a strong mix

 $c \pm 40,000 + Car$

of financial and commercial acumen. Interpersonal skills are very important and should indicate the ability to multitask and prioritise within a team based hands-on environment

Interested candidates should send their curriculum vitae along with current remuneration details quoting reference 504222 to Andrew Setchell at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey KT22 8AG or fax your details on 01372 370101. Alternatively e-mail: andrewsetchell@michaelpage.com

Michael Page

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Hugely successful. Fiercely independent, Forging sheed in insurance, financial services, travel, publishing, home shopping, banking, stockbroking, utility services and much much much much in business for nearly 50 years, Sage Group has a £300 million turnover and is the leading brand for people aged 50 and over. Our formidable growth plans encompass digital media and European expansion.

Against this background, we're now searching for ambitious, commercially astute accountants to join us in the following newly created positions, based within Sega Services Ltd., a company which umbrellas all the Group's activities and new ventures, other than holidays and publishing. Each offers an influential role in the management and development of the business and impressive career prospects and rewards.

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Salary packages to attract the best • Kent

Chief Financial Officer

Central London

An excellent opportunity exists within this dynamic and very profitable software and computer peripheral company. A combination of niche market leading products and impressive sales performance has provided a platform of fast growth which is set to continue. These growth expectations and a recent business restructure has created a requirement for a hands-on, commercially minded CFO.

Reporting to the Board of Directors, the main responsibilities will include:

- High level commercial involvement in decisions influencing future business growth.
- ◆ Development of management information
- Production and commercial analysis of management reports.
- Development of logistics systems.

c £45,000 + Bens

 Implementation of a new budgeting and forecasting process.

The ideal candidate will be a professionally qualified accountant with strong management systems experience, gained as a number one or two in finance of a small or medium sized commercial environment.

Key to this position is the individual's enterprising spirit and ability to operate in a fast growing, international, hitech development and distribution company. You will have strong stock control and IT skills. Excellent financial prospects for the right candidate.

Interested candidates should send a full CV to Nigel Barcham CPA at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax 0171 831 8746, quoting ref 505251. e-mail: nigelbarcham@michaelpage.com

In this pivotal role, you'll provide a complete accounting service and support the Head of Finance in ensuring that the function plays a leading role in the continued expansion of Saga Services, which now has over one million customers. You will lead your team in the delivery of high quality accounts, controls and information, whilst also contributing fully to business planning. Systems development and financial advice to sanior managers will form further key aspects of the role. To be considered you should have at least three years' post-

Chief Accountant

qualification experience (preferably ACA with a big farm background), have a strong degree, first rate analytical skills and supervisory experience. Establishing Board level credibility quickly will be vital, as will well-developed commercial instincts. (Ref. SS252)

by sending your CV, covering letter and salary details, quoting the appropriate reference number, to: Peter Gallagher, Personnel Manager - Resourcing, Saga Group Limited, The Saga Building, Middelburg Square, Folkestone CT20 1AZ. Closing date: 6 May 1999.

Financial Accountant

Reflecting the company's entrepreneurial culture, our multi-disciplinary Business Development team is constantly developing new products, services and markets. You'll join them in analysing and progressing potential openings. ti's a superb opportunity to use your financial and broader skills on a diverse range of challenging projects, both in the

You'll need to be a high collibre, commercially-minded accountant (preferably ACA) with a big firm background. Strong analytical and financial modelling abilities are essential as well as a good degree and confident presentation skills. (Ref: \$6253)

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Michael Page

European Investment Bank



The EIB, the financial institution of the European Union, is currently seeking for its headquarters in Luxermbourg, an (m/f):

Auditor - Assistant to the Audit Committee

As the statutory audit body of the European Investment Bank, the Audit Committee is answerable to and appointed by the Board of Governors (usually Finance ministers of the EU Member States).

A fixed-term appointment of 4 years is foreseen. Position profile:

Reports to: the Chairman and members of the Audit Committee and is administratively attached to the General

Key tasks: • preparation and organisation of the work of the Committee, follow-up on its decisions, and its secretarial support; • preparation of reports and minutes, including an annual report to be submitted by the Committee to the Board of Governors; • organisation of on-the-spot visits of projects financed by the Bank and other technical tasks as required by the Committee; • conducting specific research and studies as required; • maintaining, assisting and monitoring the contacts between the Committee, the external auditors, the internal auditors and any other parts of the Bank's internal continol structure, as well as the institutions of the European Union, in coordination with the Bank's services represent services concerned

Qualifications: university degree in economics, business administration, or equivalent and professional qualification as Chartered Accountant, reviseur d'entreprises and/or Certified Internal Auditor (CIA) or equivalent. Previous experiences four to six years preferably as an external auditor (specialised in banking audits) and cabinet experience in a financial institution. Knowledge of the operating environment of the EIB or a similar financial Institution

Personal characteristics: • good organisational skills; • proven interpersonal and communication skills; • ability to prepare concise and logically written materials; • interact effectively with all hierarchical levels; • IT technology skills. Languages: fluency in English and French, both written and spoken; knowledge of other Community languages would be an advantage.

The EIB offers attractive terms of employment and salary with a wide range of welfare benefits. Applications from women would be particulary welcom Applicants, who must be nationals of a Member Country of the European Union, are invited to send their curriculum vitos, either in English or French, together with a letter and photograph, quoting the appropriate

EUROPEAN INVESTMENT BANK, Recruitment Division, Ref. 5G99FIT 01, L-2950 LUXEMBOURG. Fax: + 352 4379 2545.

Applications will be treated in the strictest confidence and will not be returned General information on the EIB can be found on Internet (http://www.eib.org)

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FTSE 100 Division

M4 Corridor

Finance Director

global market leader in the high technology sector. Stretching remit to work with the established UK-based board and help ensure high margin expansion continues.

THE ROLE Divisional board appointment reporting to the

Chairman, with full responsibility for financial management and control, budgeting, forecasting and MIS, supported by an established sizeable

Working as part of a highly regarded senior management team, which is driving the business forward, principally organically, through product enhancement and exploitation of existing strong

■ Developing further appropriate and pragmatic management reporting systems and processes to support operational performance and the maximisation of growth opportunities.

THE QUALIFICATIONS

- Graduate Accountant with at least seven years' post qualification experience, gained latterly with an international blue-chip product-
- Superior influencing skills with a collaborative style, capable of building strong rapport with a broad range of functional specialists and
- Alert and commercial in outlook. Flexible and resourceful by nature with the style, wit and gravitas to make an immediate impact in a

Tel: 0171 298 3333 Fax: 0171 298 3388

Email: cwaldron@spencerstvart.com

Selector Europe

Please reply with full details to: Selector Europe, Ref. TRB/28732-3/49, 16 Connaught Place,

West London

Computer & Communications

Services

c.£40K + car + bonus

A market leader and rapidly expanding niche player, our client, a subsidiary of a UK listed Plc, is the UK operation of a European wide equipment services group. With a more extensive and diverse stock than any competitor and of a European wide equipment services group. This company works in partnership with many of the world's leading

Working closely with the senior management team this influential commercial role reports directly to the

 You will be specifically responsible for developing management reporting and assisting business managers in evaluating business proposals and decision appraisals.

You will undertake process improvement and other value-added projects to enhance the efficiency and

The Candidate

The Candidates

* Suitable candidates will be high califore graduate Chartered Accountants with a minimum of three years PQE gained within either a blue-chip commercial environment or the profession.

Technical competence and commercial seumen are taken as read, PC literacy (Excel) is essential and exposure

Effective communication at all levels is a pre-requisite and you will be an innovative and flexible team player with strong analytical skills with the ability to develop and implement new concepts.

This is a high profile position within the company and is likely to lead to rapid promotion to the position of To apply, please write with a full CV, details of current salary and quoting ref. 467/FT to Steven Vass ACA, BHM Nevard Roland, 2nd Floor, 90 Teltenham Court Road, London WIP OAN, Tel: 0171 636 2288 or

BRISTOL 0117 904 9366

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LONDON 0171 636 2288

Finance Dire

....

WELLISH PARTITION

FINANCE MANAGER



STOKE ON TRENT

Phones 4U is the UK retail subsidiary of The Caudwell Group, one of the world's largest independent distributors of airtime and cellular products. Phones 4U is a service-led, customer-focused organisation currently enjoying considerable success. It is fast becoming a highly visible high street brand. The business is now benefiting from the results of considerable investment in staff, customer care, advertising and brand awareness. With a turnover in excess of £30m and over 74 stores, the business continues to grow at a considerable rate. In order to assist this expansion and to fulfil ambitious development plans, Phones 4U seek to appoint a high-calibre Finance Manager. Reporting to Board level and managing a team of professional staff, the role will have full responsibility for all aspects of financial reporting and management. You will be expected to proactively develop the finance function

and financial systems in order to provide outstanding support to operational management. You will need a disciplined but flexible approach in what is a rapidly moving environment requiring strong financial control coupled with commercial acumen. The successful candidate will be a young, highly ambitious and commercially focused qualified accountant. Whilst retail expenence would be of assistance, more important will be your desire and motivation to succeed in one of the most dynamic and aggressive market sectors. Operating in a meritocratic environment, career prospects within the group are outstanding. We are handling this assignment exclusively. Apply in writing, reference FT0459M to Suite 1A, Portland Buildings, 127 - 129 Portland St, Manchester M1 4PZ, Tel: 0161 228 3005, Fax: 0161 228 0677. Email: ft0459m@hitchenor-maher.co.uk Website: www.hitchenor-maher.co.uk

FINANCIAL CONTROLLER

LIVERPOOL

Our client, a fully listed Pic, is one of the UK's leading private client investment management groups. Acquisitive and highly profitable, it is experiencing a very exciting period in its development. Its turnover has tripled in the past five years to nearly £60 million and it now handles funds in excess of £4 billion. Reporting to the Group Financial Controller in London, this is a number one role managing the finance department of their largest finance and administration office. A key part of the local management team, it requires an individual focused towards identifying and dealing with a variety of commercial issues in a fast moving and competitive environment. Other responsibilities include the continual review

£50K + CAR + RELOCATION PACKAGE

and development of all performance, statutory and regulatory reporting in line with the expanding commercial needs of the business. Prospective applicants must therefore be able to combine excellent technical skills with the personality and drive to succeed in a challenging and corporate environment. Previous experience in financial services or a similar environment would be a distinct advantage. We are handling this assignment exclusively. Apply in writing, reference FT0458M to Suite 1A, Portland Buildings, 127 - 129 Portland Street, Manchester M1 4PZ. Tel: 0161 228 3005. Fax: 0161 228 0677. Email: ft0458m@hltchenor-maher.co.uk

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Central London

Unique opportunity for finance professional to fulfil vital, challenging role in pre-eminent international organisation.

THE COMPANY

- Leading property investment and development group. Prestigious, rapidly expanding portfolio across UK and
- Group strategy currently adding significantly to existing assets in Retail, Leisure Office/Commercial and Residential sectors. Highly dynamic culture. Small, influential head office
- ◆ Report to Deputy Chief Executive. Detailed financial involvement in all aspects of UK and European property transactions to advance the business.
- Analyse and evaluate business development proposals using detailed feasibility studies and financial modelling techniques.

Please send full cv, stating salary, ref FS201585FT, to NBS, 21-26 Garlick Hill, London EC4V 2BX

Fax 0171 489 0698 Email fsp@nbi.co.uk Tel 0171 379 1070

OUALIFICATIONS

communicator (both orally and in writing).

Work closely with senior management team. Liaise extensively with international tax advisors.

 Graduate qualified accountant or MBA. Minimum four years' financial analysis experience gained within leading investment bank, consultancy or blue chip corporate. First class intellect and strong commercial approach. Property experience

Well developed financial analysis skills. Highly computer

Self motivated, mature and robust. Persuasive, confident

trerate and expert modeller. Comprehensive understanding of corporate tax including implications of complex

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STABLE FOUNDATION

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FHA can offer finance professionals an envable combination substantial growth built upon a solid and secure financial base. We have recently won two major contracts worth £70m plus, and we are now setting our sights on further expansion.

Deputy Finance Director £40 - £46k

There is much here for the ambitious. The housing sector has never been more competitive or dynamic, making long-range financial planning, performance monitoring and forecasting

You will do some forward thinking, managing a private finance port/olio of bonds and loans exceeding £100m. You must

have substantial expenence and exposure to treasury and financial planning, ideally gained in a housing-related field. We need somebody with strong technical skills who can defiver. In return, you will enjoy a stimulating intellectual challenge coupted with a steep learning curve.

For an application pack please write or fax the Personnel Department, 373-377 Clapham Road, London SW9 9BT. Fax: 0171-737 1609. Please quote ref AD73. The closing date for requests for an application form is Wednesday 28th April 1999.

FHA is committed to an equal opportunities policy and welcomes applications from all people regardless of their age, creed, disability, gender, race and sequality. Applicants from ethics mitorities are encouraged as they are currently under-represented at this level. (Section 38 (1) (b) of RRA (1976) applies). We operate a no smoking policy

Finance Director

Change and Development Our client is a major subsidiary of a leading name in a dynamic market where the key to success is in the delivery of innovative and quality products. In an environment which demands constant change and improvement the role of the Finance Director is instrumental in identifying and implementing essential developments.

Specific responsibilities include: . Improving the efficiency of Finance and the delivery of essential management information Supporting the MD and the management team in all aspects of decision-making

Directing, developing and motivating staff during a period of operational and cultural change

London

c.£80,000,

plus benefits

Taking a leading role in business development initiatives including the evaluation of proposed investments and new product scenarios To contribute proactively to improvements in operational effectiveness and to the commercial decision-making which will drive this business forward you will be a Qualified Accountant with a broad financial management background. You must evidence a track record of isolating key issues and of formulating and implementing solutions. An agent of change you will be flexible,

open-minded and persuasive, with an easy ability to work through others Your communication and relationship building skills are of paramount importance and your tenacity is essential. You will be creative, energetic and enthusiastic with a commitment to

Interested candidates should write with full CV, quoting current rewards package to Karen Wilson, Hoggett Bowers, 28 Essex Street, London WC2R 3AT, Tel: 0171 970 9600, Fax: 0171 936 3974, quoting ref: LKW/22904/FT.

Hoggett **Bowers**

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PLC Finance Director

A great opportunity to join this well-regarded, £200 million turnover PLC going through rapid change. The Company, with increasingly profitable sales, operates worldwide and is expanding organically and by making significant acquisitions which should enable it to double its turnover within the next three years. tts markets are technically demanding and applications for its products are increasing across a broad

■ Reporting to the Chief Executive with full responsibility for all financial management and control, budgeting, forecasting, business planning and capital appraisal.

Leading and working closely with the devolved subsidiary finance teams to improve processes and update IT systems as well as influencing the overall

Playing a leading strategic role in identifying, negotiating and, importantly, integrating acquisitions on a global basis.

Tel: 0113 230 7774

Fax: 0113 230 7775

THE QUALIFICATIONS

- Dynamic, experienced and mature chartered accountant with ten to fifteen years' experience in a blue-chip manufacturing PLC. Will have worked at a senior level in the centre, ideally as a PLC Finance Director, or held a significant divisional role in an
- A strong character with first-class leadership and communication skills. Commercially astute with an open style and acceptable at PLC board level.
- A clear-thinking, analytical manager with well-honed strategic skills but who is imaginative in thought and practical in execution. Hands-on and detailed but does not smother his team.

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We have opportunities in Edinburgh, Newcastle or on a home-working basis.

In return, we are offering highly competitive salaries and flexible contracts, probably in the region of two years.

To apply, please send your cv to George Houliston, Recruitment Consultant, Scottish Widows, PO Box 17036, 69 Morrison Street, Edinburgh EH3 SYF.

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Head of Finance and Administration

London, West End

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Our client, a long established, prestigious service sector group, has built an outstanding market reputation through the organisation of high profile events and use of sophisticated ma order techniques. Medium sized, but expanding into new business areas, they seek a qualified accountant to undertake an unusually broad role managing their finance and administration functions and evaluating new business opportunities. Reporting to the Chief Executive, the Head of Finance and Administration will assist the

reporting to the Chief Executive, the fread of Finance and Administration in assist the strategic planning process by presenting accurate and timely management information at a variety of management meetings. They will lead and motivate a small team to produce management and statutory accounts. In addition they will contribute to a range of administrative issues which extend from treasury and pensions administration to contributing to the running of exhibitions and improving the use of IT.

Candidates should offer a proven track record in accounting, a knowledge of administration and the ability to liaise effectively with non-accountants. They should be equally at home using their highly developed communication skills to influence management meetings as they are in making a "hands on" contribution to a range of finance and administrative issues. Age is immaterial.

As the organisation is expanding, candidates should also possess the ability and potential to manage change and meet the challenges of a larger environment.

in the first instance please forward a Curriculum Vitae quoting reference 9914 to:-



Head of Executive Recruitment Panneil Kerr Forster New Garden House 78 Hatton Garden London EC1N 8JA Fax: 0171-405 6736



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EUROPEAN CENTRAL

VACANCY IN THE EUROPEAN CENTRAL BANK

OPERATIONS TECHNOLOGY EXPERT IN THE DIRECTORATE GENERAL FOR OPERATIONS

The European Central Bank (ECB), established in Frankfurt am Main on 1 June 1998, is urgently seeking applications from suitably qualified candidates to fill a vacancy in its Directorate General for Operations. The ECB has its own terms and conditions of employment, including a competitive salary structure, retirement plan. health insurance and relocation benefits. Candidates must be a national of a Member State of the European

Within the ECB Front Office Division, the holder of this position will be responsible for the development of analytical tools for financial market monitoring and reporting, and will also

- contribute to the analytical work of the other professionals in the Division by designing and implementing information technology applications;
- co-ordinate the information technology needs of other professionals in the Division and, in co-operation with the ECB's IT experts, provide solutions to the various financial and technical issues;
- contribute to the improvement of the analytical and technological profile and sophistication of the Division, to keep it up to date and apace with developments in information technology for financial markets.

These tasks require the combination of financial market knowledge (instruments and techniques) with IT expertise. They will involve understanding the information and analytical needs of the Division and the generation of solutions (applications), which will be to a large extent developed in-house. It will therefore require the involvement of the professional, in liaison with the other professionals of the Division and also with the ECB's Directorate General for Information Systems, in the whole development process, from the design to the implementation

Qualifications

- University degree in information technology, economics/business administration or comparable qualifications.
- Strong Microsoft Office (including Access) VBA development and web publishing (HTML 4.0/Javascript) skills. Strong quantitative skills in finance or information technology. Experience in Reuters, Pearl or Java would be an asset.
- Knowledge of financial market instruments and techniques.
- Ability to work in a team and under time pressure. Ability to communicate, orally and in writing, complex issues in non-technical terms.
- Very good command of English. Working knowledge of at least one other European Union language is required.

Ref: ECB/92/99FT <u>Applications</u>

Applications should include a Curriculum Vitae and a recent photograph, together with references confirming the required experience and skills. They should quote the reference number and should be addressed to the European Central Bank, Directorate Personnel, Postfach 16 03 19, D-60066 Frankfurt am Main, and should reach us no later than 7 May 1999. Applications will be treated in the strictest confidence and will not be

This vacancy is also published on the Internet at http://www.ecb.int, but applications should only be submitted on paper via surface mail.

RISK MANAGER / QUANTITATIVE DEVELOPER

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RISK MANAGEMENT / STRATEGY

Our client is one of the world's foremost global investment banks with a strong reputation for leadership in financial product development and technological innovation. They are now seeking to recruit a talented risk manager and quantitative developer to join this front/mid office group. The group is a stimulating mix of analysts and developers sitting close to trading and research, developing and integrating trading/market risk models (including VaR) as well as

excellent science/mathematics background is required and should include a

1st or 2.1 honours degree from a

& EXCELLENT CITY & EUROPE

top-tier university ideally with a higher degree and preferably a minimum of one year's financial experience. For both roles, hands-on computing experience is required including for example C, C++, SQL, Visual Basic, Excel etc. Enthusiasm will be a distinct

Remuneration packages are excellent and include a substantial bonus and benefits

In the strictest confidence, please send a full CV to Craig Millar at Millar Associates, No 1 Glynde Mews, London SW3 1SB. Please quote reference no. FT2104. Tel: 0171 589 8000. Fax: 0171 589 5010.

Millar Associates

Technical Implementation

Requirements: 2 + years Project Management / Support. People skills. Technical training/support. UNIX, NT, Market Data, Sybase SQL, API. Finance/Trading Floor, Manage initial installation and later system work. Upgrades, Trading, Releases. Interface with internal team and clients. Travel

Support Analyst London

Real-Time Derivative Risk Management and Trading Systems. Finance background, Equity Derivatives knowledge. Trading software or Trade support. Financial modelling. Excellent people skills; teamwork attitude, customer-focussed. Unix / Lotus Notes. Ability to learn new software and technologies.

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Our Client is one of the world's foremost global integrated securities houses with a strong reputation for leadership in financial product development, risk management approaches and technological innovation. Due to considerable business expansion they are now seeking to recruit a small number of highly talented quantitative analysis to enhance their quantitative resource group. The group comprises of senior financial engineers, quantitative analysts and technologists working closely with the trading, credit and risk management functions of the bank.

An excellent mathematics/science/economics background is required and should include a 1st or 2:1 honours degree from a top university with a PhD and preferably a minimum of two years' relevant experience in finance. Hands-on computing experience is required including for example: C, C++, Visual C++, Visual Basic, Excel etc.

Remuneration is excellent and includes substantial bonus and benefits.

Devonshire executive

PROJECT MANAGER / BUSINESS ANALYST

Business Analysts - Investment Banking

City of London

£35,000-£52,000 + benefits

We are currently looking for exceptional business analysts for one of the world's premier investment houses. You must have at least 3 years business analysis experience in an investment bank / financial area and a proven track record in a technical environment including, GLOSS, UNIX, SQL, Windows NT or XTAS. In addition, you will be an excellent communicator, confident, pragmatic, dynamic and possess in depth business knowledge in Settlements, Securities or Derivatives. Excellent career opportunities and challenging projects await only outstanding candidates.

Project Manager - Investment Banking

City of London

to £65,000 + benefits

For this role, with a major investment bank, you must have at least five years full lifecycle project management experience in the Investment arena, as well as an excellent technical background and knowledge of methodologies such as PMW or MS Project. In addition, you must have experience of migrating users and an excellent degree. This opportunity centres on greenfield development and as such all candidates must be dynamic, creative, confident and be able to expect the unexpected. Career potential is exceptional as will be the successful candidate.

Please contact Andrew Summers on:



.0171 335 5858 0171 335 0008 Email: senior.perm@huxley.co.uk

SENIOR APPOINTMENTS INVESTMENT BANKING & FINANCE America House, 2 America Square, London EC3N 2AH



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with our clients, DoubleHelik is seeking experienced Consultants, Project Managers, Business Analysts and IT professionals with experience gained in either Investment Banking and/or Asset agement. Ideal applicants should display strong interpersonal and organisational skills and should have been involved in consulting, change management, project/programme management systems implementation or develo one or more of the following areas:

- asset management, front, middle and back office and/or private client
- international securities and capital markets • risk management, operational, credit and market
- securities financing, including Repo, stock borrowing/lending and custodian activities
- figgacial control huniness and systems knowledge of third party products, such as: GLOSS, Murex, RIMS, Kondor+, SUMMIT etc. ccessful candidates will also be expected to have the desire and

ability to participate actively in the development and growth of DoubleHellx, in addition to their consulting responsibilities. Please e-mail CVs, including your contact number, to: David Downle or Geoff Dixon at e-mail address: Info@Doublehelix.co.uk Alternatively please write to:

DoubleHelix Software and Services Ltd, 1 Grovetand Court, Bow Lane, London, EC4M 9EH. Tel: 0171 329 2517 (Pax: 0171 248 3687)

Investment **Banking**

PROJECT MANAGER To £65,000 + benefits

Our client is a leading fund manager with an international reputation for quality and performance. They cover institutional, private client and retail business lines and are supported by a first class IT development group. They now require a Project Manager with 4 - 6 years proven experience ideally gained with fund manager, bank or financial services company who will take responsibility for complex development projects for the front office. Current projects include Portfolio Modelling, Portfolio Analytics and Client reporting. There are a number of planned projects including Bond Analytics and a review of Market Data Services. This is a high profile position which involves extensive client contact and the ability to deliver projects on time.

For a confidential discussion please call Rod MacKenzie at LFI

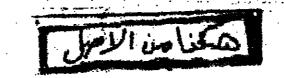
on 0171 208 5800 or on 01279 725 683 (evenings/weekends)

QUANTS RISK ANALYST To £40,000 + benefits

Our client is the Group Risk team within a global investment management firm, their role. is to analyse risks associated with any derivatives which funds may have or be planning to invest in. They are now seeking a highly numerate graduate/PhD (maths or physics) with 1 - 2 years experience of the City markets ideally gained within an audit, financial control, middle office or trading environment. You will be thoroughly proficient in Excel and VBA and have the ability to work with other analysts in business development and performance teams. Experience of Options/ Warrants, Structured Products, Statistics including volatility and liquidity measures or information vendors like Reuters, Bloomberg and Datastream would be advantageous.







alternatively email to rmackerizie@lawfin.com

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kick who they

really are?

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